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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549  
FORM 8-K

CURRENT REPORT PURSUANT  
TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): September 12, 2014

**AVID TECHNOLOGY, INC.**

(Exact Name of Registrant as Specified in Its Charter)

**Delaware**  
(State or Other Jurisdiction  
of Incorporation)

**0-21174**  
(Commission File Number)

**04-2977748**  
(I.R.S. Employer  
Identification No.)

**75 Network Drive, Burlington, Massachusetts 01803**

(Address of Principal Executive Offices) (Zip Code)

**(978) 640-6789**

(Registrant's Telephone Number, Including Area Code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- ☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- ☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- ☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- ☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
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Item 2.02. Results of Operations and Financial Condition

On September 12 , 2014, Avid Technology, Inc. (the “Company”) issued a press release announcing that it has completed its restatement and filed (i) its annual report on Form 10-K for the fiscal year ended December 31, 2013, which also includes results for the fiscal year ended December 31, 2012 and restated results for the period ending December 31, 2011, and (ii) its quarterly reports on Form 10-Q for each of the quarters ended September 30, 2013, June 30, 2013 and March 31, 2013. The full text of the press release issued in connection with the announcement is furnished as Exhibit 99.1 to this Current Report on Form 8-K.

Item 7.01 Regulation FD Disclosure

In the press release the Company also announced that on Friday, September 12, 2014, by 9:00 am Eastern Time, the Company will provide an investor update focused on articulating the Company’s corporate strategy and discussing the restatement of the Company’s historical financial statements and more details on the Company’s financial results. The investor update will be released through a series of videos on Avid’s website, [www.avid.com](http://www.avid.com), and can be accessed on <http://ir.avid.com>. The materials to be utilized during the investor update are attached as Exhibit 99.2 to this report.

**Limitation on Incorporation by Reference.** The information furnished in Items 2.02 and 7.01, including the press release and investor presentation attached hereto as Exhibits 99.1 and 99.2, shall not be deemed “filed” for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), or otherwise subject to the liabilities of that section, nor shall such information be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as expressly set forth by specific reference in such a filing.

**Cautionary Note Regarding Forward-Looking Statements.** Except for historical information contained in this Form 8-K and the press release attached as Exhibits 99.1 and 99.2 hereto, the Form 8-K, press release and investor presentation contain forward-looking statements that involve certain risks and uncertainties that could cause actual results to differ materially from those expressed or implied by these statements. Please refer to the cautionary notes in the press release and investor presentation regarding these forward-looking statements.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

The following exhibit relating to Items 2.02 and 7.01 shall be deemed to be furnished, and not filed:

| Exhibit Number | Description                              |
|----------------|--|
| 99.1           | Press release dated September 12, 2014   |
| 99.2           | Investor Presentation September 12, 2014 |

**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

**AVID TECHNOLOGY, INC.**  
(Registrant)

Date: September 12, 2014

By: /s/ John W. Frederick  
Name: John W. Frederick  
Title: Executive Vice President, Chief Financial Officer and Chief Administrative Officer

## Avid Files 2013 Form 10-K and Completes Financial Restatement

*Company reports four consecutive quarters of year-over-year bookings growth and positive free cash flow for 2013*

**BURLINGTON, MA, September 12, 2014** Avid® ([OTC: AVID](#)) announced today that it has completed its restatement and filed its annual report on Form 10-K for the fiscal year ended December 31, 2013, which also includes results for the fiscal year ended December 31, 2012 and restated results for the fiscal year ended December 31, 2011. The Company also filed quarterly reports on Form 10-Q for each of the quarterly periods ended March 31, June 30 and September 30, 2013.

“We have worked diligently for well over a year on the restatement and are delighted to have completed the process.” said Louis Hernandez, Jr., president and CEO of Avid. “Throughout this period, we have put a premium on maintaining our focus on continued innovation for our customers and reasserting our commitment to being a strategic leader for the media industry with our Avid Everywhere vision. I’m encouraged by the progress we’ve made in executing against our three phase transformational strategy, and specifically with the growth in bookings over the past few quarters. Now that we have completed the restatement process, we are excited to continue our work on the transformation and feel the momentum building.”

Central to the transformational strategy and the Avid Everywhere vision is the MediaCentral platform. The momentum of the platform, combined with unprecedented community engagement via the Avid Customer Association, helped grow the Company’s bookings over the past four quarters on a year-over-year basis, reversing declines experienced in 2012 and the first half of 2013.

“We are especially encouraged by the growth in platform sales and the strong adoption of subscription license offerings for our creative tools which we believe validates our strategic direction and provides a fertile opportunity for cross sale activity,” said Louis Hernandez, Jr., president and CEO of Avid.

The restated results include changes to the Company’s historical reported results, primarily focused in the following areas:

- Revenue Recognition
- Impairment of Goodwill
- Discontinued Operations Classification
- Restructuring Reserves



“As a result of our restatement and in accordance with GAAP, revenue that had originally been recognized in earlier periods is now being recognized ratably over an extended timeframe,” said John Frederick, executive vice president, chief financial officer and chief administrative officer of Avid. “The amount of revenue earned or to be earned over the entire period of recognition essentially remains unchanged from the amount we historically recognized. There was no change to the cash characteristics of the transactions being restated nor to the Company’s liquidity directly relating to these transactions. As a result of the restatement, the balance sheet reflects a significant increase in deferred revenue, which will be recognized in revenue over a number of years and will provide significant visibility into our future revenues. The revenue recognized from deferred revenue originating in periods prior to 2011 will continue in declining amounts through 2016, creating downward pressure on revenue growth until 2017.”

This accounting related revenue pressure is caused by an accounting rules change which became effective January 1, 2011 which resulted in more revenue for transactions originating after January 1, 2011 being recognized upon shipment in many of our customer arrangements as compared to transactions prior to that date.

The Company encourages investors to thoroughly review the supplemental tables attached to this announcement and the informational video series which will be posted on Avid’s Investor Relations website by 9:00 a.m. ET on September 12, 2014 which will provide more details on these changes.

Revenues for the twelve-month periods ended December 31, 2013 and 2012 were \$563.4 million and \$635.7 million, respectively. GAAP net income for the twelve-month periods ended December 31, 2013 and 2012 was \$21.2 million and \$92.9 million, respectively. The decline in revenue and net income was predominately due to the larger portion of revenue from periods prior to 2011 being amortized in 2012 as compared to 2013 due to the above referenced change in accounting rules.

The Company includes non-GAAP financial measures in this press release, including income from continuing operations, income per share from continuing operations, Adjusted EBITDA and free cash flow. Definitions of these non-GAAP financial measures and the reconciliations to the Company’s comparable GAAP financial measures for the periods presented, are included in this press release.

For the twelve-month period ended December 31, 2013, non-GAAP income from continuing operations was \$57.2 million or \$1.46 per share.

As Avid continues to focus on executing against its three-phased transformational strategy, the Company’s management team believes that the operational measure of bookings, as well the non-GAAP

financial metrics of Adjusted EBITDA and free cash flow will also be helpful in evaluating operating performance and the effectiveness of its strategy.

With respect to those measures we are providing 2014 guidance for each

- Year-over-year **bookings** growth of 3%
- \$58 million to \$65 million of adjusted earnings excluding interest, taxes, depreciation, all amortization, stock-based compensation, restructuring and other charges and restatement related costs (or **Adjusted EBITDA**).
- **Free cash flow** of approximately \$20 million

Bookings for the three-month periods ended June 30, 2014 and March 31, 2014 were \$127.7 million and \$126.1 million respectively. These represent the 3<sup>rd</sup> and 4<sup>th</sup> consecutive quarters of year-over-year quarterly bookings growth dating back to the third quarter of 2013. For the twelve-month period ended June 30, 2014 bookings increased \$21 million, a 4% increase over the twelve-month period ended June 30, 2013.

Adjusted EBITDA was \$80.3 million and \$117.8 million for the twelve-month periods ended December 31, 2013 and 2012, respectively. A significant factor in the decline in Adjusted EBITDA between 2012 and 2013 and then again for the 2014 guidance is the declining amortization of the pre-2011 deferred revenue, the impact of which will continue through 2017.

Avid's cash and debt balances as of June 30, 2014 were \$23.0 million and \$5.0 million, respectively. The Company expects restatement related payments for the second half of 2014 to be between \$12 million to \$14 million.

Free cash flow, which excludes payments for restatement and restructuring activities of \$26.3 million, was \$5.5 million in fiscal year 2013. On a GAAP basis, cash used in operations for the twelve-month period ended December 31, 2013 was \$9.1 million.

To help investors better understand Avid's strategic vision, its restated results and financial model, the Company will post an informational video series on its Investor Relations web site, available here ([ir.avid.com](http://ir.avid.com)) by 9:00 a.m. ET on September 12, 2014. This four-part video series covers:

- Company Update and Vision
- Restatement Overview
- Financial Results for 2012 and 2013 and certain summary financial metrics (bookings and cash) for Q1 and Q2 of 2014
- Financial Model

The Company is targeting to file its quarterly report on Form 10-Q for the three-month period ended March 31, 2014 in approximately one week. Form 10-Q for the second quarter of 2014 is expected to be filed within approximately 40 days following the filing of the first quarter 10-Q.

Following the filing of Avid's first quarter 2014 financial report, the Company plans to apply for relisting on the NASDAQ stock exchange. Given the previously disclosed delay in the second quarter 2014 10-Q filing, the Company hopes to be relisted on the NASDAQ stock exchange sometime after becoming current with its SEC reporting obligations. In the interim, Avid stock will continue to trade on OTC Markets - OTC Pink Tier under the trading symbol AVID. For quotes or additional information on OTC Markets and the OTC Pink Tier, please visit <http://www.otcmarkets.com>.

#### **Conference Call and Investor Day**

A conference call to discuss Avid's financial results will be held after the filing of its Form 10-Q for the three months ended March 31, 2014. Additionally, the Company anticipates hosting an investor day in New York after the filing of its quarterly results for the period ending September 30, 2014.

#### **Non-GAAP Measures**

In this release Avid presents a number of non-GAAP financial measures as set forth and reconciled in the appendix of this press release.

Avid defines Adjusted EBITDA as non-GAAP operating profit or loss excluding depreciation and all amortization expense. Avid's non-GAAP operating results and earnings per share exclude restructuring costs, stock based compensation, amortization and impairment of intangibles as well as other unusual items such as costs related to the restatement; M&A related activity; or impact of significant legal settlements. Avid defines free cash flow as GAAP cash flow generated from or used by operations less capital expenditures and excludes payments or receipts related to M&A, significant legal settlements, restructuring, restatement or other non-operational or non-recurring events. These non-GAAP measures also reflect how Avid manages its businesses internally.

As with the items eliminated in its calculation of net income, these items may vary for different companies for reasons unrelated to the overall operating performance of Avid's business. When analyzing Avid's operating performance, investors should not consider these non-GAAP financial measures as a substitute for net income or other measures prepared in accordance with GAAP. Non-GAAP financial measures are not based on a comprehensive set of accounting rules or principles. This non-GAAP information supplements, and is not intended to represent a measure of performance in accordance with, disclosures required by generally accepted accounting principles, or GAAP. Non-GAAP financial measures should be considered in addition to, not as a substitute for or superior to, financial measures determined in accordance with GAAP.

The reconciliation of the GAAP to non-GAAP financial measures is in the tables included in this press release.

## Operational Metrics

Avid also references bookings in this press release. Bookings are an operational metric which is defined as the amount of revenue we expect to earn from an agreement between Avid and a customer for goods and services over the course of the agreement. To count as a booking, we expect there to be persuasive evidence of an agreement between us and our customer and that the collectability of the amounts payable under the arrangement are reasonably assured. Due to the timing of revenue recognition, all of the revenue related to the booking may not be recorded in the period that it was transacted and would therefore be reported as part of revenue backlog and/or deferred revenue, thereby providing visibility into future revenue. However, because our bookings are based on orders that, under certain circumstances can be cancelled or adjusted; bookings may not convert into revenue earned.

## Forward-Looking Statements

The information provided in this press release includes forward-looking statements that involve risks and uncertainties, including statements about our anticipated plans, objectives, expectations and intentions. Such statements include, without limitation, statements regarding our recently filed financial statements or other information included herein based upon or otherwise incorporating judgments or estimates, including statements herein relating to future performance such as our future adjusted EBITDA, earnings, bookings, free cash flow, payments for restatement-related expenses; our future strategy and business plans; our objective to obtain relisting on the NASDAQ Stock Market and to have our shares of common stock trade on that market; and our anticipated timing for filing our future quarterly reports. These forward-looking statements are based on current expectations as of the date of this release and subject to known and unknown risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements, including but not limited to: the effect on our sales, operations and financial performance resulting from the identified material weaknesses in our internal control of financial reporting; the delisting of our stock from NASDAQ; the previously disclosed ongoing SEC and Department of Justice inquiries; pending litigation, including the previously disclosed class action and possibility of further legal proceedings adverse to our Company resulting from the restatement or related matters; the costs associated with the restatement; as well as our ability to have our shares relisted on the NASDAQ stock market; our liquidity; our ability to execute our strategic plan and meet customer needs; our ability to produce innovative products in response to changing market demand, particularly in the media industry; our ability to successfully accomplish our product development plans; competitive factors; history of losses; fluctuations in our revenue, based on, among other things, our performance in particular geographies or markets, fluctuations in foreign currency exchange rates and seasonal factors; adverse changes in economic conditions; variances in our backlog and the realization thereof. Moreover, the business may be adversely affected by future legislative, regulatory or tax changes as well as other economic, business and/or competitive factors. The risks included above are not exhaustive. Other factors that could adversely affect our business and prospects are described in the filings made by our Company with the SEC. We expressly disclaim any obligation or undertaking to update or revise any forward-looking statements whether as a result of new information, future events or otherwise.

## About Avid

Through Avid Everywhere, Avid delivers the industry's most open, innovative and comprehensive media platform connecting content creation with collaboration, asset protection, distribution and consumption for the most listened to, most watched and most loved media in the world-from the most prestigious and award-winning feature films, music recordings, and television shows, to live concerts and news broadcasts. Industry leading solutions include Pro Tools®, Media Composer®, ISIS®, Interplay®, and Sibelius®. For more information about Avid solutions and services, visit [www.avid.com](http://www.avid.com), connect with Avid on [Facebook](#), [Twitter](#), [YouTube](#), [LinkedIn](#), [Google+](#); or subscribe to [Avid Blogs](#).

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**AVID TECHNOLOGY, INC.**  
**Condensed Consolidated Statements of Operations**  
(unaudited - in thousands, except per share data)

|   | Twelve Months Ended |                  |                   |
|---|---------------------|------------------|-------------------|
|   | December 31,        |                  |                   |
|   | 2013                | 2012             | 2011              |
|   |                     |                  | (Restated)        |
| Net revenues:   |                     |                  |                   |
| Products  | \$ 395,531          | \$ 478,830       | \$ 660,720        |
| Services  | 167,881             | 156,873          | 106,165           |
| Total net revenues  | <u>563,412</u>      | <u>635,703</u>   | <u>766,885</u>    |
| Cost of revenues:   |                     |                  |                   |
| Products  | 159,264             | 182,764          | 188,217           |
| Services  | 63,177              | 63,670           | 70,808            |
| Amortization of intangible assets                               | 1,468               | 2,574            | 2,693             |
| Total cost of revenues  | <u>223,909</u>      | <u>249,008</u>   | <u>261,718</u>    |
| Gross profit  | <u>339,503</u>      | <u>386,695</u>   | <u>505,167</u>    |
| Operating expenses:   |                     |                  |                   |
| Research and development  | 95,249              | 98,879           | 111,129           |
| Marketing and selling   | 133,890             | 153,481          | 163,204           |
| General and administrative                                      | 77,578              | 52,066           | 50,732            |
| Amortization of intangible assets                               | 2,648               | 4,254            | 8,528             |
| Restructuring costs, net  | 5,370               | 24,838           | 6,534             |
| Total operating expenses  | <u>314,735</u>      | <u>333,518</u>   | <u>340,127</u>    |
| Operating income  | 24,768              | 53,177           | 165,040           |
| Interest and other expense, net                                 | (676)               | (2,041)          | (1,945)           |
| Income from continuing operations before income taxes           | <u>24,092</u>       | <u>51,136</u>    | <u>163,095</u>    |
| Provision for income taxes, net                                 | 2,939               | 4,049            | 635               |
| Income from continuing operations, net of tax                   | <u>21,153</u>       | <u>47,087</u>    | <u>162,460</u>    |
| Discontinued Operations:  |                     |                  |                   |
| Gain on divestiture of consumer business                        | —                   | 37,972           | —                 |
| Income from divested operations                                 | —                   | 7,832            | 63,907            |
| Income from discontinued operations, net of tax                 | <u>—</u>            | <u>45,804</u>    | <u>63,907</u>     |
| Net income  | <u>\$ 21,153</u>    | <u>\$ 92,891</u> | <u>\$ 226,367</u> |
| Income per share from continuing operations, net of tax - basic | 0.54                | 1.21             | 4.23              |

|   |                |                |                |
|---|----------------|----------------|----------------|
| Income per share from discontinued operations, net of tax - basic   | —              | 1.18           | 1.66           |
| Net income per common share - basic                                 | <u>\$ 0.54</u> | <u>\$ 2.39</u> | <u>\$ 5.89</u> |
| Income per share from continuing operations, net of tax - diluted   | 0.54           | 1.21           | 4.22           |
| Income per share from discontinued operations, net of tax - diluted | —              | 1.18           | 1.65           |
| Net income per common share - diluted                               | <u>\$ 0.54</u> | <u>\$ 2.39</u> | <u>\$ 5.87</u> |
| Weighted-average common shares outstanding - basic                  | 39,044         | 38,804         | 38,435         |
| Weighted-average common shares outstanding - diluted                | 39,070         | 38,836         | 38,534         |

**AVID TECHNOLOGY, INC.**
**Condensed Consolidated Statements of Operations**

(unaudited - in thousands, except per share data)

|                                   | Three Months Ended |               |            |            | Three Months Ended |               |            |            |
|-----------------------------------|--------------------|---------------|------------|------------|--------------------|---------------|------------|------------|
|                                   | December 31,       | September 30, | June 30,   | March 31,  | December 31,       | September 30, | June 30,   | March 31,  |
|                                   | 2013               | 2013          | 2013       | 2013       | 2012               | 2012          | 2012       | 2012       |
|                                   |                    |               |            |            | (Restated)         | (Restated)    | (Restated) | (Restated) |
| Net revenues:                     |                    |               |            |            |                    |               |            |            |
| Products                          | \$ 103,985         | \$ 92,969     | \$ 99,858  | \$ 98,718  | \$ 116,449         | \$ 109,684    | \$ 124,991 | \$ 127,706 |
| Services                          | 43,118             | 45,924        | 41,488     | 37,353     | 44,020             | 40,923        | 40,485     | 31,445     |
| Total net revenues                | \$ 147,103         | \$ 138,893    | \$ 141,346 | \$ 136,071 | \$ 160,469         | \$ 150,607    | \$ 165,476 | \$ 159,151 |
| Cost of revenues:                 |                    |               |            |            |                    |               |            |            |
| Products                          | 43,665             | 39,683        | 38,900     | 37,015     | 47,942             | 38,356        | 50,983     | 45,482     |
| Services                          | 16,136             | 16,372        | 15,394     | 15,276     | 16,268             | 16,663        | 16,329     | 14,411     |
| Amortization of intangible assets | 158                | 158           | 501        | 651        | 646                | 634           | 644        | 650        |
| Restructuring costs               | —                  | —             | —          | —          | —                  | —             | —          | —          |
| Total cost of revenues            | 59,959             | 56,213        | 54,795     | 52,942     | 64,856             | 55,653        | 67,956     | 60,543     |
| Gross profit                      | 87,144             | 82,680        | 86,551     | 83,129     | \$ 95,613          | \$ 94,954     | \$ 97,520  | \$ 98,608  |
| Operating expenses:               |                    |               |            |            |                    |               |            |            |
| Research and development          | 24,556             | 23,239        | 23,847     | 23,607     | 22,951             | 23,207        | 26,261     | 26,460     |
| Marketing and selling             | 34,566             | 31,512        | 33,903     | 33,909     | 35,385             | 33,941        | 42,282     | 41,873     |
| General and administrative        | 23,135             | 22,715        | 16,131     | 15,597     | 13,462             | 10,905        | 13,351     | 14,348     |
| Amortization of intangible assets | 667                | 660           | 658        | 663        | 755                | 782           | 1,106      | 1,611      |
| Restructuring costs, net          | 2,491              | 688           | 1,918      | 273        | 126                | 9,831         | 14,437     | 444        |
| Total operating expenses          | 85,415             | 78,814        | 76,457     | 74,049     | 72,679             | 78,666        | 97,437     | 84,736     |
| Operating income                  | 1,729              | 3,866         | 10,094     | 9,080      | 22,934             | 16,288        | 83         | 13,872     |



|   |                 |                 |                 |                 |                  |                  |                 |                  |
|---|-----------------|-----------------|-----------------|-----------------|------------------|------------------|-----------------|------------------|
| Interest and other expense, net                                     | 192             | (363)           | (247)           | (258)           | (1,150)          | (318)            | (379)           | (194)            |
| Income from continuing operations before income taxes               | 1,921           | 3,503           | 9,847           | 8,822           | 21,784           | 15,970           | (296)           | 13,678           |
| Provision for income taxes, net                                     | 792             | 921             | 669             | 557             | 1,119            | 1,194            | (936)           | 2,672            |
| Income from continuing operations, net of tax                       | 1,129           | 2,582           | 9,178           | 8,265           | 20,665           | 14,776           | 640             | 11,006           |
| Discontinued Operations:  |                 |                 |                 |                 |                  |                  |                 |                  |
| Gain on divestiture of consumer business                            | —               | —               | —               | —               | —                | 37,972           | —               | —                |
| Income from divested operations                                     | —               | —               | —               | —               | —                | —                | 2,773           | 5,059            |
| Income from discontinued operations, net of tax                     | —               | —               | —               | —               | —                | 37,972           | 2,773           | 5,059            |
| Net income  | <u>\$ 1,129</u> | <u>\$ 2,582</u> | <u>\$ 9,178</u> | <u>\$ 8,265</u> | <u>\$ 20,665</u> | <u>\$ 52,748</u> | <u>\$ 3,413</u> | <u>\$ 16,065</u> |
| Income per share from continuing operations, net of tax - basic     | 0.03            | 0.07            | 0.24            | 0.21            | 0.53             | 0.38             | 0.02            | 0.29             |
| Income per share from discontinued operations, net of tax - basic   | —               | —               | —               | —               | —                | 0.98             | 0.07            | 0.13             |
| Net income per common share - basic                                 | <u>\$ 0.03</u>  | <u>\$ 0.07</u>  | <u>\$ 0.24</u>  | <u>\$ 0.21</u>  | <u>\$ 0.53</u>   | <u>\$ 1.36</u>   | <u>\$ 0.09</u>  | <u>\$ 0.42</u>   |
| Income per share from continuing operations, net of tax - diluted   | 0.03            | 0.07            | 0.24            | 0.21            | 0.53             | 0.38             | 0.02            | 0.28             |
| Income per share from discontinued operations, net of tax - diluted | —               | —               | —               | —               | —                | 0.98             | 0.07            | 0.13             |
| Net income per common share - diluted                               | <u>\$ 0.03</u>  | <u>\$ 0.07</u>  | <u>\$ 0.24</u>  | <u>\$ 0.21</u>  | <u>\$ 0.53</u>   | <u>\$ 1.36</u>   | <u>\$ 0.09</u>  | <u>\$ 0.41</u>   |
| Weighted-average common shares outstanding - basic                  | 39,080          | 39,075          | 39,040          | 38,977          | 38,916           | 38,859           | 38,778          | 38,662           |
| Weighted-average common shares outstanding - diluted                | 39,111          | 39,076          | 39,069          | 39,034          | 38,937           | 38,890           | 38,798          | 38,721           |

AVID TECHNOLOGY, INC.

Reconciliations of GAAP financial measures to Non-GAAP financial measures

(unaudited - in thousands, except per share data)

|  | Twelve Months Ended |                   |                   |
|--|---------------------|-------------------|-------------------|
|  | December 31,        |                   |                   |
|  | 2013                | 2012              | 2011              |
|  |                     |                   | (Restated)        |
| <b>GAAP</b>  |                     |                   |                   |
| <b>Net Revenues</b>  | <b>\$ 563,412</b>   | <b>\$ 635,703</b> | <b>\$ 766,885</b> |
| Cost of revenues   | 223,909             | 249,008           | 261,718           |
| Gross Profit   | 339,503             | 386,695           | 505,167           |
| Operating Expenses   | 314,735             | 333,518           | 340,127           |
| <b>Operating Income</b>  | <b>24,768</b>       | <b>53,177</b>     | <b>165,040</b>    |
| Interest and other expense, net  | (676)               | (2,041)           | (1,945)           |
| Provision for income taxes, net  | 2,939               | 4,049             | 635               |
| Income from continuing operations, net of tax                            | <b>\$ 21,153</b>    | <b>\$ 47,087</b>  | <b>\$ 162,460</b> |
| Weighted-average common shares outstanding - diluted                     | 39,070              | 38,836            | 38,534            |
| <b>Income per share from continuing operations, net of tax - diluted</b> | <b>\$ 0.54</b>      | <b>\$ 1.21</b>    | <b>\$ 4.22</b>    |
| <b>Adjustments to GAAP Results</b>                                       |                     |                   |                   |
| <b>Cost of Revenues</b>  |                     |                   |                   |
| Amortization of intangible assets  | 1,468               | 2,574             | 2,693             |
| Stock-based compensation   | 796                 | 992               | 1,200             |
| <b>Operating Expenses</b>  |                     |                   |                   |
| Amortization of intangible assets  | 2,648               | 4,254             | 8,528             |
| Restructuring costs, net   | 5,370               | 24,838            | 6,534             |
| Restatement costs  | 20,591              | —                 | —                 |
| Acquisition and other costs  | —                   | 1,048             | 556               |
| (Gain) loss on sale of assets  | (125)               | (252)             | 597               |
| Stock-based compensation   |                     |                   |                   |
| R&D  | 581                 | 985               | 1,638             |
| Sales & Marketing  | 1,786               | 3,754             | 4,349             |
| G&A  | 3,752               | 5,700             | 5,421             |
| <b>Other</b>   |                     |                   |                   |
| Tax adjustment   | (860)               | (965)             | (1,579)           |
| <b>Non-GAAP</b>  |                     |                   |                   |
| <b>Net revenues</b>  | <b>563,412</b>      | <b>635,703</b>    | <b>766,885</b>    |
| Cost of revenues   | 221,645             | 245,441           | 257,824           |
| Gross Profit   | 341,767             | 390,262           | 509,061           |
| Operating Expenses   | 280,132             | 293,190           | 312,504           |
| <b>Operating Income</b>  | <b>61,635</b>       | <b>97,071</b>     | <b>196,557</b>    |
| Interest and other expense, net  | (676)               | (2,041)           | (1,945)           |
| Provision for income taxes, net  | 3,799               | 5,014             | 2,214             |

|  |                |                |                |
|--|----------------|----------------|----------------|
| Income from continuing operations, net of tax                            | <u>57,160</u>  | <u>90,016</u>  | <u>192,398</u> |
| <b>Income per share from continuing operations, net of tax - diluted</b> | <b>\$ 1.46</b> | <b>\$ 2.32</b> | <b>\$ 4.99</b> |

|  |                  |                   |                   |
|--|------------------|-------------------|-------------------|
| <b>Adjusted EBITDA</b>                                 |                  |                   |                   |
| <b>Non-GAAP Operating Income (from above)</b>          | <b>61,635</b>    | <b>97,071</b>     | <b>196,557</b>    |
| Depreciation   | 17,837           | 19,846            | 19,543            |
| Amortization of capitalized software development costs | 815              | 846               | 1,218             |
| <b>Adjusted EBITDA</b>                                 | <b>\$ 80,286</b> | <b>\$ 117,763</b> | <b>\$ 217,318</b> |

|   |                |               |              |
|---|----------------|---------------|--------------|
| <b>Free Cash Flow</b>   |                |               |              |
| <b>GAAP net cash (used in) provided by operating activities</b> | <b>(9,145)</b> | <b>34,709</b> | <b>2,967</b> |
| Capital Expenditures  | (11,625)       | (9,703)       | (10,795)     |
| Restructuring Payments  | (13,151)       | (19,420)      | (17,206)     |
| Restatement Payments  | (13,161)       | —             | —            |
| <b>Free Cash Flow</b>   | <b>5,542</b>   | <b>44,426</b> | <b>9,378</b> |

AVID TECHNOLOGY, INC.

Reconciliations of GAAP financial measures to Non-GAAP financial measures

(unaudited - in thousands, except per share data)

|   | Three Months Ended |               |            |            | Three Months Ended |               |            |            |
|---|--------------------|---------------|------------|------------|--------------------|---------------|------------|------------|
|   | December 31,       | September 30, | June 30,   | March 31,  | December 31,       | September 30, | June 30,   | March 31,  |
|   | 2013               | 2013          | 2013       | 2013       | 2012               | 2012          | 2012       | 2012       |
|   |                    |               |            |            | (Restated)         | (Restated)    | (Restated) | (Restated) |
| <b>GAAP</b>   |                    |               |            |            |                    |               |            |            |
| Net Revenues  | \$ 147,103         | \$ 138,893    | \$ 141,346 | \$ 136,071 | \$ 160,469         | \$ 150,607    | \$ 165,476 | \$ 159,151 |
| Cost of revenues  | 59,959             | 56,213        | 54,795     | 52,942     | 64,856             | 55,653        | 67,956     | 60,543     |
| Gross Profit  | 87,144             | 82,680        | 86,551     | 83,129     | 95,613             | 94,954        | 97,520     | 98,608     |
| Operating Expenses  | 85,415             | 78,814        | 76,458     | 74,049     | 72,679             | 78,666        | 97,437     | 84,736     |
| Operating Income  | 1,729              | 3,866         | 10,093     | 9,080      | 22,934             | 16,288        | 83         | 13,872     |
| Interest and other expense, net                                   | 192                | (363)         | (247)      | (258)      | (1,150)            | (318)         | (379)      | (194)      |
| Provision for income taxes, net                                   | 792                | 921           | 669        | 557        | 1,119              | 1,194         | (936)      | 2,672      |
| Income from continuing operations, net of tax                     | \$ 1,129           | \$ 2,582      | \$ 9,177   | \$ 8,265   | \$ 20,665          | \$ 14,776     | \$ 640     | \$ 11,006  |
| Weighted-average common shares outstanding - diluted              | 39,111             | 39,076        | 39,069     | 39,034     | 38,937             | 38,890        | 38,798     | 38,721     |
| Income per share from continuing operations, net of tax - diluted | \$ 0.03            | \$ 0.07       | \$ 0.23    | \$ 0.21    | \$ 0.53            | \$ 0.38       | \$ 0.02    | \$ 0.28    |
| <b>Adjustments to GAAP Results</b>                                |                    |               |            |            |                    |               |            |            |
| <b>Cost of Revenues</b>   |                    |               |            |            |                    |               |            |            |
| Amortization of intangible assets                                 | 158                | 158           | 501        | 651        | 646                | 634           | 644        | 650        |
| Stock-based compensation  | 173                | 185           | 212        | 226        | 230                | 236           | 268        | 259        |
| <b>Operating Expenses</b>   |                    |               |            |            |                    |               |            |            |
| Amortization of intangible assets                                 | 667                | 660           | 658        | 663        | 755                | 782           | 1,106      | 1,611      |
| Restructuring costs, net  | 2,491              | 688           | 1,918      | 273        | 126                | 9,831         | 14,437     | 444        |
| Restatement costs   | 8,162              | 8,730         | 2,929      | 769        | —                  | —             | —          | —          |
| Acquisition and other costs                                       | —                  | —             | —          | —          | 111                | (100)         | 555        | 482        |
| (Gain) loss on sale of assets                                     | —                  | —             | —          | (125)      | —                  | —             | —          | (252)      |

|                          |     |     |       |       |       |       |       |       |
|--------------------------|-----|-----|-------|-------|-------|-------|-------|-------|
| Stock-based compensation |     |     |       |       |       |       |       |       |
| R&D                      | 127 | 137 | 173   | 145   | 193   | 212   | 269   | 311   |
| Sales & Marketing        | 329 | 402 | 473   | 581   | 440   | (93)  | 2,244 | 1,162 |
| G&A                      | 572 | 808 | 1,250 | 1,125 | 1,544 | 1,265 | 1,713 | 1,179 |

**Other**

|                |       |       |       |       |       |       |       |       |
|----------------|-------|-------|-------|-------|-------|-------|-------|-------|
| Tax adjustment | (215) | (215) | (215) | (215) | (241) | (241) | (241) | (241) |
|----------------|-------|-------|-------|-------|-------|-------|-------|-------|

| Non-GAAP  |         |         |         |         |         |         |         |         |
|---|---------|---------|---------|---------|---------|---------|---------|---------|
| Net revenues  | 147,103 | 138,893 | 141,346 | 136,071 | 160,469 | 150,607 | 165,476 | 159,151 |
| Cost of revenues  | 59,628  | 55,870  | 54,082  | 52,065  | 63,980  | 54,783  | 67,044  | 59,634  |
| Gross Profit  | 87,475  | 83,023  | 87,264  | 84,006  | 96,489  | 95,824  | 98,432  | 99,517  |
| Operating Expenses  | 73,067  | 67,389  | 69,058  | 70,618  | 69,510  | 66,769  | 77,113  | 79,799  |
| Operating Income  | 14,408  | 15,634  | 18,207  | 13,388  | 26,978  | 29,055  | 21,320  | 19,718  |
| Interest and other expense, net                                   | 192     | (363)   | (247)   | (258)   | (1,150) | (318)   | (379)   | (194)   |
| Provision for income taxes, net                                   | 1,007   | 1,136   | 884     | 772     | 1,360   | 1,435   | (695)   | 2,913   |
| Income from continuing operations, net of tax                     | 13,593  | 14,135  | 17,076  | 12,358  | 24,468  | 27,302  | 21,635  | 16,611  |
| Income per share from continuing operations, net of tax - diluted | \$ 0.35 | \$ 0.36 | \$ 0.44 | \$ 0.32 | \$ 0.63 | \$ 0.7  | \$ 0.56 | \$ 0.43 |

| Adjusted EBITDA  |           |           |           |           |           |           |           |           |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Non-GAAP Operating Income (from above)                 | 14,408    | 15,634    | 18,207    | 13,388    | 26,978    | 29,055    | 21,320    | 19,718    |
| Depreciation   | 4,386     | 4,302     | 4,429     | 4,719     | 5,099     | 4,874     | 4,899     | 4,974     |
| Amortization of capitalized software development costs | 586       | 49        | 77        | 102       | 109       | 128       | 294       | 316       |
| Adjusted EBITDA  | \$ 19,380 | \$ 19,985 | \$ 22,713 | \$ 18,210 | \$ 32,186 | \$ 34,056 | \$ 26,512 | \$ 25,008 |

| Free Cash Flow   |         |         |         |         |         |         |         |         |
|--|---------|---------|---------|---------|---------|---------|---------|---------|
| GAAP net cash (used in) provided by operating activities | 883     | (4,472) | (4,146) | (1,410) | 2,023   | (77)    | 14,020  | 18,743  |
| Capital Expenditures                                     | (2,627) | (3,708) | (3,164) | (2,126) | (2,752) | (1,421) | (1,941) | (3,589) |
| Restructuring Payments                                   | 2,536   | 3,256   | 3,122   | 4,237   | 5,128   | 8,582   | 1,721   | 3,978   |
| Restatement Payments                                     | 7,728   | 3,919   | 1,514   | —       | —       | —       | —       | —       |
| Free Cash Flow   | 8,520   | (1,005) | (2,674) | 701     | 4,399   | 7,084   | 13,800  | 19,132  |

**AVID TECHNOLOGY, INC.**  
**Condensed Consolidated Balance Sheets**  
(unaudited - in thousands)

|   | <b>December 31,<br/>2013</b> | <b>December 31,<br/>2012</b> |
|---|------------------------------|------------------------------|
| <b>ASSETS:</b>  |                              |                              |
| Current assets:   |                              |                              |
| Cash and cash equivalents   | \$ 48,203                    | \$ 70,390                    |
| Accounts receivable, net of allowances of \$13,963 and \$20,977<br>at December 31, 2013 and December 31, 2012, respectively | 56,770                       | 67,956                       |
| Inventories   | 60,122                       | 69,143                       |
| Deferred tax assets, net  | 522                          | 586                          |
| Prepaid expenses  | 7,778                        | 9,060                        |
| Other current assets  | 17,493                       | 19,950                       |
| Total current assets  | <u>190,888</u>               | <u>237,085</u>               |
| Property and equipment, net   | 35,186                       | 41,441                       |
| Intangible assets, net  | 4,260                        | 9,217                        |
| Long-term deferred tax assets, net  | 2,415                        | 2,825                        |
| Other assets  | 2,393                        | 3,793                        |
| Total assets  | <u>\$ 235,142</u>            | <u>\$ 294,361</u>            |
| <b>LIABILITIES AND STOCKHOLDERS' DEFICIT:</b>   |                              |                              |
| Current liabilities:  |                              |                              |
| Accounts payable  | \$ 33,990                    | \$ 35,425                    |
| Accrued compensation and benefits   | 30,342                       | 25,177                       |
| Accrued expenses and other current liabilities  | 41,273                       | 34,003                       |
| Income taxes payable  | 6,875                        | 7,969                        |
| Deferred tax liabilities, net   | 14                           | 203                          |
| Deferred revenues   | 211,403                      | 230,305                      |
| Total current liabilities   | <u>323,897</u>               | <u>333,082</u>               |
| Long-term deferred tax liabilities, net   | 565                          | 713                          |
| Long-term deferred revenues   | 255,429                      | 328,180                      |
| Other long-term liabilities   | 14,586                       | 17,978                       |
| Total liabilities   | <u>594,477</u>               | <u>679,953</u>               |
| Stockholders' deficit:  |                              |                              |
| Common stock  | 423                          | 423                          |
| Additional paid-in capital  | 1,043,384                    | 1,039,562                    |
| Accumulated deficit   | (1,336,526)                  | (1,357,679)                  |
| Treasury stock at cost, net of reissuances  | (72,543)                     | (75,542)                     |
| Accumulated other comprehensive income  | 5,927                        | 7,644                        |
| Total stockholders' deficit   | <u>(359,335)</u>             | <u>(385,592)</u>             |
| Total liabilities and stockholders' deficit   | <u>\$ 235,142</u>            | <u>\$ 294,361</u>            |

**AVID TECHNOLOGY, INC.**  
**Condensed Consolidated Statements of Cash Flows**  
(unaudited - in thousands)

|  | Twelve Months Ended |           |            |
|--|---------------------|-----------|------------|
|  | December 31,        |           |            |
|  | 2013                | 2012      | 2011       |
|  |                     |           | (Restated) |
| Cash flows from operating activities:  |                     |           |            |
| Net income   | \$ 21,153           | \$ 92,891 | \$ 226,367 |
| Adjustments to reconcile net income (loss) to net cash provided by operating activities: |                     |           |            |
| Depreciation and amortization  | 22,767              | 27,495    | 31,983     |
| Provision for doubtful accounts  | 157                 | 125       | 1,473      |
| Non-cash provision for restructuring   | —                   | 1,459     | 326        |
| (Gain) loss on sale of assets  | (125)               | (252)     | 597        |
| Gain on divestiture of consumer business   | —                   | (37,972)  | —          |
| Stock-based compensation expense   | 6,917               | 11,432    | 12,609     |
| Non-cash interest expense  | 294                 | 294       | 301        |
| Unrealized foreign currency transaction (gains) losses                                   | (10)                | (1,251)   | 1,818      |
| Provision for deferred taxes   | 730                 | (400)     | (1,994)    |
| Changes in operating assets and liabilities  |                     |           |            |
| Accounts receivable  | 11,030              | 26,765    | (3,804)    |
| Inventories  | 9,021               | 20,844    | (3,317)    |
| Prepaid expenses and other current assets  | 4,393               | (3,745)   | (223)      |
| Accounts payable   | (1,416)             | (7,111)   | (4,533)    |
| Accrued expenses, compensation and benefits, and other liabilities                       | 8,932               | (3,300)   | (17,436)   |
| Income taxes payable   | (1,324)             | 676       | (640)      |
| Deferred revenues  | (91,664)            | (93,241)  | (240,560)  |
| Net cash (used in) provided by operating activities                                      | (9,145)             | 34,709    | 2,967      |
| Cash flows from investing activities:  |                     |           |            |
| Purchases of property and equipment  | (11,625)            | (9,703)   | (10,795)   |
| Capitalized software development costs   | —                   | —         | (1,242)    |
| Change in other long-term assets   | (36)                | (40)      | (155)      |
| Proceeds from divestiture of consumer business   | —                   | 11,440    | —          |
| Proceeds from sales of assets  | 125                 | —         | —          |
| Net cash (used in) provided by investing activities                                      | (11,536)            | 1,697     | (12,192)   |
| Cash flows from financing activities:  |                     |           |            |
| Proceeds from the issuance of common stock under employee stock plans                    | 177                 | 1,022     | 3,239      |
| Common stock repurchases for tax withholdings for net settlement of equity awards        | (273)               | (668)     | (1,213)    |
| Proceeds from revolving credit facilities  | —                   | 14,000    | 21,000     |
| Payments on revolving credit facilities  | —                   | (14,000)  | (21,000)   |
| Net cash provided by (used in) financing activities                                      | (96)                | 354       | 2,026      |

|  |                  |                  |                  |
|--|------------------|------------------|------------------|
| Effect of exchange rate changes on cash and cash equivalents | <u>(1,410)</u>   | <u>775</u>       | <u>(2,728)</u>   |
| Net (decrease) increase in cash and cash equivalents         | (22,187)         | 37,535           | (9,927)          |
| Cash and cash equivalents at beginning of period             | <u>70,390</u>    | <u>32,855</u>    | <u>42,782</u>    |
| Cash and cash equivalents at end of period                   | <u>\$ 48,203</u> | <u>\$ 70,390</u> | <u>\$ 32,855</u> |



**AVID TECHNOLOGY, INC.**  
**Supplemental Revenue Information**  
(unaudited - in millions)

|                          | For the Period Ended |                   |                         |                          |                  |                   |                         |                          |
|--------------------------|----------------------|-------------------|-------------------------|--------------------------|------------------|-------------------|-------------------------|--------------------------|
|                          | June 30,<br>2014     | March 31,<br>2014 | December<br>31,<br>2013 | September<br>30,<br>2013 | June 30,<br>2013 | March 31,<br>2013 | December<br>31,<br>2012 | September<br>30,<br>2012 |
| <b><u>Bookings</u></b>   |                      |                   |                         |                          |                  |                   |                         |                          |
| Quarterly                | \$ 127.7             | \$ 126.1          | \$ 150.4                | \$ 127                   | \$ 120.7         | \$ 125.1          | \$ 141.5                | \$ 122.8                 |
| Last twelve months (LTM) | 531.1                | 524.1             | 523.1                   | 514.2                    | 510              | 531               | 545                     | 586.3                    |

|                               | December<br>31,<br>2013 | December<br>31,<br>2012 |
|-------------------------------|-------------------------|-------------------------|
| <b><u>Revenue Backlog</u></b> |                         |                         |
| Deferred Revenue              | \$ 466.8                | \$ 558.5                |
| Other Backlog                 | 92.2                    | 51.2                    |
| Total Revenue Backlog         | <u>\$ 559</u>           | <u>\$ 609.7</u>         |

The expected timing of recognition of revenue backlog as of December 31, 2013 is as follows:

|  | Twelve Months Ended December 31, |                 |                |                |                |               | Total         |
|--|----------------------------------|-----------------|----------------|----------------|----------------|---------------|---------------|
|  | 2014                             | 2015            | 2016           | 2017           | 2018           | Thereafter    |               |
| Orders executed prior to January 1, 2011                           | \$ 92.3                          | \$ 58.2         | \$ 24.5        | \$ 1           | \$ 0.1         | —             | \$ 176.1      |
| Orders executed or materially modified on or after January 1, 2011 | 200.9                            | 86.7            | 53             | 27.5           | 14.7           | 0.1           | \$ 382.9      |
|  | <u>\$ 293.2</u>                  | <u>\$ 144.9</u> | <u>\$ 77.5</u> | <u>\$ 28.5</u> | <u>\$ 14.8</u> | <u>\$ 0.1</u> | <u>\$ 559</u> |



# Investor Video Series

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Posted September 12, 2014

## Safe Harbor

The information provided in this video includes forward-looking statements that involve risks and uncertainties, including statements about our anticipated plans, objectives, expectations and intentions. Such statements include, without limitation, statements regarding our recently filed financial statements or other information included herein based upon or otherwise incorporating judgments or estimates relating to future performance such as future earnings, bookings, backlog and free cash flow; our future strategy and business plans; our product plans, including products under development, such as Avid Everywhere; our objective to obtain relisting on the NASDAQ Stock Market and to have our shares of common stock trade on that market; and our anticipated timing for filing our future quarterly reports. These forward-looking statements are based on current expectations as of the date this video was posted on our website and subject to known and unknown risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements, including but not limited to: the effect on our sales, operations and financial performance resulting from: the identified material weaknesses in our internal control over financial reporting; the delisting of our stock from NASDAQ; the previously disclosed ongoing SEC and Department of Justice inquiries; pending litigation, including the previously disclosed class action and possibility of further legal proceedings adverse to our company resulting from the restatement or related matters; the costs associated with the restatement; as well as our ability to have our shares relisted on the NASDAQ stock market; our liquidity; our ability to execute our strategic plan and meet customer needs; our ability to produce innovative products in response to changing market demand, particularly in the media industry; our ability to successfully accomplish our product development plans; competitive factors; history of losses; fluctuations in our revenue, based on, among other things, our performance in particular geographies or markets; fluctuations in foreign currency exchange rates and seasonal factors; adverse changes in economic conditions; variances in our backlog and the realization thereof. Moreover, the business may be adversely affected by future legislative, regulatory or tax changes as well as other economic, business and/or competitive factors. The risks included above are not exhaustive. Other factors that could adversely affect our business and prospects are described in the filings made by our company with the SEC. We expressly disclaim any obligation or undertaking to update or revise any forward-looking statements whether as a result of new information, future events or otherwise.

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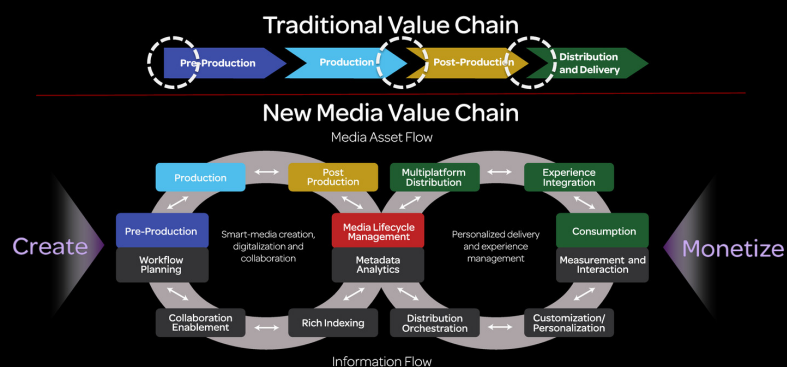
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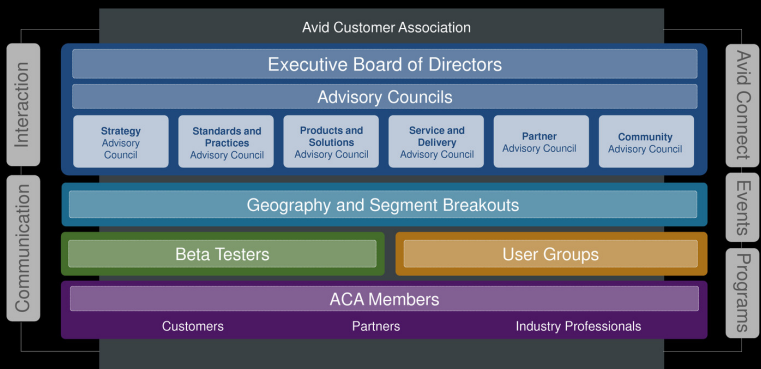
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## ACA Executive Board of Directors

|   |   |   |   |  |
|---|---|---|---|--|
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## Avid Connect 2014: The Inaugural Event

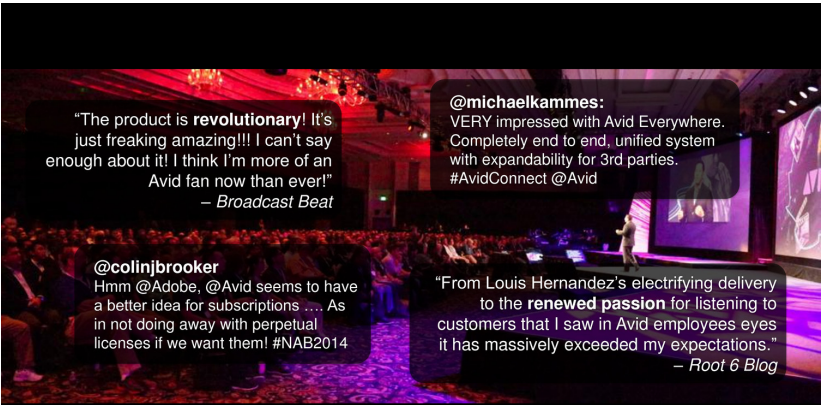


**1,000+** Industry Professionals in Attendance

**43** Countries Represented

First Meetings of the Executive Board of Directors  
and Advisory Councils





# Avid Everywhere – Our Path Forward







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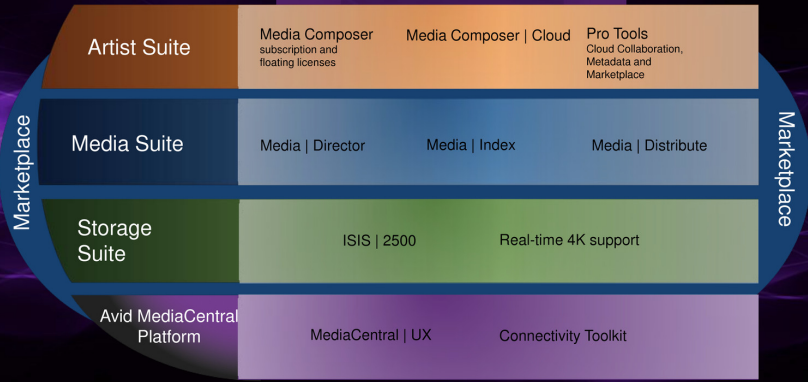
## Choice and Flexibility



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Announced at Avid Connect 2014



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## Early Results Validate Strategy



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# Early Results Validate Strategy



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# Early Results Validate Strategy



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# A Highly Fragmented Industry....

## Top 10 Broadcast Media Vendors



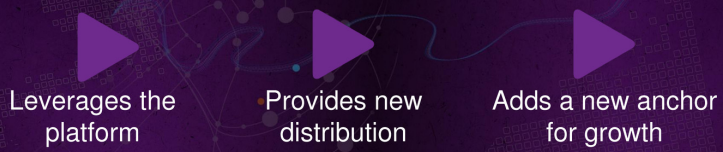
## Top 10 Financial Tech Vendors



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## Early Results Validate Strategy



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## Restatement Overview

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The information provided in this video includes forward-looking statements that involve risks and uncertainties, including statements about our anticipated plans, objectives, expectations and intentions. Such statements include, without limitation, statements regarding our recently filed financial statements or other information included herein based upon or otherwise incorporating judgments or estimates relating to future performance such as future earnings, bookings, backlog and free cash flow; our future strategy and business plans; our product plans, including products under development, such as Avid Everywhere; our objective to obtain relisting on the NASDAQ Stock Market and to have our shares of common stock trade on that market; and our anticipated timing for filing our future quarterly reports. These forward-looking statements are based on current expectations as of the date this video was posted on our website and subject to known and unknown risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements, including but not limited to: the effect on our sales, operations and financial performance resulting from: the identified material weaknesses in our internal control over financial reporting; the delisting of our stock from NASDAQ; the previously disclosed ongoing SEC and Department of Justice inquiries; pending litigation, including the previously disclosed class action and possibility of further legal proceedings adverse to our company resulting from the restatement or related matters; the costs associated with the restatement; as well as our ability to have our shares relisted on the NASDAQ stock market; our liquidity; our ability to execute our strategic plan and meet customer needs; our ability to produce innovative products in response to changing market demand, particularly in the media industry; our ability to successfully accomplish our product development plans; competitive factors; history of losses; fluctuations in our revenue, based on, among other things, our performance in particular geographies or markets, fluctuations in foreign currency exchange rates and seasonal factors; adverse changes in economic conditions; variances in our backlog and the realization thereof. Moreover, the business may be adversely affected by future legislative, regulatory or tax changes as well as other economic, business and/or competitive factors. The risks included above are not exhaustive. Other factors that could adversely affect our business and prospects are described in the filings made by our company with the SEC. We expressly disclaim any obligation or undertaking to update or revise any forward-looking statements whether as a result of new information, future events or otherwise.



# Use of Non-GAAP Financial Measures

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## What We Found

- Determined many of our software updates represented implied post-contract customer support or PCS and that revenue accounting needed to be corrected
- Could not establish fair value for software updates, therefore, some or all of transaction value had to be recognized ratably over the periods the updates were provided
- We found no evidence that our previous revenue accounting was the result of intentional misconduct
- Our internal control over financial reporting was found not to be effective

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## Our Process

- Retained big four accounting firm to review our historical accounting practices and advise management on acceptability of accounting application
- Reviewed historical practices around upgrades and updates
- Implemented a methodical, comprehensive process for analyzing and assessing accounting impact of multiple bundled offerings
- Initiated a special purpose team to review, address and remediate internal control deficiencies

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## Our Process

- Developed and documented new accounting framework
- Went back to 2005 and reprocessed over five million transaction lines to determine appropriate accounting treatment for five year period
- Implemented new revenue accounting sub-ledger system to apply appropriate accounting treatment for all customer sales arrangements
- Because prior periods had been reopened—evaluated certain other historical accounting decisions

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## Internal Controls over Financial Reporting

- As part of restatement process, we reviewed our internal control structure related to our financial reporting and identified material weaknesses which are discussed in more detail in our Form 10-K for fiscal year 2013
- Nearly all efforts have been toward regaining current filing status
- As a result, we have not yet addressed all of the underlying internal control deficiencies but have initiated remediation measures in the interim
- We've invested in the accounting and internal audit functions as it relates to people, process and technology and expect to see incremental improvements over the next 12-24 months

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# Key Financial Metrics\*

...leading indicators of revenue growth and liquidity



\* Please reference appendix for additional detail on definition of these metrics, including GAAP to non-GAAP reconciliation for Adjusted EBITDA and Free Cash Flow

## 2014 Strategic Goals

|                                  |  |
|----------------------------------|--|
| Drive Growth                     | <ul style="list-style-type: none"><li>▪ Focus investment in highest growth areas</li><li>▪ Maximize wallet share within existing customers</li><li>▪ Expand penetration of anchor products</li></ul>     |
| Improve Profitability            | <ul style="list-style-type: none"><li>▪ Maximize procurement cost savings</li><li>▪ Extend labor arbitrage to all organizations</li><li>▪ Improve software mix and direct material margins</li></ul>     |
| Continue Cultural Transformation | <ul style="list-style-type: none"><li>▪ Create culture of urgency and accountability</li><li>▪ Minimize legacy cultural issues</li><li>▪ Align rewards and recognition to desired culture</li></ul>      |
| Establish Community Platform     | <ul style="list-style-type: none"><li>▪ Reestablish Avid as thought and technology leader</li><li>▪ Avid Customer Association (ACA)</li><li>▪ Partners participate in Avid Everywhere Platform</li></ul> |





## Targeted Timeline

- ▶ **Today:** Filed 2013 10-K and associated 10-Qs
  - ▶ **Approximately + One Week:** File Q1 2014 10-Q
    - ▶ **Approximately + 40 Days:** File Q2 2014 10-Q
      - ▶ **After Q2 2014 10-Q Filed:** Relisting on NASDAQ
        - ▶ **Before Year End 2014:** Annual Shareholder Meeting
          - ▶ **After Q3 2014 10-Q Filed:** Avid 2014 Investor Day

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## Major Restatement Items

1. Revenue Recognition
2. Impairment of Goodwill
3. Discontinued Operations Classification
4. Restructuring Reserves

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## 1. Major Restatement Items – Revenue Recognition

- Existence of implied post-contract customer support requires Company to defer and amortize a significant portion of revenue
- Impacts the timing but not the total amount of revenue earned
- Revenue accounting treatment different for pre-2011 as compared to post-2010
- Cash flow characteristics of transactions unchanged by change in accounting

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## 2. Major Restatement Items – Impairment of Goodwill

- Restated financial statements impacted historical assessment of goodwill
- Recorded a full goodwill impairment charge in the year ended December 31, 2011

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### 3. Major Restatement Items – Discontinued Operations

- The divestiture of consumer product lines in July 2012 should have been presented as discontinued operations
- Reclassification of all historical revenues and expenses to income or loss from discontinued operations

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### 4. Major Restatement Items – Restructuring Reserves

- Revised accruals of restructuring charges in fiscal year 2009 and 2012 in a cumulative amount of \$1.6 million
- Related to lease obligations and other exit activities

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# Impact of Restatement on Previously Issued Results

| (in millions)                 | GAAP Revenue            |          |                   | GAAP Net Income (Loss)  |           |                   |
|-------------------------------|-------------------------|----------|-------------------|-------------------------|-----------|-------------------|
|                               | Year Ended December 31, |          | Nine-Months Ended | Year Ended December 31, |           | Nine-Months Ended |
|                               | 2010                    | 2011     |                   | 2010                    | 2011      |                   |
| As Previously Reported        | \$ 678.5                | \$ 677.9 | \$ 436.7          | \$ (37.0)               | \$ (23.8) | \$ (69.6)         |
| Revenue Recognition           | (137.7)                 | 244.8    | 84.6              | (137.7)                 | 244.8     | 84.6              |
| Discontinued Operations       | (137.3)                 | (155.9)  | (46.1)            | -                       | -         | 47.7              |
| Restructuring Costs, net      | -                       | -        | -                 | 0.3                     | 2.7       | 5.4               |
| Other Adjustments (a)         | -                       | -        | -                 | (13.1)                  | 2.7       | 4.1               |
| Total Restatement Adjustments | (275.0)                 | 89.0     | 38.5              | (150.5)                 | 250.2     | 141.8             |
| As Restated                   | \$ 403.5                | \$ 766.9 | \$ 475.2          | \$ (187.5)              | \$ 226.4  | \$ 72.2           |

(a) Primarily related to changes in stock-based compensation and inventory valuation

Change in accounting principles resulted in significant shift in revenue from pre-2011 to later periods



## Financial Results



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# Moving Forward



# Moving Forward



# 2014 Strategic Goals

|                                  |  |
|----------------------------------|--|
| Drive Growth                     | <ul style="list-style-type: none"><li>▪ Focus investment in highest growth areas</li><li>▪ Maximize wallet share within existing customers</li><li>▪ Expand penetration of anchor products</li></ul>     |
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## Operational Measure Definition

| Bookings  |
|---|
| <ul style="list-style-type: none"><li>▪ Bookings represents the total amount of revenue that we expect to earn over the term of the agreement between Avid and a customer for goods and /or services over the course of the agreement</li><li>▪ To count as a booking, we expect there to be persuasive evidence of an agreement between us and our customer and that collectability of the amounts payable under the arrangement to be reasonably assured</li><li>▪ Bookings are subject to cancellations, changes and adjustments and are based on certain assumptions. Bookings may not reflect final revenue earned for a particular arrangement. Bookings do not reflect adjustments related to rebates or other sales incentive programs</li><li>▪ The material weaknesses in our internal control environment may impact the accuracy of recorded bookings</li></ul> |



## Key Non-GAAP Financial Definitions\*

### Free Cash Flow

- Free cash flow represents GAAP operating cash flow less capital expenditures and excludes payments or receipts related to M&A, significant legal settlements, restructuring, restatement or other non-operational or non-recurring events

\* Please reference appendix for additional detail on definition of these metrics, including a GAAP to non-GAAP reconciliation

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## Key Non-GAAP Financial Definitions\*

### Adjusted EBITDA

- Adjusted EBITDA is defined as Non-GAAP operating profit or loss\* excluding all depreciation and amortization expense

\* Please reference appendix for additional detail on definition of these metrics, including a GAAP to non-GAAP reconciliation

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# Key Financial Metrics – 2014 Targets\*

## Bookings

Targeting year over year improvement of approximately **3%**

## Adjusted EBITDA

Targeting **significant** year over year improvement excluding pre-2011 revenue amortization

## Free Cash Flow Generation

Targeting FCF of \$20 million

...earnings and bookings growth should convert to higher enterprise value, reflecting the value our community places on us

\* Please reference appendix for additional detail on definition of these metrics, including GAAP to non-GAAP reconciliation

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# Expected Deferred Revenue Amortization as of December 31, 2013



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# GAAP Results

(in millions, except per share data)

|   | Twelve Months Ended  |         |
|---|----------------------|---------|
|   | December 31,<br>2012 | 2013    |
| Revenues  | 635.7                | 563.4   |
| Gross Margin                                    | 386.7                | 339.5   |
| % Revenue                                       | 60.8%                | 60.3%   |
| Operating Expenses                              | 333.5                | 314.7   |
| Operating Profit                                | 53.2                 | 24.8    |
| Interest and other expense, net                 | (2.0)                | (0.7)   |
| Provision for income taxes, net                 | 4.0                  | 2.9     |
| Income from discontinued operations, net of tax | 45.8                 | -       |
| Net income                                      | \$ 92.9              | \$ 21.2 |
| Net income per common share - diluted           | \$ 2.39              | \$ 0.54 |

Pre-2011 revenue amortization can mask underlying performance

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## Non-GAAP Methodology

Non-GAAP results remove unusual or non-operational events

### Standard exclusions

- Restructuring costs
- Stock-based compensation
- Amortization of intangible assets
- Impairment of intangibles
- Associated impact on taxes

### Examples of non-recurring events

- Restatement costs
- Proceeds / loss on M&A activity
- Significant legal settlements
- Gain / loss on asset sales

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# GAAP and Non-GAAP Results\*

| (in millions)     | 2012     |         |          | 2013     |         |          | 2014<br>Guidance      |
|-------------------|----------|---------|----------|----------|---------|----------|-----------------------|
|                   | GAAP     | Adj.    | Non-GAAP | GAAP     | Adj.    | Non-GAAP |                       |
| Bookings          |          |         | \$ 545.1 |          |         | \$ 523.1 | + 3% YoY              |
| Revenue           | \$ 635.7 | \$ -    | \$ 635.7 | \$ 563.4 | \$ -    | \$ 563.4 | Down Approximately 5% |
| Gross Margin      | 386.7    | 3.6     | 390.3    | 339.5    | 2.3     | 341.8    |                       |
| % Revenue         | 60.8%    |         | 61.4%    | 60.3%    |         | 60.7%    | Aproximately 59%      |
| Operating Expense | 333.5    | (40.3)  | 293.2    | 314.7    | (34.6)  | 280.1    | \$265 - \$275         |
| Operating Profit  | \$ 53.2  | \$ 43.9 | \$ 97.1  | \$ 24.8  | \$ 36.9 | \$ 61.6  |                       |
| % Revenue         | 8.4%     |         | 15.3%    | 4.4%     |         | 10.9%    |                       |
| Adjusted EBITDA   |          |         | \$ 117.7 |          |         | \$ 80.3  | \$58 - \$65           |
| Free Cash Flow    |          |         | \$ 44.4  |          |         | \$ 5.5   | \$20                  |

\* Please reference appendix for additional detail on definition of these metrics, including GAAP to non-GAAP reconciliation for Adjusted EBITDA and Free Cash Flow

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## Resumption of Bookings Growth



- 4 consecutive quarters of YoY growth
- Believe third quarter 2013 represented inflection point in return to growth
- Growth relatively modest but consistent
- We expect continued modest growth as we transition to higher growth markets

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# Rationalization of Non-GAAP Non-Material Spending

Non-GAAP Non-Material Spending \$M \*



Strategic initiatives have identified areas of cost saving opportunities without impacting investment into future growth

Non-GAAP Non-Material Spending down \$35 million since 2011

\* Note: Definition of Non-GAAP Non-Material spending and GAAP to non-GAAP reconciliation available in appendix

# Net Cash Bridge (\$M)



Avid has generated cash from operations over the past seven-quarter period

\* Results for six-month period ended June 30, 2014 are preliminary and subject to change

# Balance Sheet

| (in millions)                                  | December 31,<br>2010 | December 31,<br>2011 | December 31,<br>2012 | December 31,<br>2013 |
|--|----------------------|----------------------|----------------------|----------------------|
| Cash   | \$ 42.8              | \$ 32.9              | \$ 70.4              | \$ 48.2              |
| Account receivable                             | 92.3                 | 94.7                 | 68.0                 | 56.8                 |
| Inventory                                      | 103.2                | 106.5                | 69.1                 | 60.1                 |
| Other current assets                           | 24.3                 | 23.0                 | 29.6                 | 25.8                 |
| Total current assets                           | 262.6                | 257.1                | 237.1                | 190.9                |
| Property and equipment, net                    | 62.5                 | 53.4                 | 41.4                 | 35.2                 |
| Other assets                                   | 459.6                | 30.1                 | 15.8                 | 9.1                  |
| Total assets                                   | \$ 784.6             | \$ 340.6             | \$ 294.4             | \$ 235.1             |
| Accounts payable                               | 47.1                 | 42.5                 | 35.4                 | 34.0                 |
| Accrued expenses and other current liabilities | 89.2                 | 74.1                 | 67.4                 | 78.5                 |
| Deferred revenues                              | 440.0                | 368.0                | 230.3                | 211.4                |
| Total current liabilities                      | 576.4                | 484.6                | 333.1                | 323.9                |
| Long-term deferred revenues                    | 497.5                | 329.2                | 328.2                | 265.4                |
| Other long-term liabilities                    | 21.0                 | 17.7                 | 18.7                 | 15.1                 |
| Total liabilities                              | 1,094.9              | 831.5                | 680.0                | 594.5                |
| Stockholders' deficit                          | (310.3)              | (490.9)              | (385.6)              | (359.4)              |
| Total liabilities and stockholders' deficit    | \$ 784.6             | \$ 340.6             | \$ 294.4             | \$ 235.1             |
| Current and long-term deferred revenue         | \$ 937.5             | \$ 697.2             | \$ 558.5             | \$ 466.8             |



# Financial Model





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# Use of Non-GAAP Financial Measures

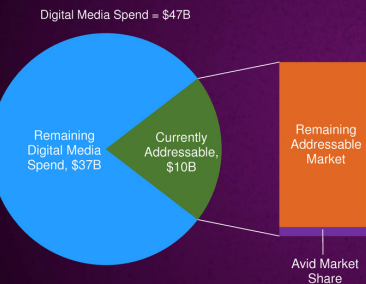
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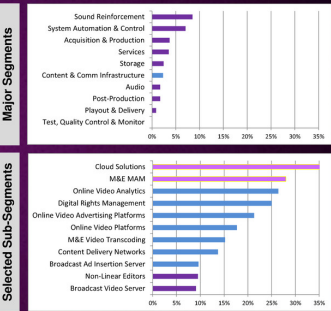
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# Room to Grow

Avid Operates in a Significant Portion of a Massive Technology Market



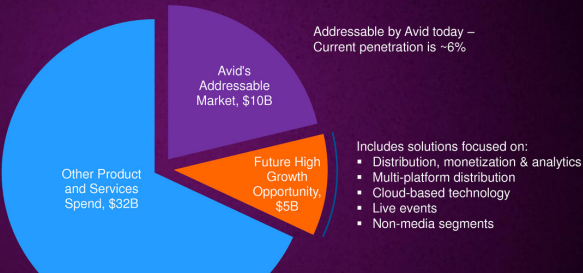
Projected Multi-Year CAGRs of Industry Segments and Sub-Segments Vary Widely



Source: IABM, NABM, Frost & Sullivan, InfoComm studies as well as internal AVID management estimates  
Posted September 12, 2014

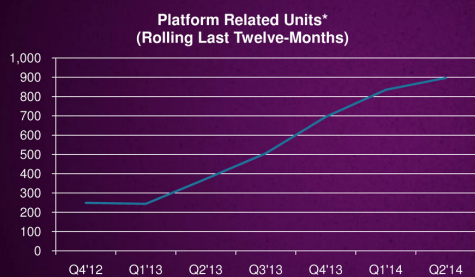
## Market Potential and Customer Value

This is a \$47 billion/year market where relationships extend for 5 or more years



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## Early Progress on Platform Unit Sales



\* - Includes MediaCentral, Interplay Production and Interplay MAM

- Platform sales inform us of future cross sale opportunity
- Platform message is resonating even during early phases of product launch
- MediaCentral has demonstrated most pronounced growth

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## 2014 Guidance

Process began with our initial 100-day research, customer wallet share assessment and a run-rate cost analysis and we determined ...

1. We were financially lagging our peer group
2. We had significant cost opportunities arising from lack of alignment with our key strategies which led to inefficient operations and misaligned investments
3. We needed more effective strategic-based sales planning programs to drive incremental sales through our existing customer accounts

...and, with learnings in hand, we established a market based profitability target

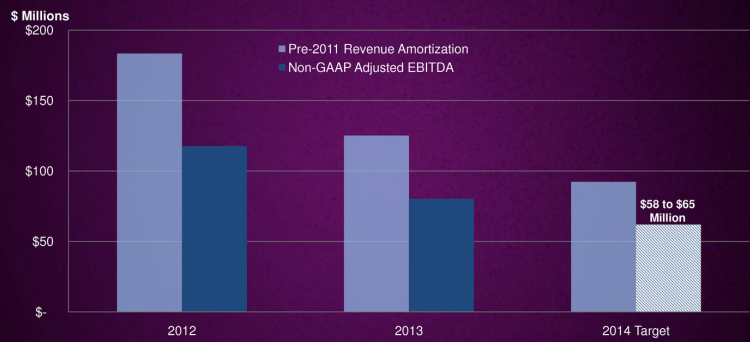
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# Non-GAAP Adjusted EBITDA\*



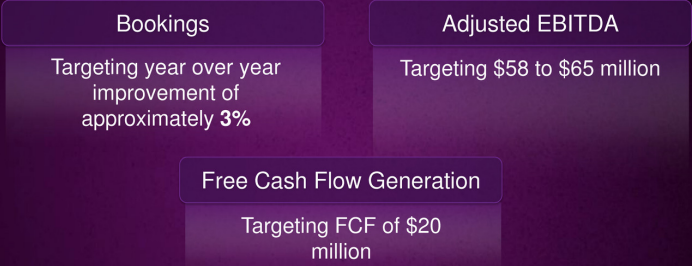
\* Please reference appendix for additional detail on definition of these metrics, including GAAP to non-GAAP reconciliation

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# Key Financial Metrics – 2014 Targets\*



...earnings and bookings growth should convert to higher enterprise value, reflecting the value our community places on us

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# Financial Modeling Fundamentals

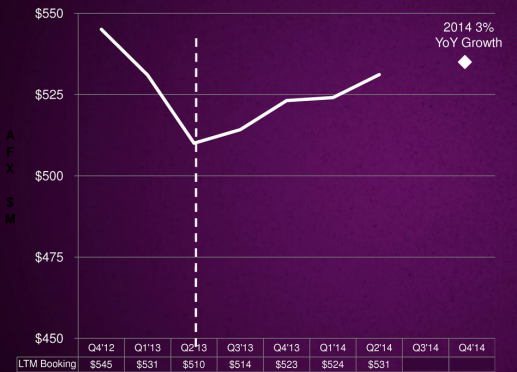
- Bookings growth should, subject to inherent limitations, convert to Adjusted EBITDA
- The portion of Adjusted EBITDA that converts to cash should increase each year until 2017
- We believe GAAP revenue and Adjusted EBITDA will continue to be challenged due to restatement deferred revenue run-off
- We are working on strategic projects that should drive a decline in operating costs

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## Last 12 Months (LTM) Bookings



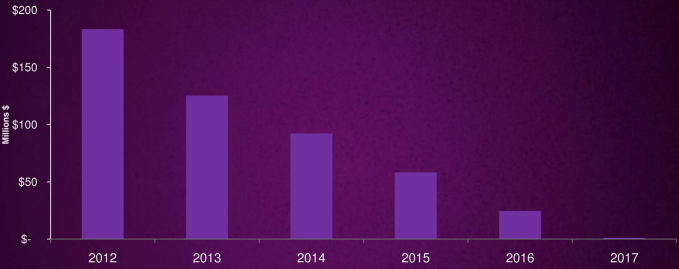
- Believe third quarter 2013 represented inflection point in return to growth
- Growth relatively modest but consistent
- Slower growth until we transition to higher growth markets

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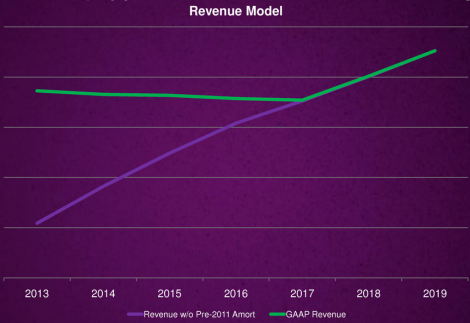
# Expected Pre-2011 Related Revenue Amortization (\$M)



As Pre-2011 Deferred Revenue amortizes it will create meaningful annual accounting related headwinds for the next few years



# Revenue Model (Hypothetical – not intended as guidance)



We believe the amortization of pre-2011 restatement related deferred revenue will be impactful on our results through 2017 at which point the impact of the restatement will no longer be reflected in our financial results.





## Appendix – Non-GAAP

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### Non-GAAP Financial Definitions

#### Free Cash Flow

- Free cash flow represents GAAP operating cash flow less capital expenditures and excludes payments or receipts related to M&A, significant legal settlements, restructuring, restatement or other non-operational or non-recurring events

#### Adjusted EBITDA

- Adjusted EBITDA is defined as non-GAAP operating profit or loss excluding all depreciation and amortization expense

#### Non-GAAP Operating Profit or Loss

- Non-GAAP operating profit or loss is GAAP operating profit excluding restructuring costs, stock based compensation, amortization and impairment of intangibles as well as other unusual items such as costs related to the restatement, M&A related activity, or impact of significant legal settlements

#### Non-GAAP Non-Material Spending

- Non-GAAP Non-Material Spending is Non-GAAP operating expense plus Non-GAAP cost of sales less direct product material cost



GAAP to Non-GAAP Reconciliation

(unaudited - in thousands, except per share data)

|                             |   | December 31, |            |            |
|-----------------------------|---|--------------|------------|------------|
|                             |   | 2013         | 2012       | 2011       |
|                             |   |              |            | (Restated) |
| GAAP                        | Net Revenues  | \$ 563,412   | \$ 635,703 | \$ 766,885 |
|                             | Cost of revenues  | 223,909      | 249,008    | 281,718    |
|                             | Gross Profit  | 339,503      | 386,695    | 485,167    |
|                             | Operating Expenses  | 214,735      | 233,518    | 240,127    |
|                             | Operating Income  | 24,768       | 53,177     | 145,040    |
|                             | Interest and other expense, net                                   | (878)        | (2,041)    | (1,945)    |
|                             | Provision for income taxes, net                                   | 2,823        | 4,420      | 535        |
|                             | Income from continuing operations, net of tax                     | \$ 21,153    | \$ 47,097  | \$ 142,600 |
|                             | Weighted-average common shares outstanding - diluted              | 36,070       | 39,525     | 38,534     |
|                             | Income per share from continuing operations, net of tax - diluted | \$ 0.58      | \$ 1.21    | \$ 3.72    |
| Adjustments to GAAP Results | Cost of Revenues  |              |            |            |
|                             | Amortization of intangible assets                                 | 1,458        | 2,574      | 2,693      |
|                             | Stock-based compensation  | 798          | 962        | 1,000      |
|                             | Operating Expenses  |              |            |            |
|                             | Amortization of intangible assets                                 | 2,648        | 4,254      | 8,553      |
|                             | Restructuring costs, net  | 5,370        | 24,588     | 8,554      |
|                             | Restatement costs   | 20,591       | -          | -          |
|                             | Acquisition and other costs                                       | -            | 1,048      | 556        |
|                             | (Gain) loss on sale of assets                                     | (125)        | (252)      | 897        |
|                             | Stock-based compensation  | -            | -          | -          |
| Non-GAAP                    | R&D   | 581          | 985        | 1,638      |
|                             | Sales & Marketing   | 1,788        | 3,754      | 4,349      |
|                             | G&A   | 3,755        | 5,700      | 5,451      |
|                             | Other   | -            | -          | -          |
|                             | Tax adjustment  | (880)        | (965)      | (1,578)    |
|                             | Net revenues  | 563,412      | 635,703    | 766,885    |
|                             | Cost of revenues  | 221,645      | 245,441    | 257,824    |
|                             | Gross Profit  | 341,767      | 390,262    | 509,061    |
|                             | Operating Expenses  | 280,131      | 293,190    | 312,504    |
|                             | Operating Income  | 61,635       | 97,071     | 196,557    |
| Non-GAAP                    | Interest and other expense, net                                   | (878)        | (2,041)    | (1,945)    |
|                             | Provision for income taxes, net                                   | 3,729        | 5,314      | 2,714      |
|                             | Income from continuing operations, net of tax                     | \$ 57,180    | \$ 90,018  | \$ 192,398 |
|                             | Income per share from continuing operations, net of tax - diluted | \$ 1.46      | \$ 2.32    | \$ 4.99    |

Posted September 12, 2014



GAAP to Non-GAAP Reconciliation

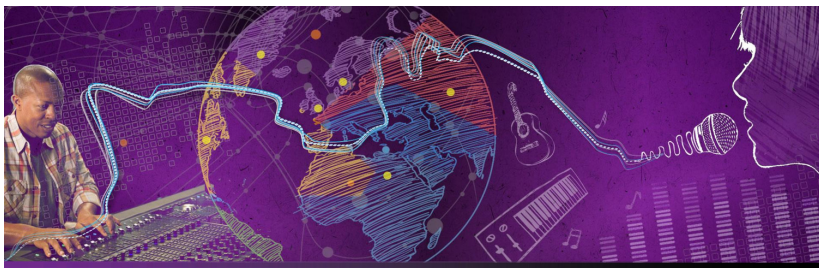
(unaudited - in thousands, except per share data)

|                                |  | December 31, |            |            |
|--------------------------------|--|--------------|------------|------------|
|                                |  | 2013         | 2012       | 2011       |
|                                |  |              |            | (Restated) |
| Adjusted EBITDA                | Non-GAAP Operating Income (from above)                   | 61,635       | 97,071     | 196,557    |
|                                | Depreciation   | 17,837       | 19,846     | 19,543     |
|                                | Amortization of capitalized software development costs   | 815          | 846        | 1,218      |
|                                | Adjusted EBITDA  | \$ 80,286    | \$ 117,763 | \$ 217,318 |
| Free Cash Flow                 | GAAP net cash (used in) provided by operating activities | (9,145)      | 34,709     | 2,967      |
|                                | Capital Expenditures                                     | (11,625)     | (9,703)    | (10,795)   |
|                                | Restructuring Payments                                   | (13,151)     | (19,420)   | (17,206)   |
|                                | Restatement Payments                                     | (13,161)     | -          | -          |
|                                | Free Cash Flow   | \$ 5,542     | \$ 44,426  | \$ 9,378   |
| Non-GAAP Non-Material Spending | Non-GAAP Cost of Revenues                                | 221,645      | 245,441    | 257,824    |
|                                | Non-GAAP Operating Expense                               | 280,131      | 293,190    | 312,504    |
|                                | Total  | 501,776      | 538,631    | 570,328    |
|                                | Product Material Cogs                                    | 107,634      | 137,690    | 141,435    |
|                                | Non-GAAP Non-Material Spending                           | \$ 394,142   | \$ 400,941 | \$ 428,893 |

Posted September 12, 2014







## Appendix – Definitions

Posted September 12, 2014



### Operational Measures

#### Bookings

- Bookings represents the total amount of revenue that we expect to earn over the term of the agreement between Avid and a customer for goods and /or services over the course of the agreement
- To count as a booking, we expect there to be persuasive evidence of an agreement between us and our customer and that collectability of the amounts payable under the arrangement to be reasonably assured
- Bookings are subject to cancellations, changes and adjustments and are based on certain assumptions. Bookings may not reflect final revenue earned for a particular arrangement. Bookings do not reflect adjustments related to rebates or other sales incentive programs
- The material weaknesses in our internal control environment may impact the accuracy of recorded bookings



# Bookings & Expected Revenue Timing

(unaudited - in millions)

|                          | June 30,<br>2014 | March 31,<br>2014 | December 31,<br>2013 | For the Period Ended  |                  |          |          | March 31,<br>2013 | December 31,<br>2012 | September 30,<br>2012 |
|--------------------------|------------------|-------------------|----------------------|-----------------------|------------------|----------|----------|-------------------|----------------------|-----------------------|
|                          |                  |                   |                      | September 30,<br>2013 | June 30,<br>2013 |          |          |                   |                      |                       |
| Bookings                 |                  |                   |                      |                       |                  |          |          |                   |                      |                       |
| Quarterly                | \$ 127.7         | \$ 126.1          | \$ 150.4             | \$ 127.0              | \$ 120.7         | \$ 125.1 | \$ 141.5 | \$ 122.8          |                      |                       |
| Last twelve months (LTM) | \$ 531.1         | \$ 524.1          | \$ 523.1             | \$ 514.2              | \$ 510.0         | \$ 531.0 | \$ 545.0 | \$ 586.3          |                      |                       |

|                       | December 31,<br>2013 | December 31,<br>2012 |
|-----------------------|----------------------|----------------------|
| Revenue Backlog       |                      |                      |
| Deferred Revenue      | \$ 466.8             | \$ 568.5             |
| Other Backlog         | \$ 95.6              | \$ 51.2              |
| Total Revenue Backlog | \$ 562.4             | \$ 619.7             |

The expected timing of recognition of revenue backlog as of December 31, 2013 is as follows:

|  | Twelve Months Ended December 31, |          |         |         |         |            | Total    |
|--|----------------------------------|----------|---------|---------|---------|------------|----------|
|  | 2014                             | 2015     | 2016    | 2017    | 2018    | Thereafter |          |
| Orders executed prior to January 1, 2011                           | \$ 32.3                          | \$ 58.2  | \$ 24.5 | \$ 1.0  | \$ 0.1  | \$ -       | \$ 116.1 |
| Orders executed or materially modified on or after January 1, 2011 | \$ 200.9                         | \$ 86.7  | \$ 53.0 | \$ 27.5 | \$ 14.7 | \$ 0.1     | \$ 382.9 |
|  | \$ 233.2                         | \$ 144.9 | \$ 77.5 | \$ 28.5 | \$ 14.8 | \$ 0.1     | \$ 559.0 |





# Investor Video Series

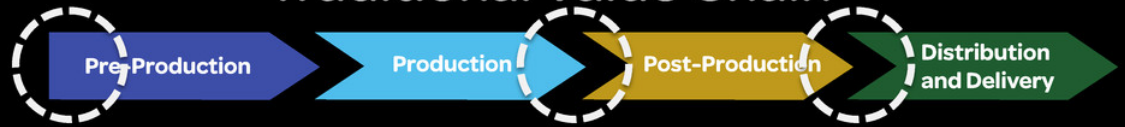


# Safe Harbor

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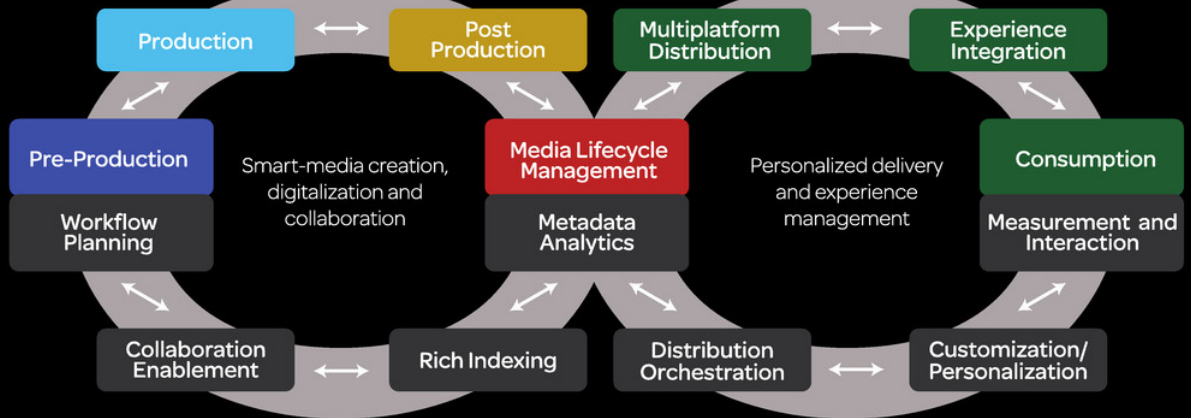
## Traditional Value Chain



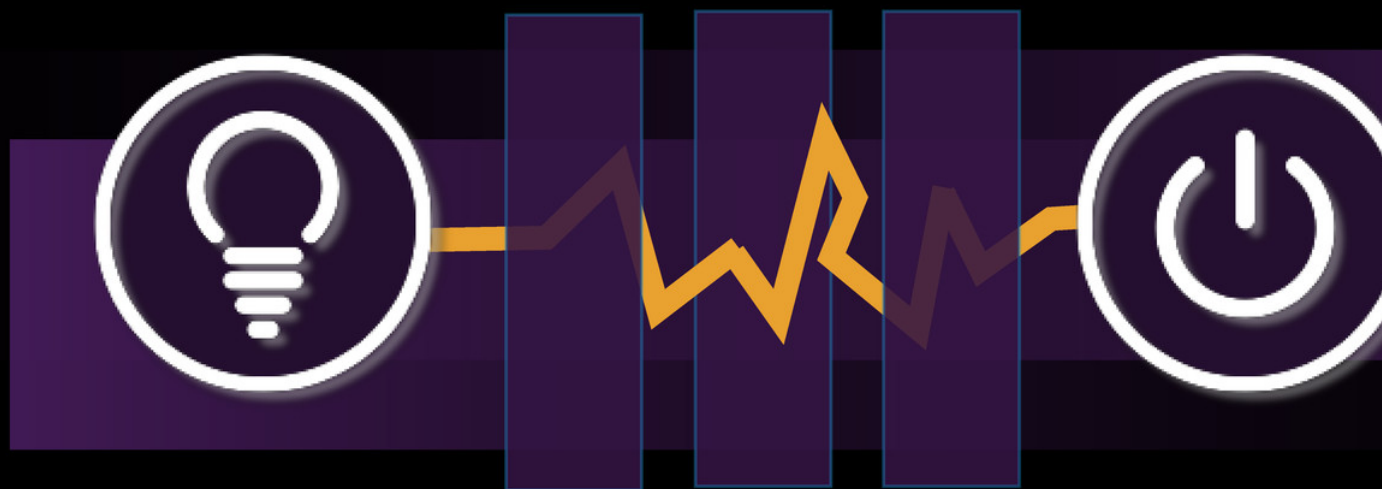
## New Media Value Chain

Media Asset Flow

Create

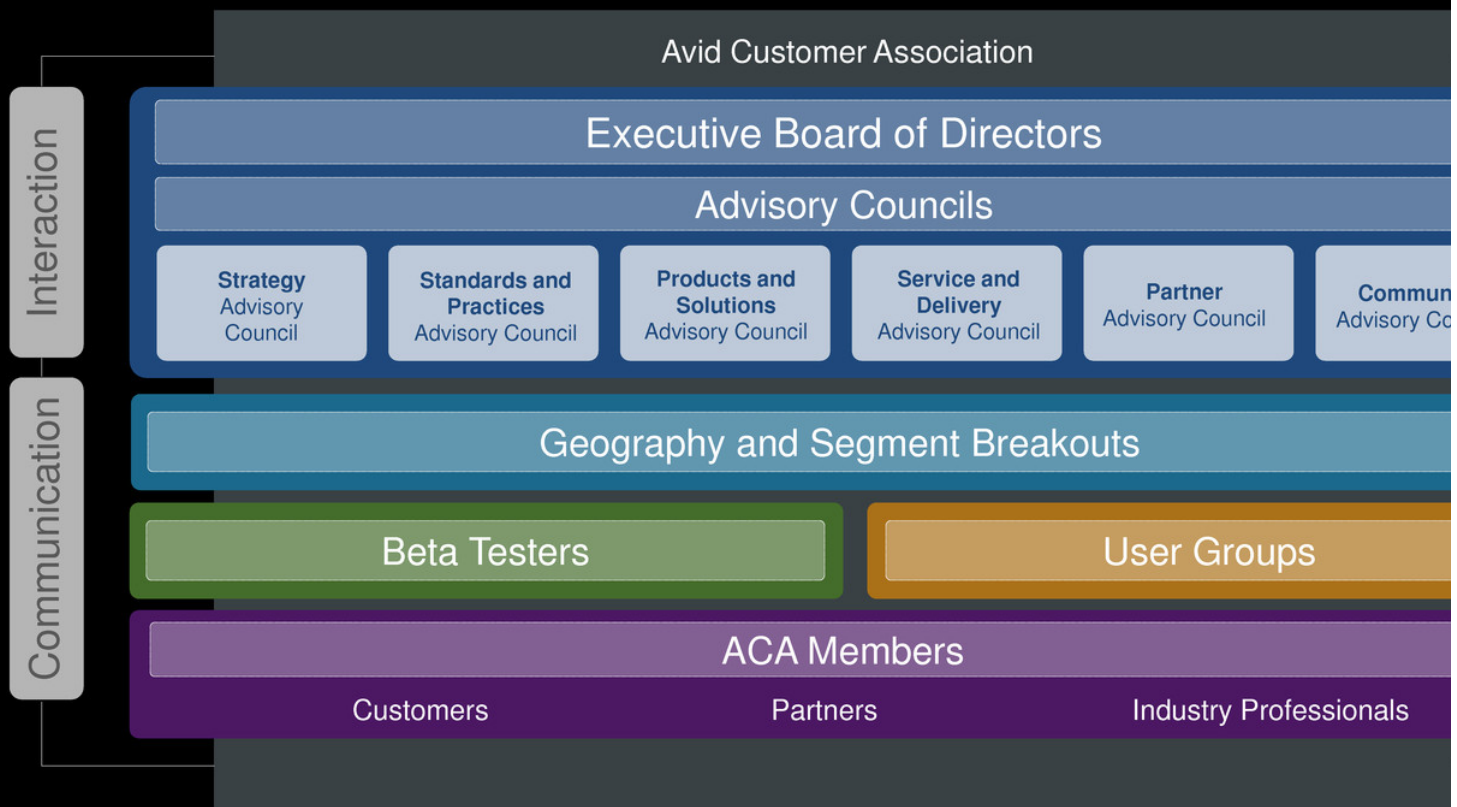


Information Flow









# ACA Executive Board of Directors



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# Avid Connect 2014: The Inaugural Event



**1,000+** Industry Professionals in Attendance

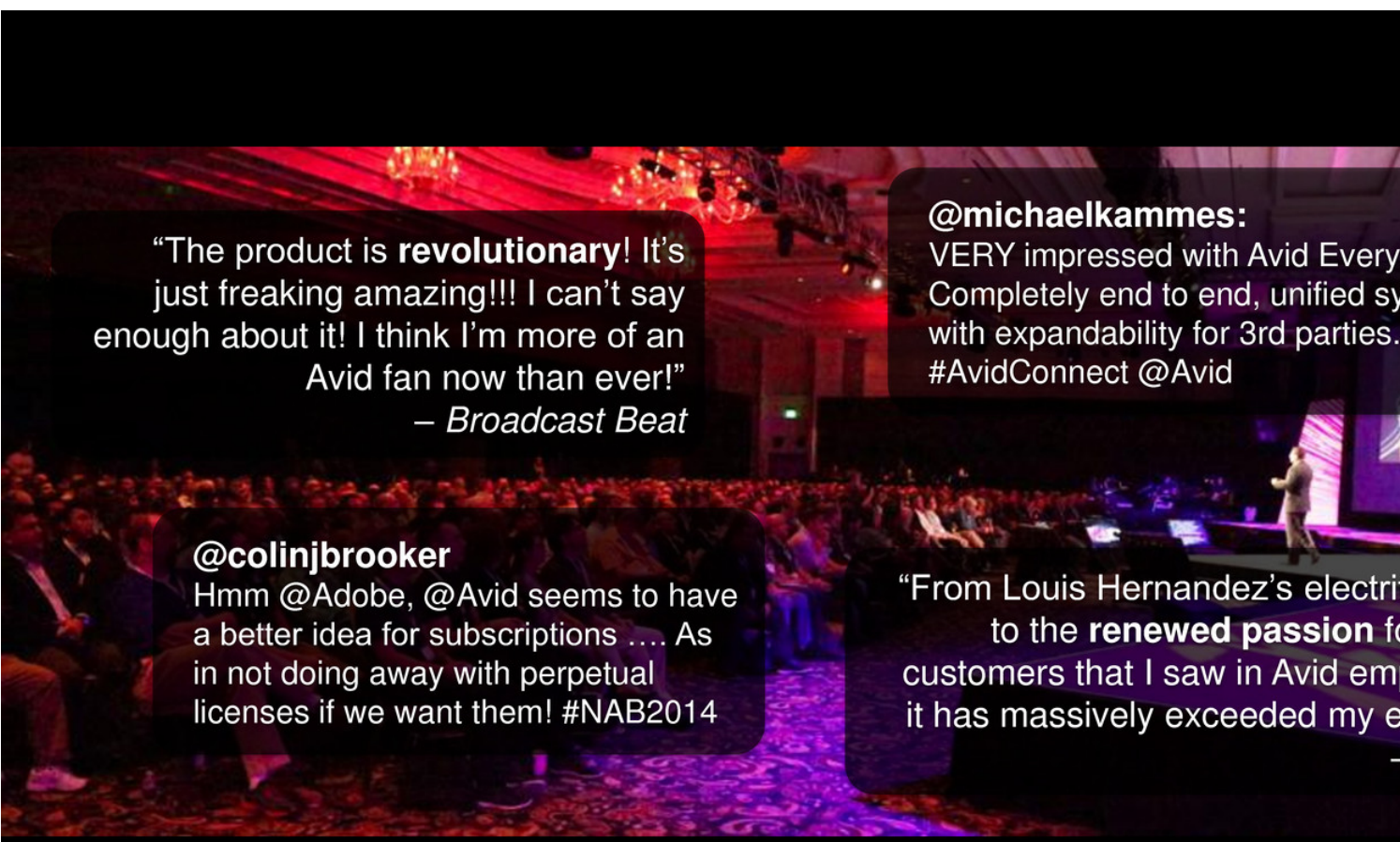
**43** Countries Represented

First Meetings of the Executive Board of  
and Advisory Councils









“The product is **revolutionary**! It’s just freaking amazing!!! I can’t say enough about it! I think I’m more of an Avid fan now than ever!”  
– *Broadcast Beat*

**@michaelkammes:**

VERY impressed with Avid Everywhere. Completely end to end, unified system with expandability for 3rd parties.  
#AvidConnect @Avid

**@colinbrooker**

Hmm @Adobe, @Avid seems to have a better idea for subscriptions .... As in not doing away with perpetual licenses if we want them! #NAB2014

“From Louis Hernandez’s electrifying presentation to the **renewed passion** for customers that I saw in Avid employees, it has massively exceeded my expectations.”

# Avid Everywhere – Our Path Forward





(12) **United States Patent**  
Ibrahim et al.

Pre-existing

200+ Patents

(10) Patent No.: US 6,664,966 B1  
(45) Date of Patent: Dec. 16, 2003

(54) **NON LINEAR EDITING SYSTEM AND  
METHOD OF CONSTRUCTING AN EDIT**

(75) **Inventors:** Peter Ibrahim, Montreal, Canada  
Christopher B. Lee, Redmond, WA  
(CA); Adam D. Barr, Redmond, WA  
(US); Raymond Hill, Montreal (CA)

(73) **Assignee:** Avid Technology, Inc., Tewksbury, MA  
(US)

**Notice:** Subject to any disclaimer, the term of this  
patent is extended or adjusted under 35  
U.S.C. 154(h) by 0 days.

5,659,723 \* 8/1997 Garbar et al.  
5,729,673 \* 3/1998 Cooper et al.  
5,892,506 \* 4/1999 Heston  
6,204,840 \* 3/2001 Heston et al.  
6,266,053 \* 7/2001 Heston et al.  
6,414,683 \* 7/2002 Heston et al.

\* cited by examiner

**Primary Examiner:** Mehmet B. Gedik  
(74) **Attorney, Agent, or Firm:** Peter J. Gaskin

**ABSTRACT**

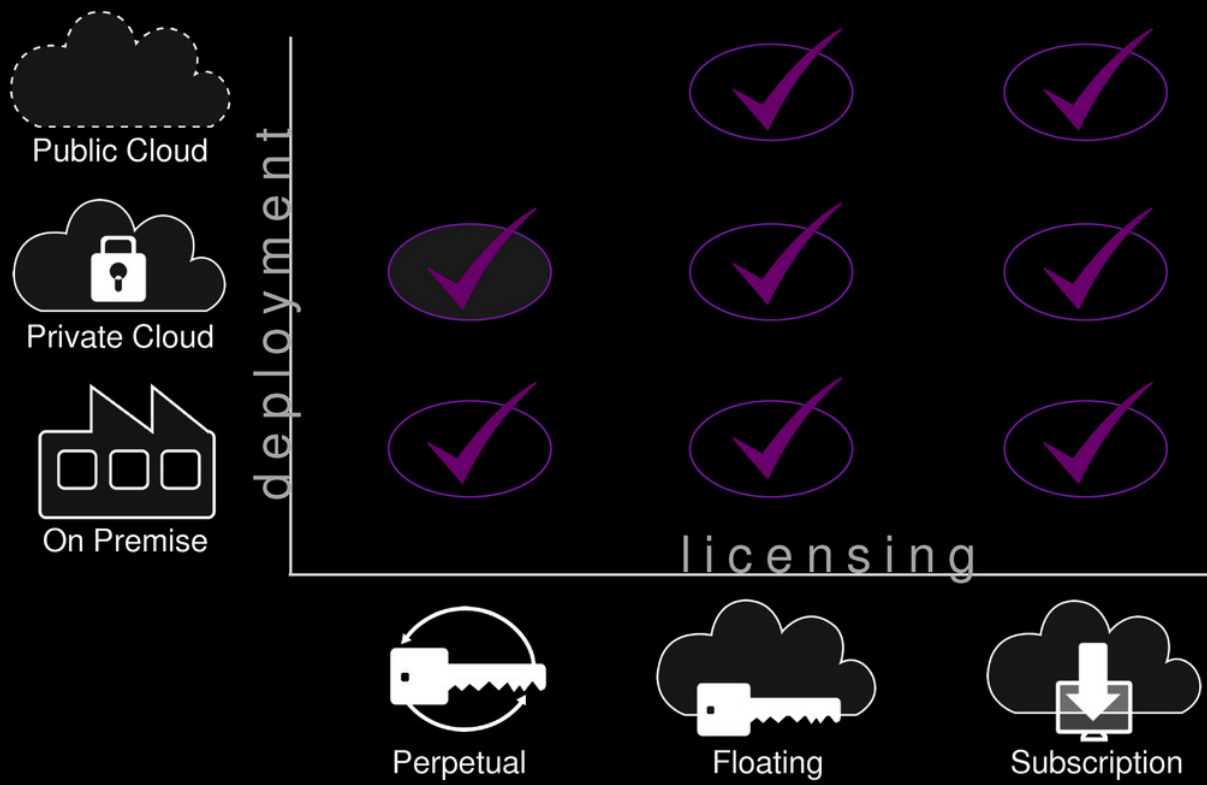
(57) A nonlinear editing system for video editing. The system comprises a system to define a nonlinear source materials representing the edit, the time line being represented as an operator graph. The time line representing the edit, the time line being represented as an operator graph. The time line representing the edit, the time line being represented as an operator graph.

10  
18

New Patents Granted

Applications Pending

# Choice and Flexibility



Announced at Avid Connect 2014

Marketplace

## Artist Suite

Media Composer  
subscription and  
floating licenses

Media Composer | Cloud

Pro Tools  
Cloud Collaboration,  
Metadata and  
Marketplace

## Media Suite

Media | Director

Media | Index

Media | Distrib

## Storage Suite

ISIS | 2500

Real-time 4K support

## Avid MediaCentral Platform

MediaCentral | UX

Connectivity Toolkit

# 1 6 Early Results Validate Strategy



Growth



Cost



Culture

# 1 7 Early Results Validate Strategy

Growth



Cost



Culture



# 18 Early Results Validate Strategy

Growth

Cost

Culture

# A Highly Fragmented Industry....

## Top 10 Broadcast Media Vendors

Market Share



## Top 10 Financial Tech Vendors

Market Share



# Early Results Validate Strategy



Leverages the  
platform



Provides new  
distribution



Adds a new  
for grow

Posted September 12, 2014



# Investor Video Series





# Restatement Overview



# Safe Harbor

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# Use of Non-GAAP Financial Measures

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The reconciliation of the GAAP to Non-GAAP financial measures is in the tables included in this presentation and the appendix thereto.

# What We Found

- Determined many of our software updates represented implied post-contract customer support or PCS and that revenue accounting needed to be corrected
- Could not establish fair value for software updates, therefore, some or all of transaction value had to be recognized ratably over the periods the updates were provided
- We found no evidence that our previous revenue accounting was the result of intentional misconduct
- Our internal control over financial reporting was found not to be effective



# Our Process

- Retained big four accounting firm to review our historical accounting practices and advise management on acceptability of accounting application
- Reviewed historical practices around upgrades and updates
- Implemented a methodical, comprehensive process for analyzing and assessing accounting impact of multiple bundled offerings
- Initiated a special purpose team to review, address and remediate internal control deficiencies

# Our Process

- Developed and documented new accounting framework
- Went back to 2005 and reprocessed over five million transaction lines to determine appropriate accounting treatment for five year period
- Implemented new revenue accounting sub-ledger system to apply appropriate accounting treatment for all customer sales arrangements
- Because prior periods had been reopened—evaluated certain other historical accounting decisions

# Internal Controls over Financial Reporting

- As part of restatement process, we reviewed our internal control structure related to our financial reporting and identified material weaknesses which are discussed in more detail in our Form 10-K for fiscal year 2013
- Nearly all efforts have been toward regaining current filing status
- As a result, we have not yet addressed all of the underlying internal control deficiencies but have initiated remediation measures in the interim
- We've invested in the accounting and internal audit functions as it relates people, process and technology and expect to see incremental improvements over the next 12-24 months

# Key Financial Metrics<sup>\*</sup>

...leading indicators of revenue growth and liquidity

Bookings

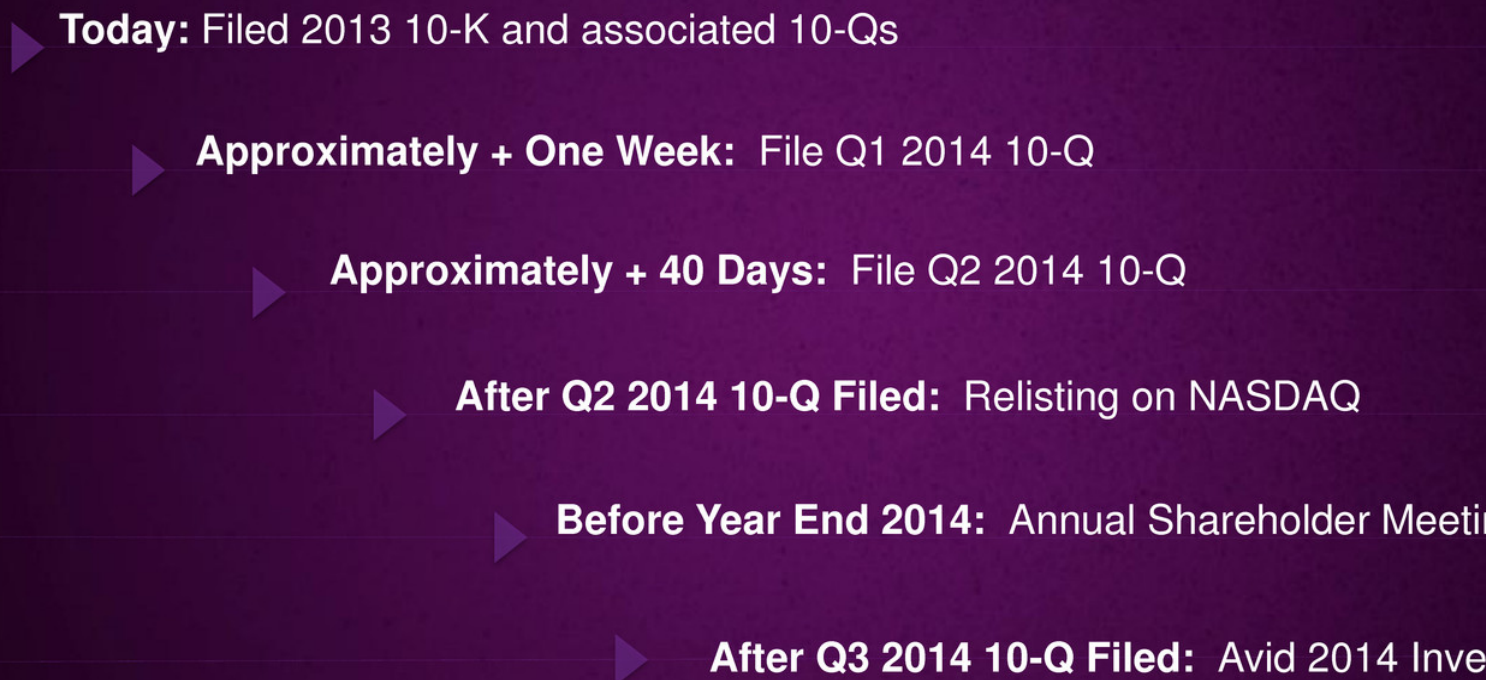
Adjusted  
EBITDA

Free Cash Flow

\* Please reference appendix for additional detail on definition of these metrics, including GAAP to non-GAAP reconciliation for Adjusted EBITDA and Free Cash Flow



# Targeted Timeline



# Major Restatement Items

1. Revenue Recognition
2. Impairment of Goodwill
3. Discontinued Operations Classification
4. Restructuring Reserves

1.

# Major Restatement Items – Revenue Recogn

- Existence of implied post-contract customer support requires Company to defer and amortize a significant portion of revenue
- Impacts the timing but not the total amount of revenue earned
- Revenue accounting treatment different for pre-2011 as compared to 2010
- Cash flow characteristics of transactions unchanged by change in accounting

## 2. Major Restatement Items – Impairment of Goodwill

- Restated financial statements impacted historical assessment of goodwill
- Recorded a full goodwill impairment charge in the year ended December 31, 2011



3.

## Major Restatement Items – Discontinued Op

- The divestiture of consumer product lines in July 2012 should have been presented as discontinued operations
- Reclassification of all historical revenues and expenses to income or loss from discontinued operations

4.

## Major Restatement Items – Restructuring Re

- Revised accruals of restructuring charges in fiscal year 2009 and 2012 in a cumulative amount of \$1.6 million
- Related to lease obligations and other exit activities

# Impact of Restatement on Previously Issued Results

| (in millions)                 | GAAP Revenue            |          |   | GAAP Net Income (Loss)  |           |   |
|-------------------------------|-------------------------|----------|---|-------------------------|-----------|---|
|                               | Year Ended December 31, |          | Nine-Months Ended<br>September 30, 2012 | Year Ended December 31, |           | Nine-Months Ended<br>September 30, 2012 |
|                               | 2010                    | 2011     |   | 2010                    | 2011      |   |
| <b>As Previously Reported</b> | \$ 678.5                | \$ 677.9 | \$ 436.7                                | \$ (37.0)               | \$ (23.8) | \$                                      |
| Revenue Recognition           | (137.7)                 | 244.8    | 84.6                                    | (137.7)                 | 244.8     |   |
| Discontinued Operations       | (137.3)                 | (155.9)  | (46.1)                                  | -                       | -         |   |
| Restructuring Costs, net      | -                       | -        | -                                       | 0.3                     | 2.7       |   |
| Other Adjustments (a)         | -                       | -        | -                                       | (13.1)                  | 2.7       |   |
| Total Restatement Adjustments | (275.0)                 | 89.0     | 38.5                                    | (150.5)                 | 250.2     |   |
| <b>As Restated</b>            | \$ 403.5                | \$ 766.9 | \$ 475.2                                | \$ (187.5)              | \$ 226.4  | \$                                      |

(a) Primarily related to changes in stock-based compensation and inventory valuation

Change in accounting principles resulted in significant shift in revenue from pre-2011 to



# Financial Results





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# Moving Forward



Growth



Profitability



Culture



# Moving Forward



Growth



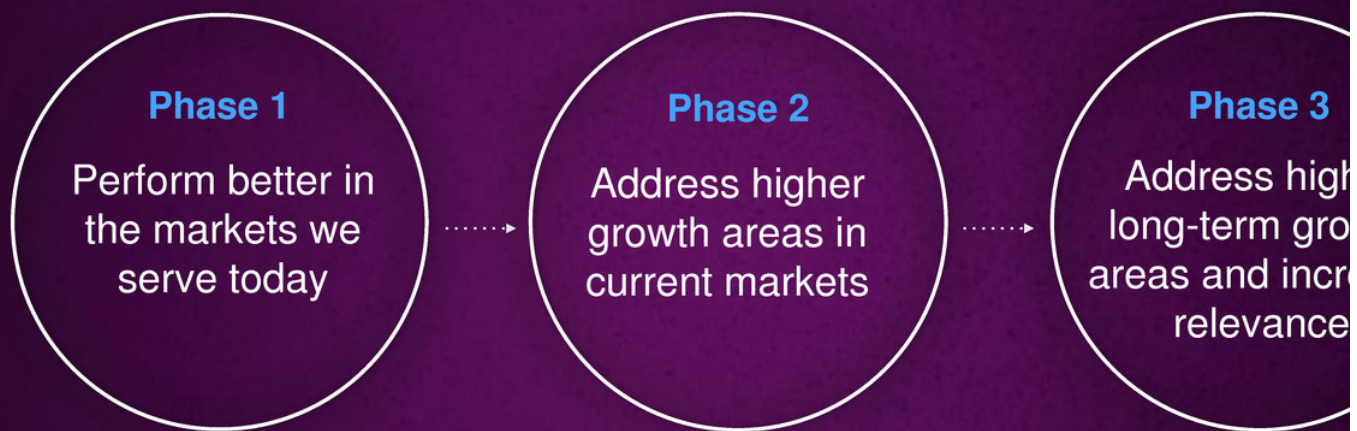
Profitability



Culture



Comm  
Platform



# 2014 Strategic Goals

## Drive Growth

- Focus investment in highest growth areas
- Maximize wallet share within existing customers
- Expand penetration of anchor products

## Improve Profitability

- Maximize procurement cost savings
- Extend labor arbitrage to all organizations
- Improve software mix and direct material margins

## Continue Cultural Transformation

- Create culture of urgency and accountability
- Minimize legacy cultural issues
- Align rewards and recognition to desired culture

## Establish Community Platform

- Reestablish Avid as thought and technology leader
- Avid Customer Association (ACA)
- Partners participate in Avid Everywhere Platform

# Operational Measure Definition

## Bookings

- Bookings represents the total amount of revenue that we expect to earn over the term of the agreement between Avid and a customer for goods and /or services over the course of the agreement
- To count as a booking, we expect there to be persuasive evidence of an agreement between us and our customer and that collectability of the amounts payable under the arrangement to be reasonably assured
- Bookings are subject to cancellations, changes and adjustments and are based on certain assumptions. Bookings may not reflect final revenue earned for a particular arrangement. Bookings do not reflect adjustments related to rebates or other sales incentive programs
- The material weaknesses in our internal control environment may impact the accuracy of recorded bookings



# Key Non-GAAP Financial Definitions\*

## Free Cash Flow

- Free cash flow represents GAAP operating cash flow less capital expenditures and excludes payments or receipts related to M&A, significant legal settlements, restructuring, restatement or other non-operational or non-recurring events

\* Please reference appendix for additional detail on definition of these metrics, including a GAAP to non-GAAP reconciliation

# Key Non-GAAP Financial Definitions\*

## Adjusted EBITDA

- Adjusted EBITDA is defined as Non-GAAP operating profit or loss\* excluding all depreciation and amortization expense

\* Please reference appendix for additional detail on definition of these metrics, including a GAAP to non-GAAP reconciliation



# Key Financial Metrics – 2014 Targets\*

## Bookings

Targeting year over year improvement of approximately **3%**

## Adjusted EBITDA

Targeting **significant** year over year improvement excluding 2011 revenue amortization

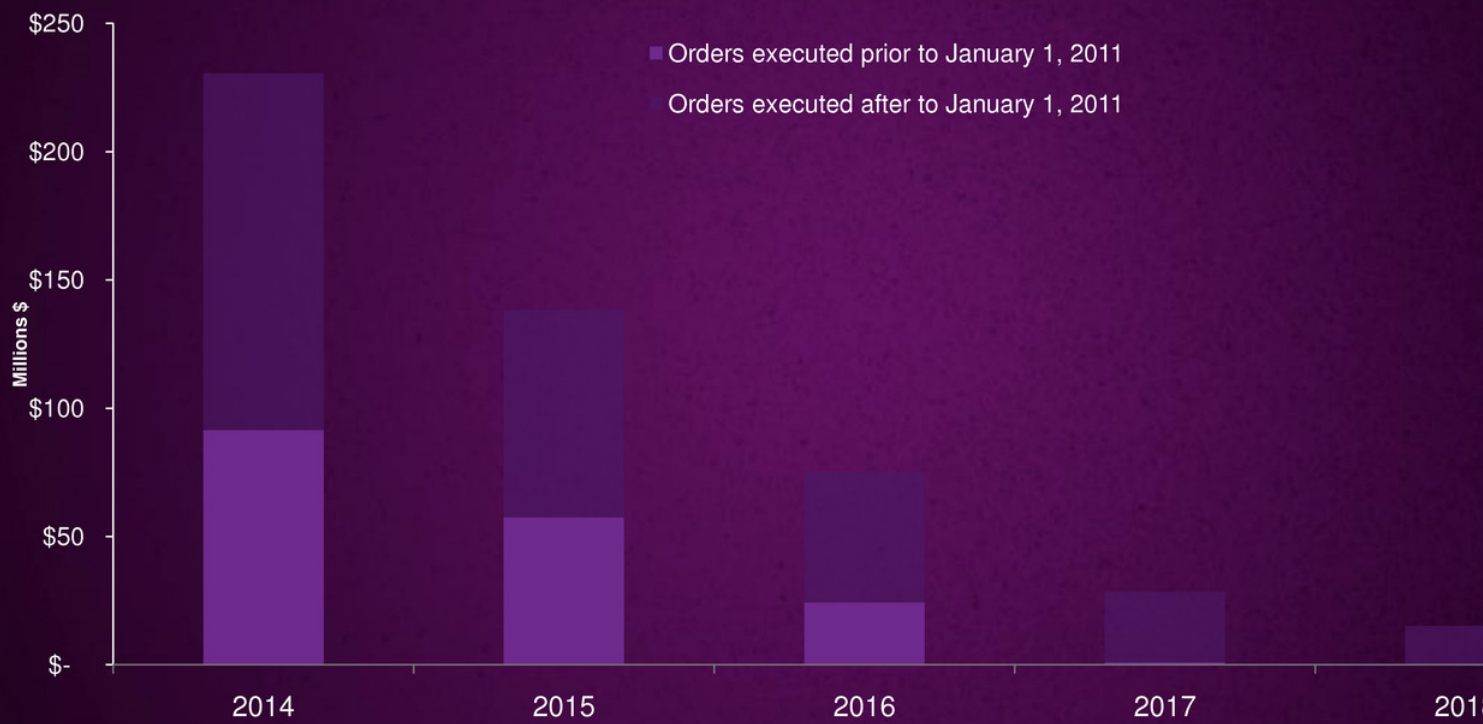
## Free Cash Flow Generation

Targeting FCF of \$20 million

...earnings and bookings growth should convert to higher enterprise value reflecting the value our community places on us

\* Please reference appendix for additional detail on definition of these metrics, including GAAP to non-GAAP reconciliation

# Expected Deferred Revenue Amortization as of December



# GAAP Results

(in millions, except per share data)

|   | Twelve Months Ended  |                |
|---|----------------------|----------------|
|   | December 31,<br>2012 | 2013           |
| <b>Revenues</b>                                 | <b>635.7</b>         | <b>563.4</b>   |
| <b>Gross Margin</b>                             | <b>386.7</b>         | <b>339.5</b>   |
| % Revenue                                       | 60.8%                | 60.3%          |
| <b>Operating Expenses</b>                       | <b>333.5</b>         | <b>314.7</b>   |
| <b>Operating Profit</b>                         | <b>53.2</b>          | <b>24.8</b>    |
| Interest and other expense, net                 | (2.0)                | (0.7)          |
| Provision for income taxes, net                 | 4.0                  | 2.9            |
| Income from discontinued operations, net of tax | 45.8                 | -              |
| <b>Net income</b>                               | <b>\$ 92.9</b>       | <b>\$ 21.2</b> |
| <b>Net income per common share - diluted</b>    | <b>\$ 2.39</b>       | <b>\$ 0.54</b> |

Pre-2011 revenue amortization can mask underlying performance

# Non-GAAP Methodology

Non-GAAP results remove unusual or non-operational events

## Standard exclusions

- Restructuring costs
- Stock-based compensation
- Amortization of intangible assets
- Impairment of intangibles
- Associated impact on taxes

## Examples of non-recurring events

- Restatement costs
- Proceeds / loss on M&A activity
- Significant legal settlements
- Gain / loss on asset sales

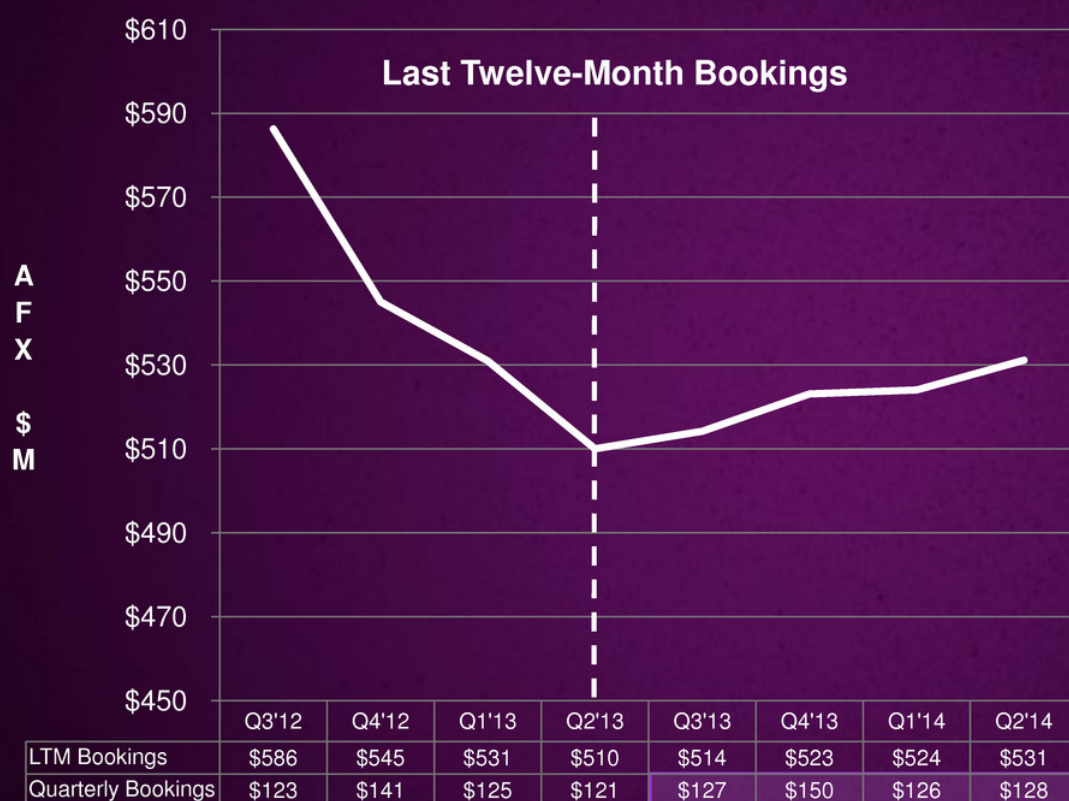


# GAAP and Non-GAAP Results\*

| (in millions)          | 2012        |            |                 | 2013        |            |                 | 2014        |
|------------------------|-------------|------------|-----------------|-------------|------------|-----------------|-------------|
|                        | <u>GAAP</u> | <u>Adj</u> | <u>Non-GAAP</u> | <u>GAAP</u> | <u>Adj</u> | <u>Non-GAAP</u> | <u>GAAP</u> |
| <b>Bookings</b>        |             |            | \$ 545.1        |             |            | \$ 523.1        | + 3%        |
| Revenue                | \$ 635.7    | \$ -       | \$ 635.7        | \$ 563.4    | \$ -       | \$ 563.4        | Down App    |
| Gross Margin           | 386.7       | 3.6        | 390.3           | 339.5       | 2.3        | 341.8           |             |
| % Revenue              | 60.8%       |            | 61.4%           | 60.3%       |            | 60.7%           | Aprox       |
| Operating Expense      | 333.5       | (40.3)     | 293.2           | 314.7       | (34.6)     | 280.1           | \$26        |
| Operating Profit       | \$ 53.2     | \$ 43.9    | \$ 97.1         | \$ 24.8     | \$ 36.9    | \$ 61.6         |             |
| % Revenue              | 8.4%        |            | 15.3%           | 4.4%        |            | 10.9%           |             |
| <b>Adjusted EBITDA</b> |             |            | \$ 117.7        |             |            | \$ 80.3         | \$3         |
| <b>Free Cash Flow</b>  |             |            | \$ 44.4         |             |            | \$ 5.5          |             |

\* Please reference appendix for additional detail on definition of these metrics, including GAAP to non-GAAP reconciliation for Adjusted EBITDA and Free Cash Flow

# Resumption of Bookings Growth



- 4 consecutive quarters of YoY growth
- Believe third quarter represented inflection point in return to growth
- Growth relative to peers has been consistent
- We expect continued bookings growth as we target higher growth markets



# Rationalization of Non-GAAP Non-Material Spending

Non-GAAP Non-Material Spending \$M \*



- Strategic initiatives identified areas of opportunity with investment into

Non-GAAP Non-Material Spending down \$35 million since 2011

\* Note: Definition of Non-GAAP Non-Material spending and GAAP to non-GAAP reconciliation available in appendix

# Net Cash Bridge (\$M)



Avid has generated cash from operations over the past seven-quarter period.

\* Results for six-month period ended June 30, 2014 are preliminary and subject to change

# Balance Sheet

| (in millions)                                  | December 31,<br>2010 | December 31,<br>2011 | December 31,<br>2012 | December 31,<br>2013 |
|--|----------------------|----------------------|----------------------|----------------------|
| Cash   | \$ 42.8              | \$ 32.9              | \$ 70.4              | \$ 48.2              |
| Account receivable                             | 92.3                 | 94.7                 | 68.0                 | 56.8                 |
| Inventory                                      | 103.2                | 106.5                | 69.1                 | 60.1                 |
| Other current assets                           | 24.3                 | 23.0                 | 29.6                 | 25.8                 |
| Total current assets                           | 262.6                | 257.1                | 237.1                | 190.9                |
| Property and equipment, net                    | 62.5                 | 53.4                 | 41.4                 | 35.2                 |
| Other assets                                   | 459.6                | 30.1                 | 15.8                 | 9.1                  |
| Total assets                                   | <u>\$ 784.6</u>      | <u>\$ 340.6</u>      | <u>\$ 294.4</u>      | <u>\$ 235.1</u>      |
| Accounts payable                               | 47.1                 | 42.5                 | 35.4                 | 34.0                 |
| Accrued expenses and other current liabilities | 89.2                 | 74.1                 | 67.4                 | 78.5                 |
| Deferred revenues                              | 440.0                | 368.0                | 230.3                | 211.4                |
| Total current liabilities                      | 576.4                | 484.6                | 333.1                | 323.9                |
| Long-term deferred revenues                    | 497.5                | 329.2                | 328.2                | 255.4                |
| Other long-term liabilities                    | 21.0                 | 17.7                 | 18.7                 | 15.1                 |
| Total liabilities                              | 1,094.9              | 831.5                | 680.0                | 594.5                |
| Stockholders' deficit                          | (310.3)              | (490.9)              | (385.6)              | (359.4)              |
| Total liabilities and stockholders' deficit    | <u>\$ 784.6</u>      | <u>\$ 340.6</u>      | <u>\$ 294.4</u>      | <u>\$ 235.1</u>      |
| Current and long-term deferred revenue         | \$ 937.5             | \$ 697.2             | \$ 558.5             | \$ 466.8             |



# Financial Model





# Safe Harbor

The information provided in this video includes forward-looking statements that involve risks and uncertainties, including about our anticipated plans, objectives, expectations and intentions. Such statements include, without limitation, statements about our recently filed financial statements or other information included herein based upon or otherwise incorporating judgments, estimates relating to future performance such as future earnings, bookings, backlog and free cash flow; our future strategic business plans; our product plans, including products under development, such as Avid Everywhere; our objective to continue to be listed on the NASDAQ Stock Market and to have our shares of common stock trade on that market; and our anticipated timing of our future quarterly reports. These forward-looking statements are based on current expectations as of the date this video was prepared and are subject to known and unknown risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements, including but not limited to: the effect on our sales, operations and financial results resulting from: the identified material weaknesses in our internal control over financial reporting; the delisting of our stock from the NASDAQ; the previously disclosed ongoing SEC and Department of Justice inquiries; pending litigation, including the previously disclosed class action and possibility of further legal proceedings adverse to our company resulting from the restatement matters; the costs associated with the restatement; as well as our ability to have our shares relisted on the NASDAQ; our liquidity; our ability to execute our strategic plan and meet customer needs; our ability to produce innovative products in response to changing market demand, particularly in the media industry; our ability to successfully accomplish our product development plans; competitive factors; history of losses; fluctuations in our revenue, based on, among other things, our performance in particular geographies or markets, fluctuations in foreign currency exchange rates and seasonal factors; adverse changes in economic conditions; variances in our backlog and the realization thereof. Moreover, the business may be adversely affected by legislative, regulatory or tax changes as well as other economic, business and/or competitive factors. The risks included herein are not exhaustive. Other factors that could adversely affect our business and prospects are described in the filings made by our company with the SEC. We expressly disclaim any obligation or undertaking to update or revise any forward-looking statements whether as a result of new information, future events or otherwise.



# Use of Non-GAAP Financial Measures

This presentation includes a number of non-GAAP financial measures, which are defined and reconciled in the appendix to this presentation. These Non-GAAP measures include Adjusted EBITDA, Non-GAAP Operating Profit or Loss, Free Cash Flow and Non-GAAP Non-Material spending.

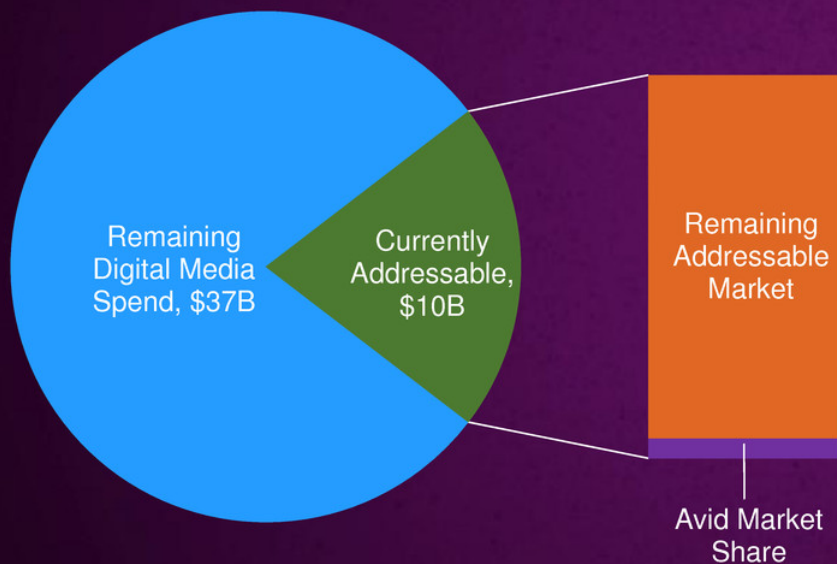
These Non-GAAP measures reflect how Avid manages its businesses internally. These measures may vary for different companies for reasons unrelated to the overall operating performance of Avid's business. When analyzing Avid's operating performance, investors should not consider these Non-GAAP financial measures as a substitute for net income or other measures prepared in accordance with GAAP. Non-GAAP financial measures are not based on a comprehensive set of accounting rules or principles. This Non-GAAP information supplements, and is not intended to represent a measure of performance in accordance with, disclosures required by generally accepted accounting principles, or GAAP. Non-GAAP financial measures should be considered in addition to, not as a substitute for or superior to, financial measures determined in accordance with GAAP.

The reconciliation of the GAAP to Non-GAAP financial measures is in the tables included in this presentation and the appendix thereto.

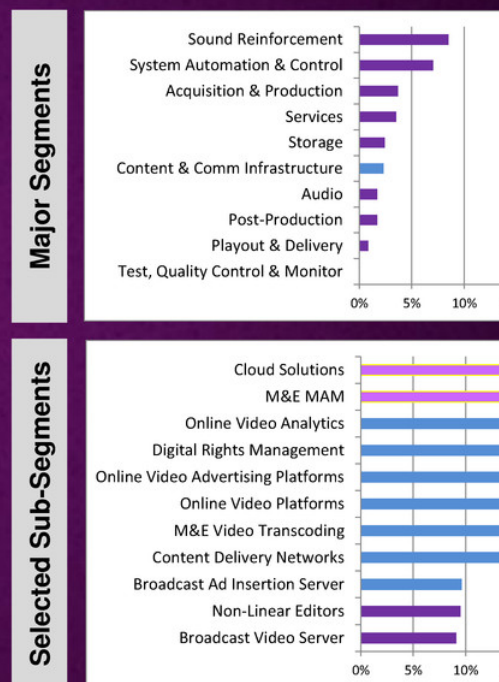
# Room to Grow

## Avid Operates in a Significant Portion of a Massive Technology Market

Digital Media Spend = \$47B



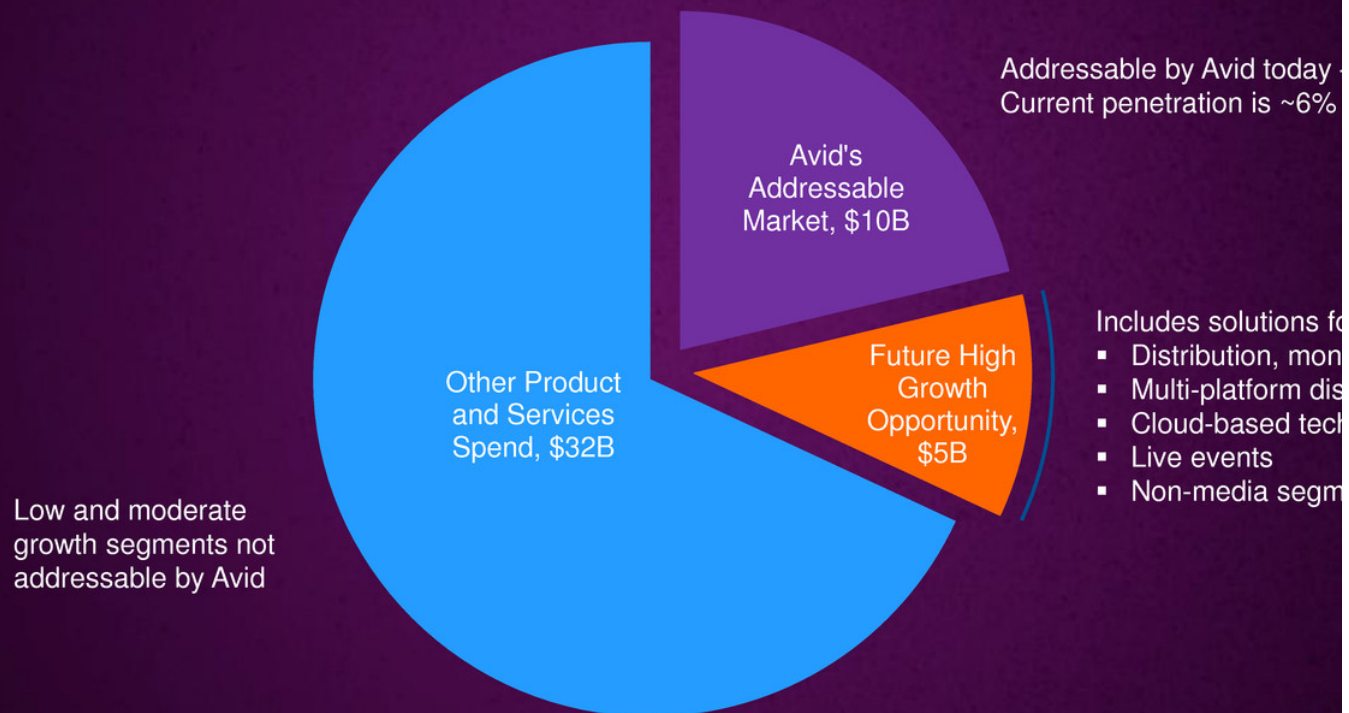
## Projected Multi-Year CAGRs of In and Sub-Segments Vary



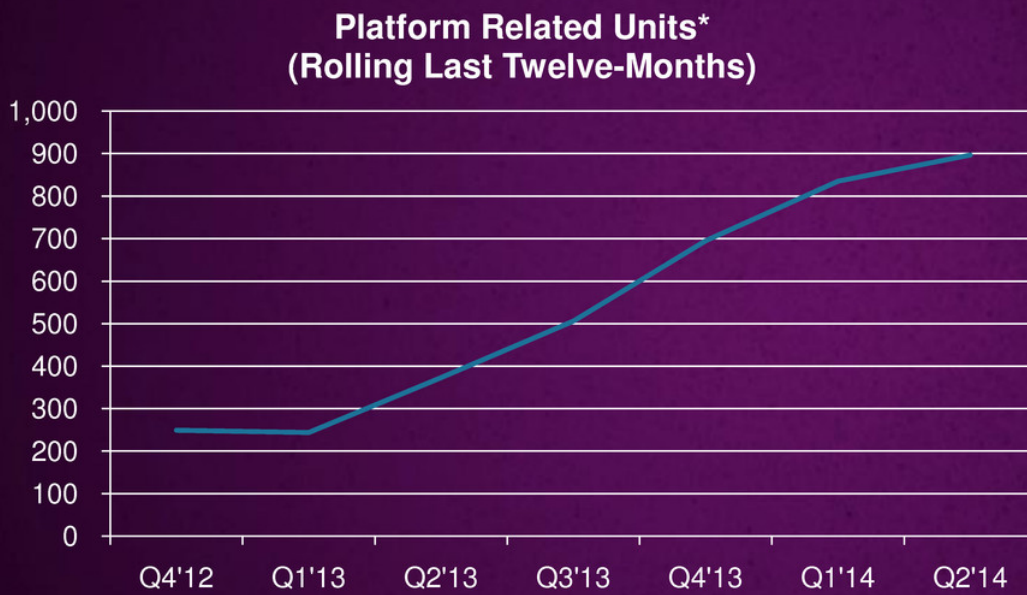
Source: IABM, NAMM, Frost & Sullivan, InfoComm studies as well as internal AVID management estimates

# Market Potential and Customer Value

**This is a \$47 billion/year market where relationships extend for 5 or more years**



# Early Progress on Platform Unit Sales



\* - Includes MediaCentral, Interplay Production and Interplay MAM

- Platform sales of future cross opportunity
- Platform mess resonating ev early phases of launch
- MediaCentral demonstrated pronounced g



# 2014 Guidance

Process began with our initial 100-day research, customer wallet share assessment and a run-rate cost analysis and we determined ...

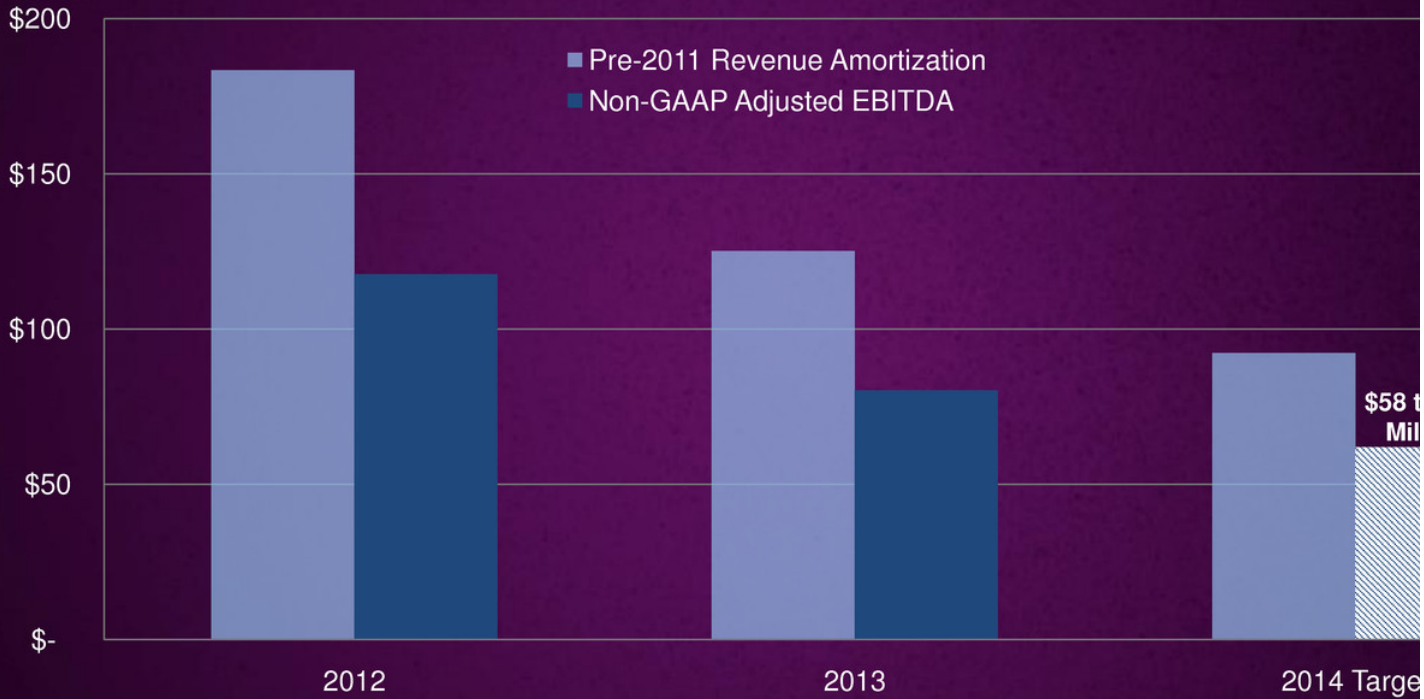
1. We were financially lagging our peer group
2. We had significant cost opportunities arising from lack of alignment with our key strategies which led to inefficient operations and misaligned investments
3. We needed more effective strategic-based sales planning programs to drive incremental sales through our existing customer accounts

...and, with learnings in hand, we established a market based pro



# Non-GAAP Adjusted EBITDA\*

\$ Millions



\* Please reference appendix for additional detail on definition of these metrics, including GAAP to non-GAAP reconciliation

# Key Financial Metrics – 2014 Targets\*

## Bookings

Targeting year over year improvement of approximately **3%**

## Adjusted EBITDA

Targeting \$58 to \$65 million

## Free Cash Flow Generation

Targeting FCF of \$20 million

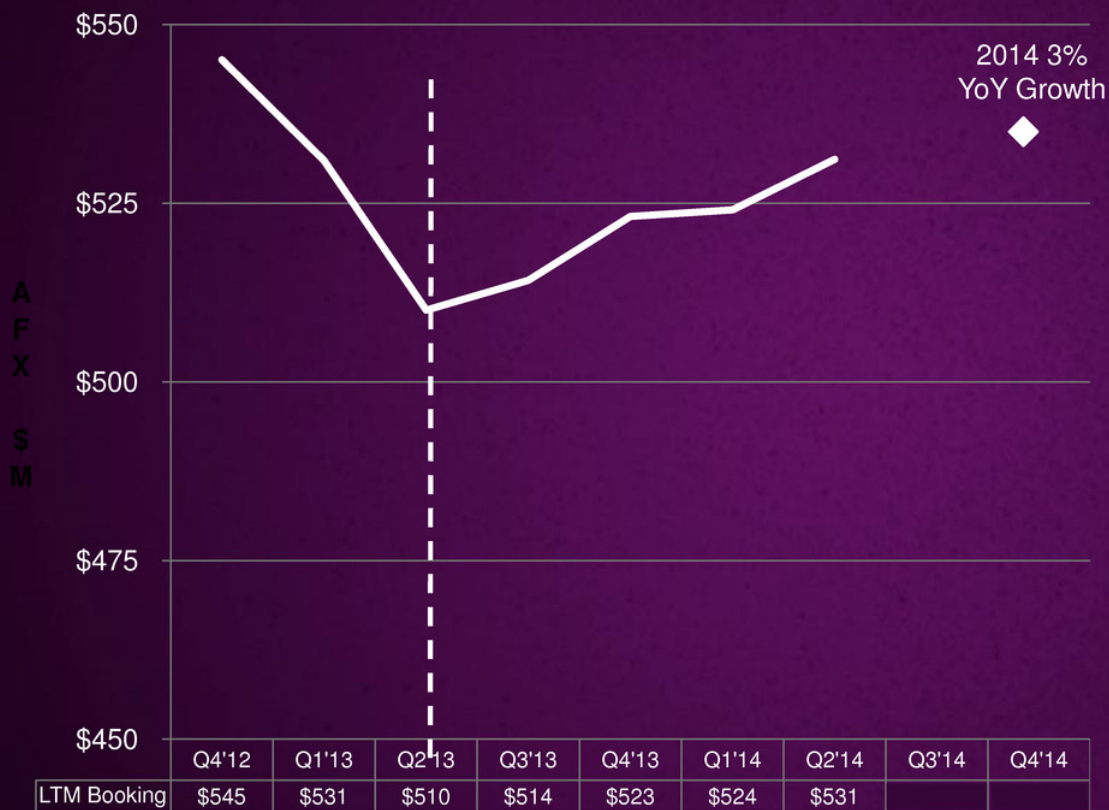
...earnings and bookings growth should convert to higher enterprise value reflecting the value our community places on us

\* Please reference appendix for additional detail on definition of these metrics, including GAAP to non-GAAP reconciliation

# Financial Modeling Fundamentals

- Bookings growth should, subject to inherent limitations, convert to Adjusted EBITDA
- The portion of Adjusted EBITDA that converts to cash should increase each year until 2017
- We believe GAAP revenue and Adjusted EBITDA will continue to be challenged due to restatement deferred revenue run-off
- We are working on strategic projects that should drive a decline in operating costs

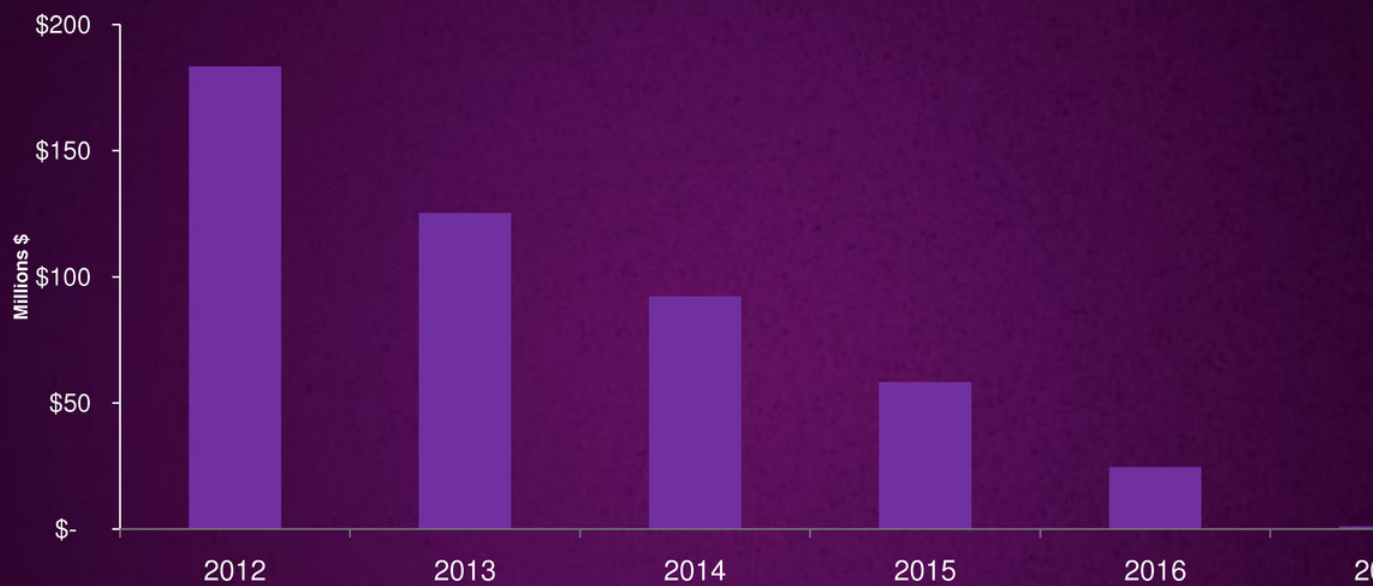
# Last 12 Months (LTM) Bookings



- Believe third of 2013 represents inflection point to growth
- Growth relatively modest but consistent
- Slower growth transition to higher growth market



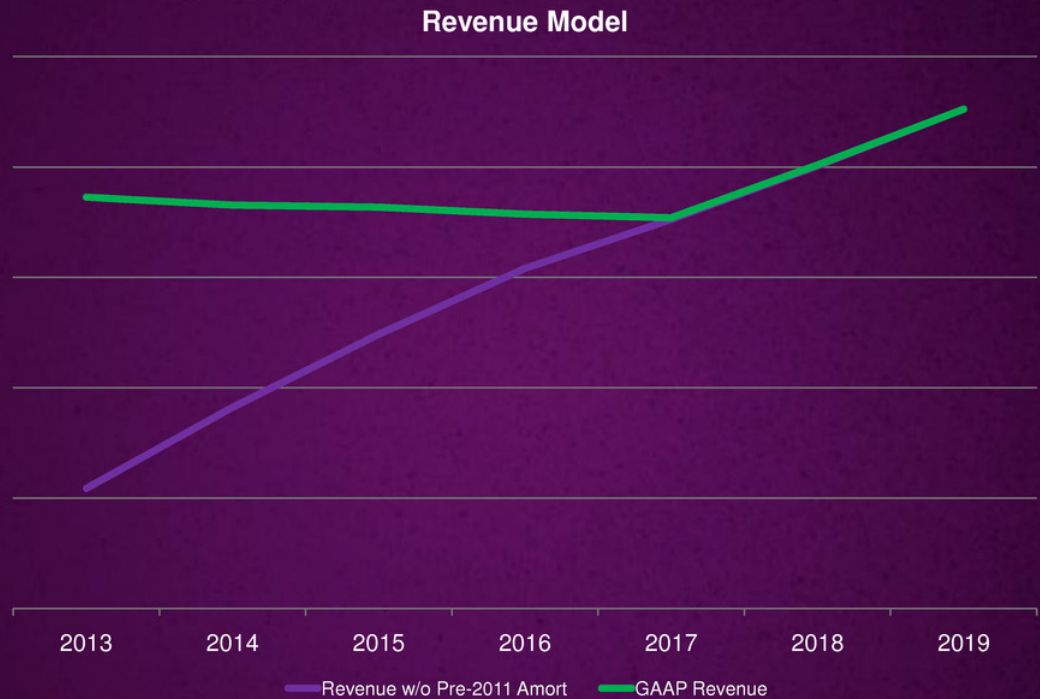
# Expected Pre-2011 Related Revenue Amortization



As Pre-2011 Deferred Revenue amortizes it will create meaningful annual accounting related headwinds for the next few years



# Revenue Model (Hypothetical – not intended as guidance)



We believe the amortization of pre-2011 restatement related deferred revenue will be impactful through 2017 at which point the impact of the restatement will no longer be reflected in our financials.



# Appendix – Non-GAAP

Posted September 12, 2014

# Non-GAAP Financial Definitions

## Free Cash Flow

- Free cash flow represents GAAP operating cash flow less capital expenditures and excludes payments or receipts related to M&A, significant legal settlements, restructuring, restatement or other non-operational or non-recurring events

## Adjusted EBITDA

- Adjusted EBITDA is defined as non-GAAP operating profit or loss excluding all depreciation and amortization expense

## Non-GAAP Operating Profit or Loss

- Non-GAAP operating profit or loss is GAAP operating profit excluding restructuring costs, stock based compensation, amortization and impairment of intangibles as well as other unusual items such as costs related to the restatement; M&A related activity; or impact of significant legal settlements

## Non-GAAP Non-Material Spending

- Non-GAAP Non-Material Spending is Non-GAAP operating expense plus Non-GAAP cost of sales less direct product material cost



# GAAP to Non-GAAP Reconciliation

(unaudited - in thousands, except per share data)

|                             |  | December 31,      |                   |                   |
|-----------------------------|--|-------------------|-------------------|-------------------|
|                             |  | 2013              | 2012              | 2011              |
|                             |  |                   |                   | (Restated)        |
| GAAP                        | <b>Net Revenues</b>  | <b>\$ 563,412</b> | <b>\$ 635,703</b> | <b>\$ 766,885</b> |
|                             | Cost of revenues   | 223,909           | 249,008           | 261,718           |
|                             | Gross Profit   | 339,503           | 386,695           | 505,167           |
|                             | Operating Expenses   | 314,735           | 333,518           | 340,127           |
|                             | <b>Operating Income</b>  | <b>24,768</b>     | <b>53,177</b>     | <b>165,040</b>    |
|                             | Interest and other expense, net  | (676)             | (2,041)           | (1,945)           |
|                             | Provision for income taxes, net  | 2,939             | 4,049             | 635               |
|                             | Income from continuing operations, net of tax                            | <u>\$ 21,153</u>  | <u>\$ 47,087</u>  | <u>\$ 162,460</u> |
|                             | Weighted-average common shares outstanding - diluted                     | 39,070            | 38,836            | 38,534            |
|                             | <b>Income per share from continuing operations, net of tax - diluted</b> | <b>\$ 0.54</b>    | <b>\$ 1.21</b>    | <b>\$ 4.22</b>    |
| Adjustments to GAAP Results | <b>Cost of Revenues</b>  |                   |                   |                   |
|                             | Amortization of intangible assets  | 1,468             | 2,574             | 2,693             |
|                             | Stock-based compensation   | 796               | 992               | 1,200             |
|                             | <b>Operating Expenses</b>  |                   |                   |                   |
|                             | Amortization of intangible assets  | 2,648             | 4,254             | 8,528             |
|                             | Restructuring costs, net   | 5,370             | 24,838            | 6,534             |
|                             | Restatement costs  | 20,591            | -                 | -                 |
|                             | Acquisition and other costs  | -                 | 1,048             | 556               |
|                             | (Gain) loss on sale of assets  | (125)             | (252)             | 597               |
|                             | Stock-based compensation   |                   |                   |                   |
|                             | R&D  | 581               | 985               | 1,638             |
|                             | Sales & Marketing  | 1,786             | 3,754             | 4,349             |
|                             | G&A  | 3,752             | 5,700             | 5,421             |
|                             | <b>Other</b>   |                   |                   |                   |
|                             | Tax adjustment   | (860)             | (965)             | (1,579)           |
| Non-GAAP                    | <b>Net revenues</b>  | <b>563,412</b>    | <b>635,703</b>    | <b>766,885</b>    |
|                             | Cost of revenues   | <u>221,645</u>    | <u>245,441</u>    | <u>257,824</u>    |
|                             | Gross Profit   | 341,767           | 390,262           | 509,061           |
|                             | Operating Expenses   | 280,132           | 293,190           | 312,504           |
|                             | <b>Operating Income</b>  | <b>61,635</b>     | <b>97,071</b>     | <b>196,557</b>    |
|                             | Interest and other expense, net  | (676)             | (2,041)           | (1,945)           |
|                             | Provision for income taxes, net  | <u>3,799</u>      | <u>5,014</u>      | <u>2,214</u>      |
|                             | Income from continuing operations, net of tax                            | 57,160            | 90,016            | 192,398           |
|                             | <b>Income per share from continuing operations, net of tax - diluted</b> | <b>\$ 1.46</b>    | <b>\$ 2.32</b>    | <b>\$ 4.99</b>    |

Posted September 12, 2014

# GAAP to Non-GAAP Reconciliation

(unaudited - in thousands, except per share data)

December 31,

2013

2012

(Re)

|                              |   |                   |                   |           |
|------------------------------|---|-------------------|-------------------|-----------|
| Adjusted<br>EBITDA           | <b>Non-GAAP Operating Income (from above)</b>                   | 61,635            | 97,071            |           |
|                              | Depreciation  | 17,837            | 19,846            |           |
|                              | Amortization of capitalized software development costs          | 815               | 846               |           |
|                              | <b>Adjusted EBITDA</b>  | <b>\$ 80,286</b>  | <b>\$ 117,763</b> | <b>\$</b> |
| Free Cash<br>Flow            | <b>GAAP net cash (used in) provided by operating activities</b> | <b>(9,145)</b>    | <b>34,709</b>     |           |
|                              | Capital Expenditures  | (11,625)          | (9,703)           |           |
|                              | Restructuring Payments  | (13,151)          | (19,420)          |           |
|                              | Restatement Payments  | (13,161)          | -                 |           |
|                              | <b>Free Cash Flow</b>   | <b>\$ 5,542</b>   | <b>\$ 44,426</b>  | <b>\$</b> |
| Non-GAAP<br>Non-Mat'l<br>Spd | Non-GAAP Cost of Revenues                                       | 221,645           | 245,441           |           |
|                              | Non-GAAP Operating Expense                                      | 280,131           | 293,190           |           |
|                              | <b>Total</b>  | <b>501,776</b>    | <b>538,631</b>    |           |
|                              | Product Material Cogs   | 107,634           | 137,690           |           |
|                              | <b>Non-GAAP Non-Material Spending</b>                           | <b>\$ 394,142</b> | <b>\$ 400,941</b> | <b>\$</b> |





# Appendix – Definitions

Posted September 12, 2014

# Operational Measures

## Bookings

- Bookings represents the total amount of revenue that we expect to earn over the term of the agreement between Avid and a customer for goods and /or services over the course of the agreement
- To count as a booking, we expect there to be persuasive evidence of an agreement between us and our customer and that collectability of the amounts payable under the arrangement to be reasonably assured
- Bookings are subject to cancellations, changes and adjustments and are based on certain assumptions. Bookings may not reflect final revenue earned for a particular arrangement. Bookings do not reflect adjustments related to rebates or other sales incentive programs
- The material weaknesses in our internal control environment may impact the accuracy of recorded bookings

# Bookings & Expected Revenue Timing

(unaudited - in millions)

|                          | For the Period Ended |                   |                      |                       |                  |                   |                      |
|--------------------------|----------------------|-------------------|----------------------|-----------------------|------------------|-------------------|----------------------|
|                          | June 30,<br>2014     | March 31,<br>2014 | December 31,<br>2013 | September 30,<br>2013 | June 30,<br>2013 | March 31,<br>2013 | December 31,<br>2012 |
| <b>Bookings</b>          |                      |                   |                      |                       |                  |                   |                      |
| Quarterly                | \$ 127.7             | \$ 126.1          | \$ 150.4             | \$ 127.0              | \$ 120.7         | \$ 125.1          | \$ 141.5             |
| Last twelve months (LTM) | \$ 531.1             | \$ 524.1          | \$ 523.1             | \$ 514.2              | \$ 510.0         | \$ 531.0          | \$ 545.0             |

|                        | December 31,<br>2013 | December 31,<br>2012 |
|------------------------|----------------------|----------------------|
| <b>Revenue Backlog</b> |                      |                      |
| Deferred Revenue       | \$ 466.8             | \$ 558.5             |
| Other Backlog          | \$ 92.2              | \$ 51.2              |
| Total Revenue Backlog  | \$ 559.0             | \$ 609.7             |

The expected timing of recognition of revenue backlog as of December 31, 2013 is as follows:

|  | Twelve Months Ended December 31, |                 |                |                |                |               | Total           |
|--|----------------------------------|-----------------|----------------|----------------|----------------|---------------|-----------------|
|  | 2014                             | 2015            | 2016           | 2017           | 2018           | Thereafter    |                 |
| Orders executed prior to January 1, 2011                           | \$ 92.3                          | \$ 58.2         | \$ 24.5        | \$ 1.0         | \$ 0.1         | \$ -          | \$ 176.1        |
| Orders executed or materially modified on or after January 1, 2011 | \$ 200.9                         | \$ 86.7         | \$ 53.0        | \$ 27.5        | \$ 14.7        | \$ 0.1        | \$ 382.9        |
|  | <u>\$ 293.2</u>                  | <u>\$ 144.9</u> | <u>\$ 77.5</u> | <u>\$ 28.5</u> | <u>\$ 14.8</u> | <u>\$ 0.1</u> | <u>\$ 559.0</u> |

