



# Avid Technology Q1 2016 Business Update May 4, 2016



# Introduction

Jonathan Huang VP Investor Relations



# Non-GAAP & Operational Measures

The following Non-GAAP (Adjusted) Measures & Operational Measures will be used in the presentation:

- Adjusted EBITDA
- Adjusted Free Cash Flow
- **Non-GAAP Revenue**
- Non-GAAP Operating Income (loss)
- Non-GAAP Gross Margin
- Non-GAAP Operating Expenses
- Bookings, Marketed Bookings, Recurring Revenue Bookings
- **Revenue Backlog**

These Non-GAAP measures are defined in our Form 8-K filed today, and the Non-GAAP measures are reconciled with GAAP measures in our press release tables as well as in the supplemental financial information available on ir.avid.com, which also includes definitions of our operational measures. Avid believes the non-GAAP financial measures and operational metrics provided in this release provide helpful information to investors with respect to evaluating the Company's performance.



# Safe Harbor Statement

Certain statements made within this presentation contain forward-looking statements, within the meaning of the Private Securities Litigation Reform Act of 1995 that involve risks and uncertainties, including, among other things, estimated results of operations for 2016, which estimates are based on a variety of assumptions about key factors and metrics that will determine our future results of operations, including, for example, overall market growth rates in the range of approximately 3.0, realization of identified efficiency programs and market based cost inflation. Other forward-looking statements include, without limitation, statements based upon or otherwise incorporating judgments or estimates relating to future performance such as future operating results and expenses; earnings; bookings; backlog; revenue backlog conversion rate; product mix and free cash flow; our long-term and recent cost savings initiatives and the anticipated benefits therefrom; our future strategy and business plans; our product plans, including products under development, such as cloud and subscription based offerings; our liquidity and ability to raise capital; the anticipated benefits of the Orad acquisition, including estimated synergies, including effects on future financial and operating results; and our liquidity. The guidance presented in this presentation is inherently uncertain and subject to numerous risks and uncertainties. Our actual future results of operations and cash flows could differ materially from those discussed in this presentation.

For additional information, including a discussion of some of the key risks and uncertainties associated with these forward-looking statements, please see the "Forward Looking Statements" section of our press release issued today as well as the Risk Factors and Forward-Looking Statements sections of the Company's 2015 Annual Report on Form 10-K and the Quarterly Report on Form 10-Q filed with the SEC today May 4, 2016. Copies of these filings are available from the SEC, the Avid Technology web site or the Company's Investor Relations Department.

Any forward-looking information relayed in this presentation speaks only as of May 4, 2016, and Avid undertakes no obligation to update or revise any forward-looking statements whether as a result of new information, future events or otherwise.





# Update on Strategic Priorities Louis Hernandez, Jr. Chairman, President and Chief Executive Officer

# **Investment Highlights**

Large and Growing Media Tech Market with Attractive Higher Growth Areas

\$54B heavily fragmented market with accessible high-growth segments

- Deep penetration in heritage and new media markets with category leading products
- Ideally positioned to capitalize on digitization of industry huge distribution across 140 countries

Unique Avid Everywhere Platform **Approach Drives Wallet Share** Expansion

#### Strategy is Driving Momentum

- Platform Growth: 35,000+ MediaCentral Platform users (51% YoY increase)
- **Expand Wallet Share:** 
  - Launch new products to address more of the workflow
  - Leverage open and extensible platform to add alliance partner apps
  - Leverage massive reseller network to further wallet share penetration
- Expand Eco-System: Access partners' customers with complementary products
- Sinclair Managed Services transaction validates strategy: pipeline building
- Platform adoption up 51% over the last year
- Active paying subscribers increased 3X+ in the last year
- Efficiency program on track and yielding savings
- LTM Adjusted EBITDA increased by 28%; LTM Revenue increased by 3%
- Clear path to completion by Q2 2017; Non-marketed product roll-off completed, efficiency gains on track
- Adjusted EBITDA and Free Cash Flow expected to increase dramatically post-transformation

### Attractive Financial Model **Post-Transformation**

## Avid Everywhere Platform Working - Progress in All Key Areas

### **Platform Adoption**

35,000 + users51% annual increase Vehicle for future cross-sales and maximizing lifetime value of customer

Subscribers and **Digital Sales Surging** Paying subscribers up 3X+ over Q1 2015 Digital sales\* up 46% over Q1 2015

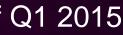
### Marketed Product Growth\* 17% Marketed Bookings Decline In Q1 8% LTM growth NEXIS anticipation and Tier 1 sector softness impacting Q1 bookings but strong growth in LTM period

### **Recurring Revenue Bookings Accelerating**

34% of Q1 2016 39% of LTM Q1 2016 (29% in Q115 and 28% in LTM Q115)

### **Cost Efficiencies On Track**

7% annual reduction in normalized quarterly non-GAAP operating expense \$33 million of annualized savings executed by end of Q1 2015









## Avid Connect 2016

### Sold out event | Record attendance | +600 Organizations | 50 Countries



NBC Olympics Rogers Sportsnet WPXI Pittsburgh < World Wrestling Entertainment The Martian The Big Short The Revenant Mad Max: Fury Road Star Wars: The Force Awakens Mark Ronson Taylor Swift Duran Duran Bruno Mars Ed Sheeran Foo Fighters FirstOr tario Performing Arts Certire Astresmedia Sinclair Bandito Brothers World Wrestling lemedia Gr Rio Olympics rass Rogers Sinclair can Film NBC Entertainment SportsNet **Broadcast Group** MediaCorp Jewelry Television Gearforce **Pie Town Productions** Live at the Iridium France Televisions VRT Sundance Institute WGBH Fotokem Griffin Communications Cannes Film Festival Fort Hayes State University Hal Leonard Corporation RTVE Spain ITV M6 Group Polsat Ravensbourne NBC Sports ITV Studios Nordic Full Sail University AMC Networks International Channel 9 Berklee Online

### **CNN** Indonesia

### Brooklyn College

#### Pulse College

# **Q2** Product Introductions

# Avid NEXIS Next Generation Shared Storage

- Expand wallet share
- ✓ Open new market opportunities
- ✓ Addresses all Tiers

### Sports Enhancements



- Open new segments
- Land in sports & studio production
- ✓ Addresses Tiers 1 & 2

#### **Cloud Collaboration**



- ✓ Expand wallet share
- ✓ Additional recurring revenue stream
- ✓ Addresses Tiers 2 & 3

#### **News Graphics**



- Expand wallet share
- Cross-sell graphics into news
- ✓ Addresses Tiers 1 & 2

Avid MediaCentral Platform

### **Certified Partners**

MARKETPLACE



- ✓ Expand wallet share



- ✓ Expand wallet share
- ✓ Addresses Tiers 1 & 2

✓ Open new product categories ✓ Addresses all Tiers

#### MediaCentral Platform & UX

Open new product categories

# Transformation on Track for Completion by Q2 2017

### The end of the transformation is expected to be tied to three events:

Completion of roll-off of non-marketed products

End of 2015

Completion of the defined cost optimization projects

2<sup>nd</sup> Half of 2016

End of amortization of pre-2011 deferred revenue in all material respects

### \$68M Efficiency Program on Track

#### Efficiency gain program actions well underway and yielding savings

- \$33 million of annualized costs savings executed on by end of the Q1 2016
- \$5 million of these savings reflected in Q1 2016 results with full impact to be reflected beginning in Q2 2016
- All low cost facilities open and hiring resources
- Scheduled personnel related actions completed to date
- Auditor transition completed
- Vendor savings tracking to plan

2<sup>nd</sup> Quarter of 2017

# Q1 2016 Financial Results

## John Frederick Executive Vice President, Chief Financial and Administrative Officer





# Q1 2016 At-a-Glance

# Bookings (CFX)

### \$98.0 million

(Original Guidance \$108-\$118 million)

# Adjusted EBITDA \$38.5 million

(Original Guidance \$11-\$14 million)

## Non-GAAP Revenue

### \$143.8 million

(Original Guidance \$120-\$125 million)

# Adjusted Free Cash Flow

# \$9.4 million usage

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#### (Original Guidance \$9-\$15 million usage)





# Q1 2016 Non-GAAP Operating Results

#### (in \$ millions)

	As Reported					
	Q1 '16	Q1 '15	Q4'15	YoY	Seq	
Bookings (CFX)	\$98.0	\$117.8	\$201.0	(16.7%)	(51.2%)	
Bookings (AFX)	92.5	112.3	193.1	(17.7%)	(52.1%)	
Revenue	143.8	119.6	139.7	20.3%	3.0%	
Gross Margin	102.5	72.3	84.9	41.6%	20.6%	
	71.2%	60.5%	60.8%			
Operating Expense	67.5	64.3	71.3	5.1%	(5.4%)	
Adjusted EBITDA	38.5	11.8	17.0	3X+	2X+	
% Revenue	26.8%	9.8%	12.2%			
Adjusted Free Cash Flow	\$(9.4)	\$4.2	\$2.3	(\$13.6)	(\$11.7)	

#### Q1'16 Revenue: 20% annual increase

- 23% increase on a constant currency basis
- Improved backlog conversion from delivery of Pro Tool Collaboration (\$18M)

Gross Margin improvement with high conversion of revenue backlog to revenue and lower cost of sales from efficiency program

Operating expense improvement after Orad and F/X Normalization

- Q1'16 includes Orad expenses of approximately \$5M and adverse year-on-year impact of balance sheet revaluation of \$3M
- Normalized expenses down approximately 7%

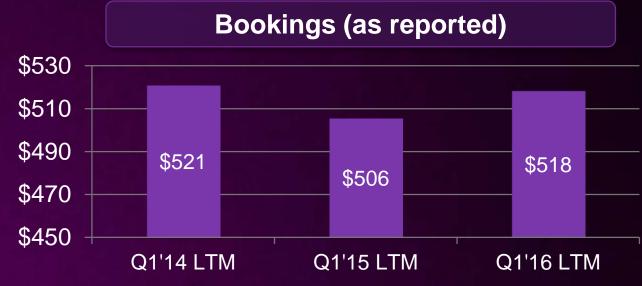
#### Q1'16 Free Cash Flow usage of \$9.4M in Q1 2016

Cash flow inflection expected in 2<sup>nd</sup> half of 2016 



# Financial Trending







Strong revenue and adjusted EBITDA performance

# Financial Trending



Q1'15 LTM

(\$49)

Q1'16 LTM

Platform Drives Growth and Efficiency Gains Resulting in Improved Financial Performance

\$10

Q1'14 LTM

\$0

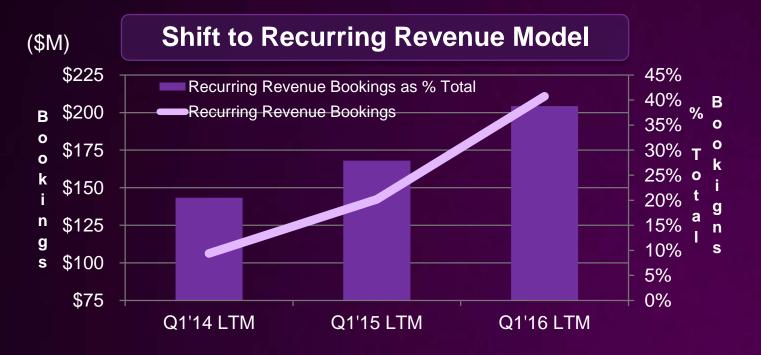
-\$20

-\$40

-\$60

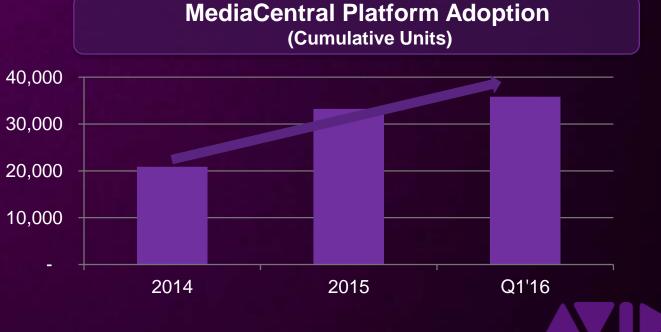


# Key Growth Initiative Metrics



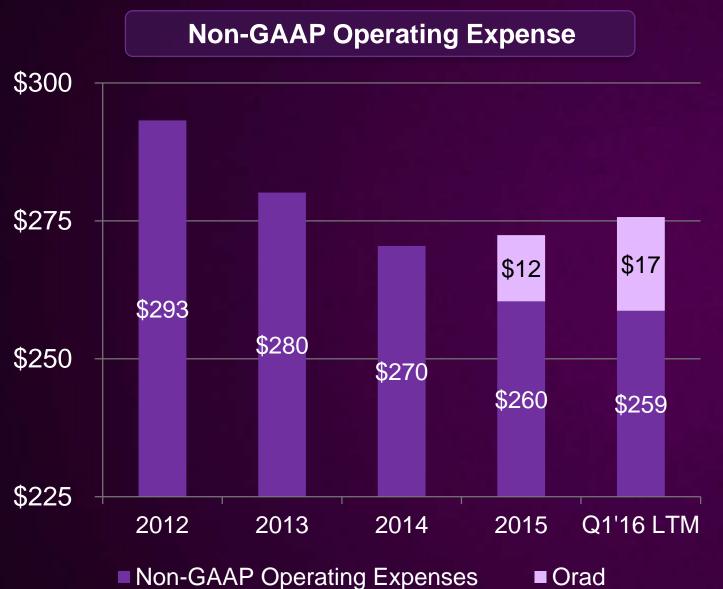






# Improved Cost Structure

(\$ in millions)



#### \$68M of incremental efficiency gains expected to be fully in run rate by end of 2016

- Platform benefits allowing greater innovation at a lower cost
- Final phase of facility rationalization, talent realignment and platform organizational alignment

Execution of efficiency gains and strong control environment expected to be central contributor to positive free cash flow in 2016

Savings reflected in both Operating Expenses and Cost of Sales

# 2016 Efficiency Gains on Track and Impacting Q1

(\$ in millions)



- \$68 million of annualized savings expected in run rate by beginning of 2017, of which \$33 million were executed on by the end of Q1 2016
  - Includes more than half of the • personnel related actions
- \$5 million of this annualized amount was reflected in the first quarter

# Liquidity and Balance Sheet (\$ million)

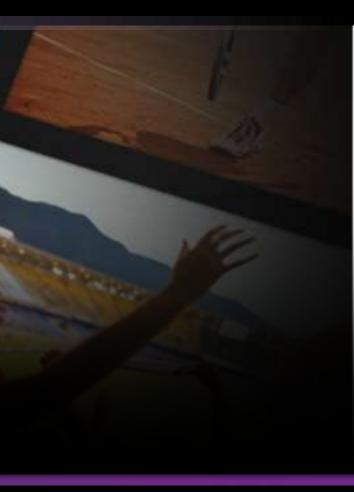
	Q1'16	Q4'15	Change
Cash	\$88	\$18	\$70
Total Revenue Backlog	\$497	\$552	-10%
Post-2010 Revenue Backlog	\$480	\$526	-9%
Inventory	\$52	\$48	\$4
Inventory Turns	3.6	4.0	
Accounts Receivable	\$44	\$59	(\$15)
DSO	28	38	





# Financial Guidance Update

Ilan Sidi Interim Chief Financial Officer



# Second Quarter 2016 Guidance (\$ millions)

	Q2 2015	Q2 2016 Gui	
	Actual	Low	
Bookings - AFX	\$117.6	\$99	
Bookings - CFX	122.6	105	
Non-GAAP Revenue	\$109.8	105	
Non-GAAP Operating Expenses	68.6	62	
Adjusted EBITDA	\$1.4	3	
Adjusted Free Cash Flow	\$(31.2)	\$(32.5)	

This slide contains forward-looking statements regarding our anticipated future results of operations and cash flows, which are inherently uncertain and subject to numerous risks and uncertainties. Our actual future results of operations and cash flows could differ materially from those shown on this page. For a discussion of some of the key risks and uncertainties associated with these forward-looking statements, please Safe Harbor Statement.





# Full Year 2016 Re-Affirmed

	2015	Q1 Actual	Q2 2016 Guidance		2016 Full Year Guidance	
			Low	High	Low	High
Bookings - AFX	538	\$92.5	\$99	\$115	\$500	\$536
Bookings - CFX	562	98.0	105	120	530	566
Non-GAAP Revenue	\$506	\$143.8	105	120	\$500	\$525
Non-GAAP Operating Expenses	272	67.5	62	65	250	262
Adjusted EBITDA	55	38.5	3	9	\$60	\$75
Adjusted Free Cash Flow	\$(35)	\$(9.4)	\$(32.5)	\$(27.5)	\$2	\$12

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# Conclusion

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# **Questions and Answers**

