

# Avid Gary Greenfield, Chairman & CEO Ken Sexton, EVP - CFO & CAO August 11, 2011

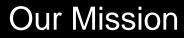


# Safe harbor statement



This document contains "non-GAAP financial measures" under the rules of the U.S. Securities and Exchange Commission. Non-GAAP financial measures are not based on a comprehensive set of accounting rules or principles. This non-GAAP information supplements, and is not intended to represent a measure of performance in accordance with, disclosures required by generally accepted accounting principles, or GAAP. Non-GAAP financial measures should be considered in addition to, not as a substitute for or superior to, financial measures determined in accordance with GAAP.

We consider both GAAP and non-GAAP financial results in managing our business. Non-GAAP financial measures are used internally, for example, in establishing annual operating budgets, in assessing operating performance and for measuring performance under incentive compensation plans. Non-GAAP financial measures are also used in operating and financial decision-making because we believe these measures reflect our ongoing business and allow meaningful period-to-period comparisons. We believe it is useful for investors and others to also review both GAAP and non-GAAP measures in order to understand and evaluate our current operating performance and future prospects in the same manner as management and to compare in a consistent manner the company's current financial results with past financial performance. The primary limitations associated with our use of non-GAAP financial measures are that they may not include all items of income and expense that affect our operations and that the non-GAAP financial measures we use may not be directly comparable to those reported by other companies. For example, the terms used in this document, non-GAAP operating profit, do not have standardized meanings. Other companies may use the same or similarly named measures, but exclude different items, which may not provide investors with a comparable view of our performance in relation to other companies. We seek to compensate for this limitation by providing a detailed reconciliation of the non-GAAP financial measures to the most directly comparable GAAP measures. The reconciliation of the GAAP to non-GAAP financial measures are available in our guarterly press releases which can be found on our web page at www.ir.avid.com.





# Inspire passion, unleash creativity, and realize dreams in a digital world



# Helping people create the most listened to, most watched, and most loved media in the world

# Focus On Revenue Growth & Profitability

- Move beyond "get healthy" to "building momentum" and "unlocking new sources of growth"
- 2010 showed a return to top line growth and profit
  - Strongest YoY revenue growth since 2006
  - First non-GAAP operating profit since 2007
  - Highest gross margins since 2005
- Customers are engaged
- Delivering on our strategy
- First half 2011 results
  - Revenue up 3%, even with challenging Q2
  - Gross margins continue to improve
  - Non-GAAP loss ½ last year's 1<sup>st</sup> half



# Moving Beyond "Get Healthy" Phase





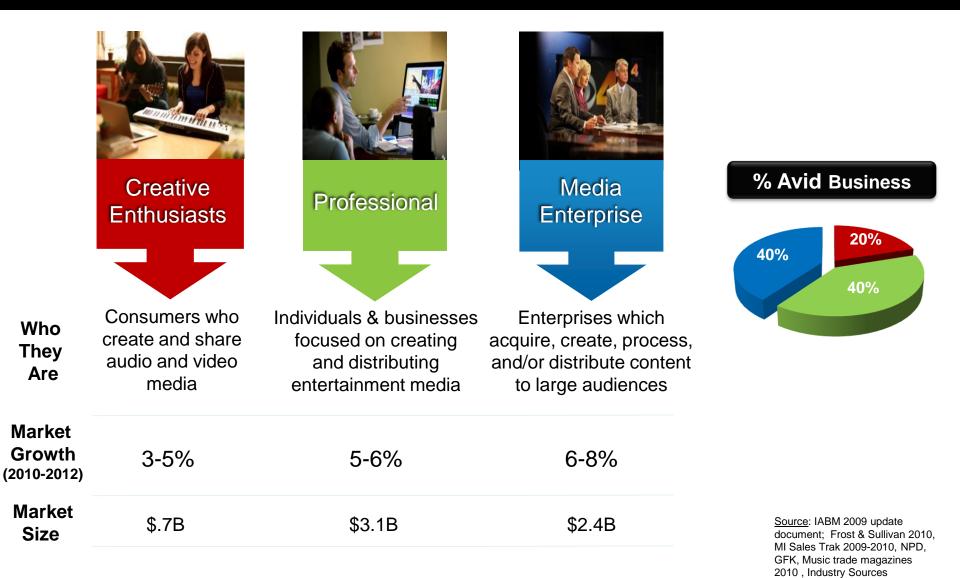
- ✓ Realigned cost structure
- ✓ Reinstituted customer focus
- ✓ Delivered one face to customers
- ✓ Become more open
- ✓ Invested in innovation
- ✓ Strengthened our workflows
- ✓ Improved reliability
- ✓ Targeted select M&A
- Returned to profit

#### Avid Audio & Video Offerings





### Our Customer Segments: \$6B Opportunity



# **Market Dynamics**

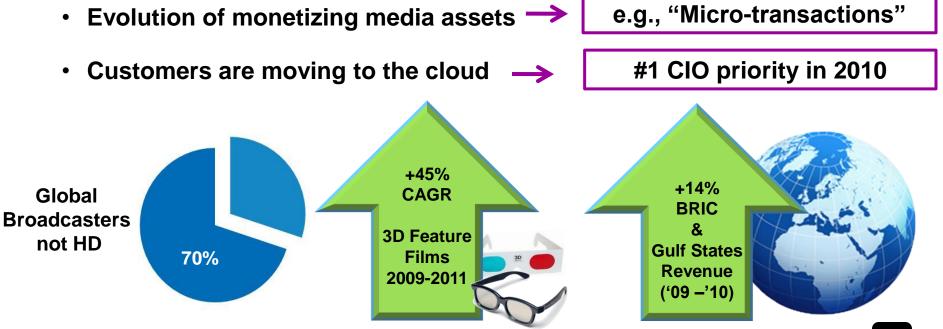


- Fragmented competition
- No single competitor has Avid's breadth of media creation tools and best-of-breed open workflows



# The Media Industry in 2011

- Rapid increase in creation of enterprise media
- IT and Broadcast solutions are converging
- HD and file-based are rising
- 3D Opportunity is exploding
- Emerging markets growing at rate up to 2X other countries







### Momentum & Leadership









**Drive customer success** 

From enthusiast to enterprise

Fluid, dependable workflows

**Collaborative support** 

Avid optimized in an open ecosystem



# **Financial Review**



# **Revenue Growth**

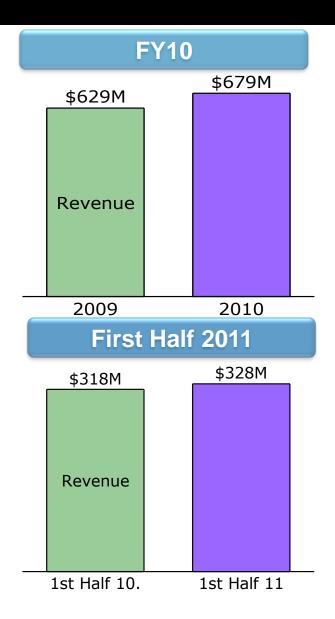


#### Fiscal Year 2010

- Revenue up 8% YoY for FY10
- Audio up 11% → Live Sound & Pro Tools V9
- Video up 6% → Video products up 10%
- Growth in America & Asia, EMEA down slightly
- Several new products → ISIS 5000, Pro Tools V9, Media Composer V5.5
- Macro factors stabilized, signs of improvement

#### First Half of 2011

- Revenue up 3% YoY
- Video business up 7% & Audio down 2%
- Growth in all three geographic areas
- Challenging Q2, Europe down 15% sequentially
- European economic & execution challenges



# **Gross Margin & Operating Profit**



#### **Non-GAAP Gross Margin**

- Steady improvement  $\rightarrow$  2011 running above 2010
- Product mix and leveraging scale
- Product & service margins are up
- GM % adversely impacted by 1 % pt. in Q2 2011:
  - Loss provision on project from an acquisition
  - Change in 3<sup>rd</sup> party logistics strategy

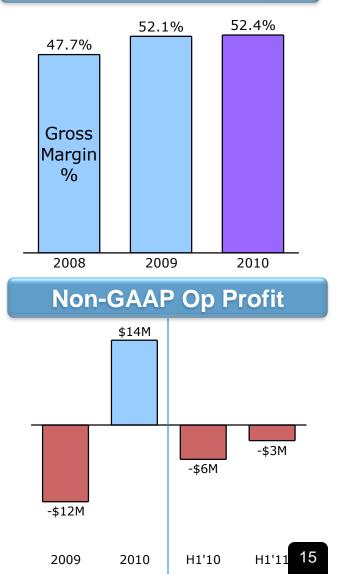
#### **Non-GAAP Operating expense**

- Reduced by over \$80 million since 2008
- Up YoY mostly due to changing CX rates
- Continue to improve productivity
- Operating leverage moving forward

#### **Non-GAAP Operating Profit (Loss)**

- Sequential revenue decline from Q1 impacted Q2
- Gross margin adversely impact by 1 percentage point
- Loss is ½ last year
- Looking for improved results in 2<sup>nd</sup> half

#### Non-GAAP Gross Margin



# Targeting Top & Bottom Line Growth

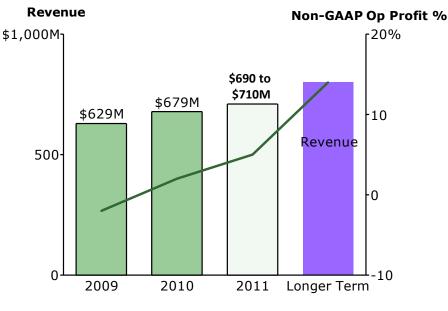


#### 2011 Guidance as of <u>July 21, 2011</u>

- Revenue Range: \$690 to \$710 million
- Non-GAAP operating margin of 4% to 5% of revenue
- Taxes and interest of \$7 to \$9 million
- Non-GAAP excludes GAAP charges of \$23 to \$28 million

#### Longer-term model

- Longer-term goal is mid-teen non-GAAP operating margins
- Operating leverage  $\rightarrow$  50%+ operating profit on incremental revenue
- Continued focus on improving gross margin & optimizing business model
- Assumes revenue growth
- NOL carry-forwards will minimize cash tax impact



<sup>\*</sup> Note: the GAAP to non GAAP reconciliation is available on <u>www.ir.avid.com</u> in our quarterly earning press releases

# In Summary



- Moving beyond 'get healthy' phase
- · We believe the business fundamentals remain solid
- Market leading products and solutions position us for revenue growth
- Expect improving gross margins
- Infrastructure in place → continue to improve operating margin leverage
- Q2 was challenging  $\rightarrow$  focus on improved execution in 2<sup>nd</sup> half
- Meaningful step forward in 2011 towards our long-term model

© Avid 2010

