### UNITED STATES SECURITIES AND EXCHANGE COMMISSION

#### Washington, D.C. 20549

### **SCHEDULE 14A INFORMATION**

#### Proxy Statement Pursuant to Section 14(a) of the

#### Securities Exchange Act of 1934

Filed by the Registrant  $\ \ensuremath{\boxtimes}\ \ensuremath{\mathbb{S}}$ 

Filed by a Party other than the Registrant  $\ \square$ 

Check the appropriate box:

- o Preliminary Proxy Statement
- o Confidential, for use of the Commission Only (as permitted by Rule 14a-6(e)(2))
- o Definitive Proxy Statement
- Definitive Additional Materials
- o Soliciting Materials Pursuant to sec. 240.14a-12

## Avid Technology, Inc.

(Exact Name of Registrant as Specified in Its Charter)

Payment of Filing Fee (Check the appropriate box):

 $\boxtimes$  No fee required.

0

- Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.1
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  - (4) Proposed maximum aggregate value of transaction:
  - (5) Total fee paid:
- o Fee paid previously with preliminary materials.

Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

- (1) Amount Previously Paid:
  - (2) Form, Schedule or Registration Statement No.:
  - (3) Filing Party:
  - (4) Date Filed:

### 



Avid Connect Investor Presentation April 23, 2017

### **Proxy Solicitation Disclosure**

On March 30, 2017, the Company filed with the SEC a definitive proxy statement in connection with its annual meeting of stockholders. STOCKHOLDERS OF THE COMPANY ARE URGED TO READ THE DEFINITIVE PROXY STATEMENT CAREFULLY IN ITS ENTIRETY. Stockholders may obtain a free copy of the definitive proxy statement through the website maintained by the SEC at www.sec.gov, and at the Company's website at www.avid.com.



### Non-GAAP & Operational Measures

The following Non-GAAP (Adjusted) Measures & Operational Measures will be used in the presentation:

#### Non-GAAP Measures

- Adjusted EBITDA
- Adjusted Free Cash Flow
- Non-GAAP Revenue
- Non-GAAP Gross Margin
- Non-GAAP Operating Expenses

#### **Operational Measures**

- Bookings, Recurring Revenue Bookings
- Revenue Backlog

These non-GAAP measures are defined and reconciled with GAAP measures in the Appendix to this presentation, the tables to our earnings press release dated March 23, 2017 and filed on Form 8-K on such date, as well as in the supplemental financial information available on ir avid.com, which also includes definitions of our operational measures. Avid believes the non-GAAP financial measures and operational metrics provided in this presentation provide helpful information to investors with respect to evaluating the Company's performance.

The presentation also includes forward-looking non-GAAP financial measures, including non-GAAP Revenue, Adjusted EBITDA, non-GAAP Operating Expenses and Adjusted Free Cash Flow. Reconciliations of these forward-looking non-GAAP financial measures are not included in this presentation due to the high variability and difficulty in making accurate forecasts and projections of some of the excluded information, together with some of the excluded information not being ascertainable or accessible at this time. As a result, the Company is unable to quantify certain amounts that would be required to be included in the most directly comparable GAAP financial measure without unreasonable efforts.

Historic top line Revenue for Q1 and full year 2016 includes a \$594K adjustment related to amortization of acquired deferred revenue related to Orad. Historic Q4 2016 and forward looking 2017 top line Revenue does not contain any non-GAAP adjustments. Additionally to top line Revenue, we also present historic and forward looking non-GAAP Revenue adjusted for the impact of pre-2011 deferred revenue and the elimination of implied PCS.



### Safe Harbor Statement

Certain statements made within this presentation contain forward-looking statements, within the meaning of the Private Securities Litigation Reform Act of 1995 that involve risks and uncertainties, including projections and statements about our anticipated plans, objectives, expectations and intentions. Among other things, this presentation includes estimated results of operations for 2017, which estimates are based on a variety of assumptions about key factors and metrics that will determine our future results of operations, including, for example, anticipated market update of new products, realization of identified efficiency programs and market based cost inflation. Other forward-looking statements include, without limitation, statements based upon or otherwise incorporating judgments or estimates relating to future performance such as future operating results and expenses; earnings; bookings; backlog; product mix and free cash flow; our long-term and recent cost savings initiatives and the anticipated benefits therefrom; our future strategy and business plans; our product plans, including products under development, such as cloud and subscription based offerings. The projected future results of operations, and the other forward-looking statements in this presentation are based on current expectations as of the date of this presentation and subject to known and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements. The guidance presented in this presentation is inherently uncertain and subject to numerous risks and uncertainties. Our actual future results of operations and flows could differ materially from those discussed in this presentation.

For additional information, including a discussion of some of the key risks and uncertainties associated with these forward-looking statements, please see the "Forward Looking Statements" section of our press release issued today, as well as the Risk Factors and Forward-Looking Statements sections of the Company's 2016 Annual Report on Form 10-K filed with the SEC on March 23, 2017. Copies of these filings are available from the SEC, the Avid Technology web site or the Company's Investor Relations Department.

Any forward-looking information relayed in this presentation speaks only as of today, and Avid undertakes no obligation to update or revise any forward-looking statements whether as a result of new information, future events or otherwise, except as required by law.



# Strategy and Transformation Update

Louis Hernandez, Jr., Chairman and CEO

### Where it all started

Due Diligence

Organizationa Alignment

Rewards & Comp

Management performed a top to bottom analysis to evaluate how to best leverage strengths towards succeeding in evolving digital media marketplace

Leadership

The result was an ambitious three-phase transformational strategy with the planned date of completion set for Q2-2017



### Market analysis revealed opportunity

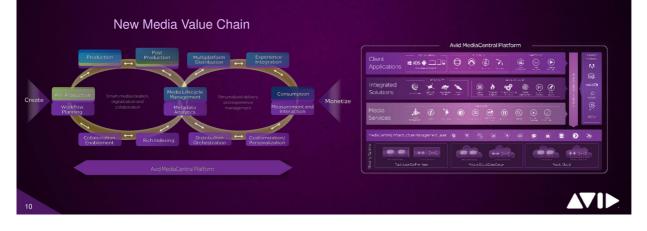
Opportunity to both gain share in segments Avid currently operates and expand into higher growth areas





### Avid Everywhere addresses industry's key challenges

The Avid Everywhere ecosystem enables our customers to work more efficiently, collaboratively, flexibly and securely across the new media value chain, from media creation to distribution and monetization









### Avid repositioned itself to maximize long-term value

	Focus Area	Business Transformation Achievements	Resulting Economic Model
	Sustainable growth	<ul> <li>Launched MediaCentral Platform; deployed across hundreds of enterprises with well over 40,000 users worldwide</li> <li>Launched cloud-enabled subscription offerings for creative applications; active paying subscribers have grown to over 60,000</li> <li>Introduced over 44 products and exited 11 product lines</li> <li>Wrote ~5.4M lines of code (20% increase)</li> <li>37 US patents granted (22% increase)</li> <li>Acquired and integrated Orad business</li> </ul>	<ul> <li>More clear</li> </ul>
	Leaner, more directed cost structure	<ul> <li>Completed &gt;\$76M efficiency program in 2016, additional &gt;\$30M in 2017</li> <li>Reduced cost per employee by \$19K decrease (18% reduction)</li> <li>Underwent code line unification process that resulted in 25% less resources needed for platform development</li> <li>Re-deployed 39% of workforce to new locations</li> <li>Changed 70% of office locations (offices opened, closed, acquired)</li> </ul>	<ul> <li>More predictable</li> <li>Scalable</li> <li>Profitable</li> </ul>
	Enhanced culture	<ul> <li>Changed 100% of leadership team</li> <li>Hired 1,075 direct employees with a 65% turnover rate in total employees</li> <li>Improved role clarity and align organization to business opportunity</li> <li>Implemented company-wide bonus policy based on company performance</li> </ul>	<ul> <li>Higher rate of cash flow conversion</li> </ul>
14	Restated Financial Statements	<ul> <li>Analyzed &gt;50 product categories, 700 software updates, over a period of 9 years</li> <li>Reprocessed &gt;5M transaction lines</li> <li>Incurred expenses of \$47M</li> </ul>	

### Avid Everywhere platform making progress in all areas

#### **Platform Adoption**

#### 42,700+ users

29% growth year over year in Q4 2016 Vehicle for future cross-sales and maximizing lifetime value of customer

#### Shift to Recurring Revenue Bookings\*

45% of Q4 2016 13% in Q1'12 (quarter low pre-transformation)

38% of full year 2016 17% in 2012 (pre-transformation)

A GAAP to Non-GAAP reconciliation is available in the back of this presentati \* On constant \$ basis.

## Subscribers and Digital Sales Surging

Paying subscribers 2.4X from Q4'15

Digital sales up 27% over Q4'15

#### Cost Efficiencies Complete

30% year-over-year reduction in Q4 Non-GAAP operating expense >\$76 million of annualized savings executed by end of Q4'16

### Customers and Partners stepping up commitment to Avid

Record Breaking 10 Year Enterprise Agreement

- ✓ Customized newsroom and media management solutions powered by Avid Everywhere to all of Sinclair's 64 news producing stations
- Allows Sinclair to cost-effectively keep its news operations at the forefront of technology for the next decade
- ✓ Demonstrates how Avid can both address the entire workflow and expand its solutions to include higher growth managed services

**Jetsen** 捷成世纪 Commercial Partnership

and Equity Investment

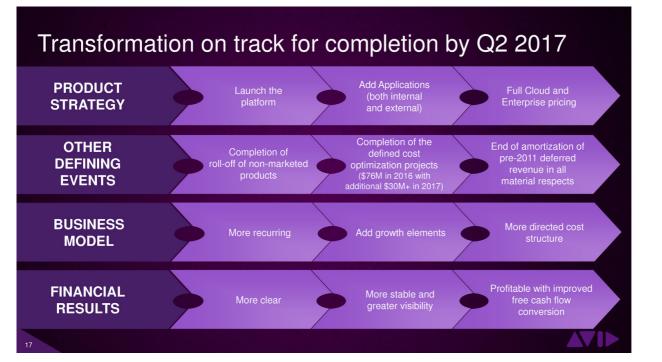
- ✓ Guarantees minimum ~15% annual growth and \$76M of bookings in first three years in Greater China
- Provides broader market access and Cloud entry, while Avid achieves annualized operating cost savings of ~\$3M
- ✓ \$18M strategic equity investment will strengthen balance sheet; expected to close by end of Q2 2017

ALJAZEERA

Global Enterprise Agreements and Cloud-based Newsroom Project

- Multi-year, multi-million dollar enterprise-wide global agreement
- Implementation of enterprise pricing models for future solution deployments across global organization
- ✓ Collaborating to pioneer newsroom workflows in the cloud that will help define the industry







### Q4 2016 Highlights

Met or exceeded guidance for all metrics

Execution in key focus areas drove strong performance

Trends demonstrate significant improvement in core operating results

Transformation on track and preparing for shift to next phase of growth

### NEXIS drives 50% sequential bookings growth of storage in Q4

#### **NEXIS Storage**

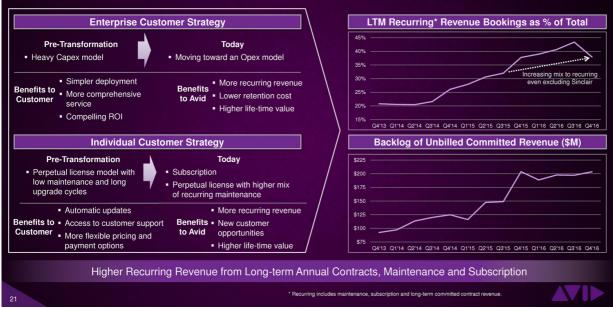
- World's first software-defined storage platform for media
- Enabled to run on cloud infrastructure
- More density, more capacity, and less expensive
- Successor to Avid's heritage storage product line



#### NEXIS Strategy

- Continue to drive adoption among Avid's core Enterprise customers
- Pursue new customers through openness of platform to certified third parties, including Adobe Premier and Apple Final Cut for editing
- Preparing for cloud launch

### Strategy drives more Recurring, more Visibility



### Illustrative Enterprise Customer Example

Pre-transformation economic model

- Periodic purchases with sporadic upgrades based on budget cycles and age of
- deployed productsProduct mix includes hardware and software maintenance
- Heavy CAPEX model

Today's economic model

- Progressive volume-based pricing and ability to bundle multiple applications leads to longer-term, higher-dollar commitments
- Increasing mix of software and services
- Moving toward OPEX model

Enterprise	Туре				7-year Pe	eriod Rev	enues				
Model	Type	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Toto	al 7 Year	Recurring %
	Product	100							\$	500	
Old Model	Professional Services	25							\$	125	
	Software Maintenance & Support	22	42	42	64	86	86	108	\$	450	
		147	167	42	189	211	86	233	\$	1,075	42%
	Product	75	75	75	75	75	75	75	\$	525	
New Model	Professional Services	29							\$	200	
	Software Maintenance & Support	90	90	90	90	90	90	90	\$	630	
		194	194	194	194	194	194	194	\$	1,355	100%



For Customer: Simpler deployment, more comprehensive service, compelling ROI For Avid: More recurring revenue, higher life-time value, lower retention cost

### Illustrative Pro Tools Customer Example

Pre-transformation economic model

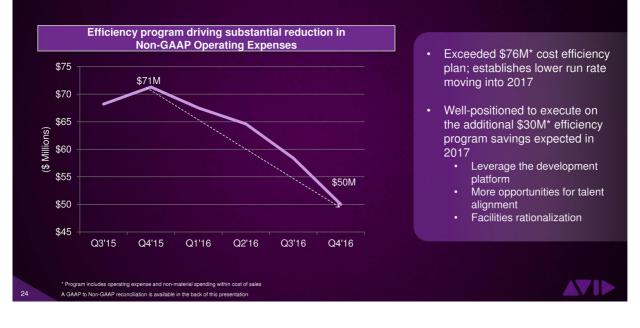
- Periodic major product releases drive purchases
- Lumpy revenue
- Focus on traditional customer segments (e.g., Post)
- Market driving price declines
- Low maintenance attach rates
- Today's economic model
- Subscription's lower upfront cost and favorable value proposition (includes updates and support) appeals to larger share of available market
- Subscription contract value is greater than perpetual + upgrades by year 3
- Digital channel drives programmatic upgrades and up-sell opportunities

Pro Tools	Purchase Method	Pricing Model			5-ye	ear Period R	evenues				
Software	Purchuse Method	Pricing Woder	Year 1	Year 2	Year 3	Years 1-3	Year 4	Year 5	Tota	l 5 Year	Recurring %
Old Model	Perpetual Purchase*	\$699 initial & \$399 upgrade	699	0	0	699	0	399	\$	1,098	0%
	Perpetual Program*	\$599 initial + \$99 annual	599	99	99	797	99	99	\$	995	50%
New Model	Subscription Annual	\$299 paid monthly or annually	299			897			\$	1,495	100%
	Subscription Monthly	\$29.99 per month	360			1,080			\$	1,799	100%

For Customer: Automatic updates and upgrades, access to customer support, more flexible pricing and payment options For Avid: More recurring revenue, new customer opportunities, higher life-time value

\*Perpetual examples exclude Support in assumptions. Support is an additional \$99 per year for new model perpetual program.

### Efficiency Program Drives Profitable, Scalable Model



### Added GAAP Free Cash Flow line for clearer reporting

	(US\$ in thousands)	Q416	2016	
	GAAP net cash (used in) provided by operating activities	\$ (270)	\$ (49,195)	
	Capital expenditures	(1,322)	(11,003)	
Historical	Restructuring payments	1,959	10,940	
Reporting	Restatement payments	153	153	
-	Acquisition, integration and other payments	24	1,841	
	Efficiency program payments	 1,412	6,942	
	Adjusted Free Cash Flow 🤇	\$ 1,956	\$ (40,322)	>
	(US\$ in thousands)	 Q416	2016	
	GAAP net cash (used in) provided by operating activities	\$ ()	(49,195)	
	Capital expenditures	(1,322)	(11,003)	

Future

Reporti

	Capital expenditures	(1.322)	(11,003)
	Free Cash Flow	(1,592)	(60,198)
е	Restructuring payments	1,959	10,940
ing	Restatement payments	153	153
	Acquisition, integration and other payments	24	1,841
	Efficiency program payments	1,412	6,942
	Non-Recurring Items	3,548	19,876
	Adjusted Free Cash Flow	\$ 1,956	\$ (40,322)

- Historical presentation of Adjusted Free Cash Flow includes adjustments for Non-Recurring Items
- Going forward, considering presentation of Free Cash Flow, which is defined as GAAP Net Cash Provided by Operating Activities less Capital Expenditures
- Efficiency program one-time costs to be completed in 2018

### Amendment provides cushion now through end of term

(US \$ in thousands)	2017
Term Loan (1/1/17)	\$96,250
Principal Payment Excess Cash Sweep	(5,000)
Term Loan (12/31/17)	91,250
Convertible Debt	125,000
Total Debt	\$216,250
Adjusted EBITDA *	\$50,000
Term Loan Ratio	1.8
Convertible Debt Ratio	2.5
Total Debt Ratio to Adjusted EBITDA	4.3
Net Debt Ratio to Adjusted EBITDA	3.3
Net Debt (with Jetsen) Ratio to Adjusted EBITDA	2.9

- Principal amortization payments \$5M in 2017, \$12.5M thereafter (\$78.75M principal)
- · Excess cash sweep debt requirement
- Non-recurring expenses related to \$30M efficiency program in 2017 subside
- Liquidity and net debt improvement with expected \$18M Jetsen equity investment
- Operating leverage to improve liquidity and net debt position
- Debt amendment provides more favorable covenants and financial flexibility
- Debt ratio is at a comfortable level

\* Based on the midpoint of the guidance range for 2017 Adjusted EBITDA of \$45M to \$55M as provided by the Company on March 23, 2017.

### Amendment provides greater flexibility

	Q2'17	Q3'17	Q4'17	Q4'18	Q1'19	Q4'19	Q1'20	Q2'20	Q3'20
Original Leverage Ratio	3.50	3.50	3.30	3.00	2.50	2.50	2.50	2.50	2.50
Amended Leverage Ratio	4.20	4.75	4.80	4.40	4.40	3.50	3.50	3.00	2.50
Favorable Ratio Change	0.70	1.25	1.50	1.40	1.90	1.00	1.00	0.50	
Favorable % Ratio Change	20%	36%	45%	47%	76%	40%	40%	20%	0%
<ul> <li>Improves Covenant L</li> <li>More accurately refle</li> <li>Provides more flexibi</li> </ul>	ects the im	npact rela	ated to th					iue	
	m for cor	ntinued (	cost effic	ciency n	rogram				

Progress Transforming Avid's Financial Model Proportion of Bookings Related to Recurring Revenue Increases **Operational\* Revenue Stabilizes** *(\$M)* \$450 40% PCS)\* % of Total Bookings CFX \$425 30% Revenue (Excl Pre-2011 & Elim \$400 20% \$375 10% \$350 0% 2015 2016 2017E 2012 2013 2014 2015 2016 Leaner, More Directed Cost Structure **Operational\* Adjusted EBITDA Grows** Lowers Breakeven Point (\$M) (\$M) Adjusted EBITDA Adjusted EBITDA (000) (00) \$50 \$40 \$30 \$20 **Operating Expenses\*** \$300 \$275 \$250 \$225 \$200 Non-GAAP \$175 \$150 2015 2016 2016 2017E Note: Dotted lin \* A GAAP to N ch 23, 2017 ne segment o on-GAAP re range of guidan le in the back of 28

### Avid Financial Model – Looking Forward

	2017E	Enterprise Software
Revenue	Stabilized, Much Higher Proportion Recurring	5-10%+ growth, Highly Recurring
EBITDA Margins	11-13%*	25-35%+
ree Cash Flow onversion	16-36%**	50%+

ors driving Avid's financial rmance towards model acteristic of Enterprise vare business

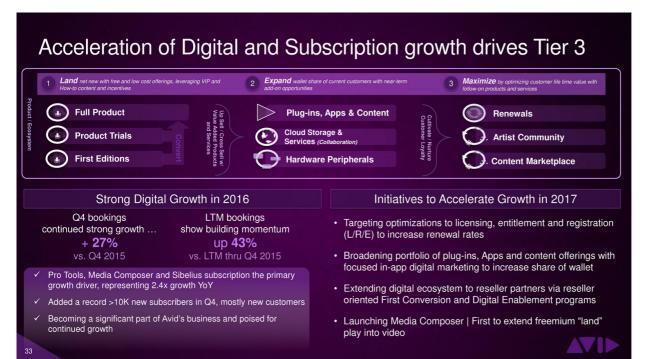
- creasingly positioned in higher rowth markets
- usiness model accelerating ansition to recurring revenue
- hared services platform allows r greater economies of scale

ompletion of efficiency rogram



#### **Enterprise Software Deployment** 2017 and beyond with Avid Everywhere Avid Business Today Transition to enterprise software licensing, data center and cloud deployments with elastic Large customer "heritage" point solution deployment on-prem provisioning High performance on-prem Both transition risk and growth opportunity from Cloud environments and related media services storage Specialized hardware for tactical control, acceleration and I/O (Audio & Graphics) Transition to software focus and leverage partners hardware solutions to fill key workflow requirements Traditional perpetual software Transition to cloud delivery and licensing for higher license and physical goods in the customer retention and recurring revenue streams channel





### Media Composer | First

Media Composer | First opens the door for aspiring editors

This streamlined yet powerful version of Media Composer puts many of the same legendary Hollywood editing tools into the hands of storytellers everywhere– for free





#### Avid Announces Strategic Cloud Alliance with Microsoft for the Media and Entertainment Industry

Six-month process to select the ideal cloud partner, evaluating all leading vendors based on the following criteria

- Global scale of cloud network
- Enterprise experience in cloud migrationFlexibility of approach to cloud deployments

#### Microsoft

- Decades of enterprise experience to design an unmatched enterprise cloud experience
- Full spectrum of capabilities and extensive media services
- available through 38 Azure regions globally ✓ Flexible deployment options between public-cloud, private-
- cloud or on-prem datacenter
- Strategic alignment and cultural fit
- Media & Entertainment as a priority and key focus area
- Level of economic commitment

#### Avid

- Industry's preeminent global community of media enterprises and creative professionals
- Portfolio of the industry's best and most comprehensive creative tools and media workflow solutions
- Flexible approach to licensing, deployment and commercial options

#### Strategic Cloud Alliance

- Multi-year agreement both companies make significant commitments in technology, development and go-to-market efforts
- Microsoft will invest additional resources and funding to help accelerate time-to-market for targeted solutions
- Plan to deliver continuous stream of hosting and services offerings over next 18 months (first wave slated for H2'17)
- Builds on Avid's success with cloud-enabled subscriptions (60,000+ subscribers by end of 2016, up 2.4x from a year ago)



Fast for	ward	to our future		
Q1 201	7	Q2 2017	Q3 2017	Q4 2017
	nal structu d talent ali			
	•	Prepare for Growth Strategic initiatives New sales model Ready for the Cloud		o the Cloud cial and "selling" focus h operational excellence
38	<  <  <  Tra	ansformation Phase	Growth Phase >>>	





# Post transformation, Avid will take advantage of its new go-to-market model to accelerate growth

HFRE Model: Aligning Sales Roles to Maximize Effectiveness & Efficiency



#### Strategic Business Development and Pursuit

- MAM
- Enterprise Licensing
- Cloud
- Media Central



#### Key Account and Client Relationship Management

- MC & PT
- Consoles
- Live Sound
- Interplay Production
- iNews



#### Channel Development and Business Development

- MC, PT & Sibelius
  - Consoles
- Live Sound
- Bundles

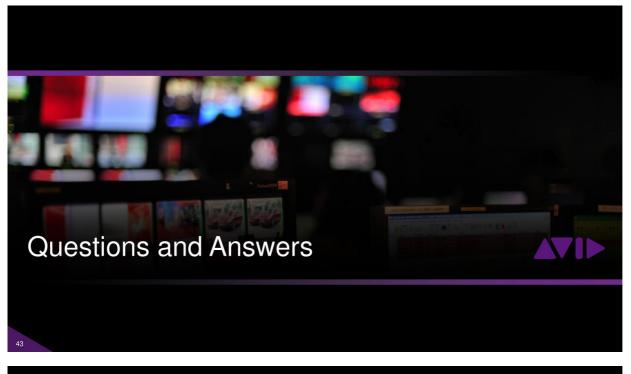


#### Digital/Web Go-to-Market and Digital Experience

- Media Composer
- Pro tools
- Sibelius

### **Closing Remarks**

Transformation on track for Q2 2017	<ul> <li>Fulfilled vision of common platform and robust applications; now rolling out Cloud and enterprise pricing</li> <li>Defining events of the transformation nearly complete, eliminating accounting headwinds and legacy costs related to siloed functions</li> <li>More recurring business model, with more growth elements and a leaner, more directed cost structure</li> <li>Financial results becoming clearer, more stable and profitable, with a higher free cash flow conversion</li> </ul>
Compelling financial model emerging	<ul> <li>Shift to recurring and revenue backlog have stabilized Operational* Revenue, which grew by \$9.4M in 2016</li> <li>Strength of revenue and reduction of operating expenses drove significant growth of Operational* Adjusted EBITDA in 2016 (increase of \$64M from 2015)</li> <li>Revenue and Adjusted EBITDA are expected to stabilize further in 2017, with a significantly higher and positive Adjusted Free Cash Flow conversion of Adjusted EBITDA</li> </ul>
Positioned to lead the media industry's transition to the Cloud	<ul> <li>Signed comprehensive, multi-year strategic agreement with Microsoft both companies investing significantly in technology, development and go-to-market efforts</li> <li>Cloud-based offering to be built on Avid's portfolio of the industry's best and most comprehensive creative tools and media workflow solutions</li> <li>Microsoft leveraging decades of enterprise experience for an unmatched media enterprise cloud experience</li> </ul>
Upcoming Investor Relations Events	<ul> <li>Two events for investors and analysts to be held on Wednesday, May 10, 2017</li> <li>8:30am ET: Conference call to discuss Q1'17 financial results</li> <li>11:00am ET: Presentation at Jefferies Technology Group Investor Conference in Miami, Florida</li> </ul>





### Reconciliation of GAAP to Non-GAAP Financial Measures

Reconciliations of GAAP financial measures to Non-GAA	P financial measu	res						
(unaudited - in thousands)	Three Months Ended December 31.			onths Ended		nths Ended mber 30.		nths Ended
Non-GAAP revenue	2016	2015	2016	2015	2016	2015	2016	2015
GAAP revenue	\$ 115,295	\$ 138,805	\$ 511,930	\$ 505,595	\$ 119,019	\$ 137,436	\$ 143,547	\$ 119,586
Amortization of acquired deferred revenue		858	594	858			269	
Non-GAAP revenue	115,295	139,664	512,524	506,453	119,019	137,436	143,816	119,586
Pre-2011 Revenue	2,268	12.017	24,772	58,543	5,368	13,635	9.338	17,483
Elim PCS	8,100	7,000	52,900	22,500	12,000	15,500	17,600	
Non-GAAP Revenue w/o Pre-2011 and Elim	104,927	120,647	434,852	425,410	101,651	108,301	116,878	102,103
Non-GAAP gross profit								
GAAP gross profit	69,469	81,944	332,723	308,150	75,391	87,814	100,063	72,094
Amortization of acquired deferred revenue		858	594	858			269	
Amortization of intangible assets	1,950	1,950	7,800	4,063	1,950	1,950	1,950	
Stock-based compensation	(48)	171	440	823	157	183	179	254
Non-GAAP gross profit	71,371	84,923	341,557	313,894	77,498	89,947	102,461	72,348
Pre-2011 Revenue	2,268	12,017	24,772	58,543	5,368	13,635	9,338	17,483
Elim PCS	8,100	7.000	52,900	22,500	12,000	15,500	17.600	
Non-GAAP gross profit w/o Pre-2011 and Elim	61,003	65,906	263,885	232,851	60,130	60,812	75,523	54,865
Non-GAAP operating expenses								
GAAP operating expenses	58,518	82.295	268,708	301,177	66,887	73,409	74.316	70,979
Less Amortization of intangible assets	(363)	(786)	(2,498)	(2,354)	(567)	(786)	(786)	(374)
Less Stock-based compensation	(1,847)	(1.612)	(7,475)	(8,691)	(1,571)	(2,206)	(1.919)	(2,208)
Less Restructuring costs, not	(4,959)	(5,766)	(12,837)	(6,305)	(5,314)		(2,777)	
Less Restatement costs	(109)	(51)	(295)	(1,039)	(38)	(287)	(80)	(1,807)
Less Acquisition, integration and other costs	(129)	(1,595)	(587)	(9,232)	336	(1,965)	(515)	(2,342)
Less Efficiency program costs	(967)	(1,144)	(4,305)	(1,144)	(1,338)		(716)	
Non-GAAP operating expenses	50,144	71,342	240,711	272,412	58,395	68,165	67,523	64,248
Non-GAAP operating income								
GAAP operating income (loss)	10,951	(352)	64,015	6,973	8,504	14,405	25,747	1,115
Amortization of acquired deferred revenue	-	858	594	858	-		269	
Amortization of intangible assets	2,313	2,736	10,298	6,417	2,517	2,736	2,735	374
Stock-based compensation	1,799	1,783	7,915	9,514	1,728	2,389	2,098	2,462
Restructuring costs, net	4,959	5,766	12,837	6,305	5,314		2,777	
Restatement costs	109	51	295	1,039	38	287	80	1,807
Acquisition, integration and other costs	129	1,595	587	9,232	(336)	1,965	515	2,342
Efficiency program costs	967	1,144	4,305	1,144	1,338		716	
Non-GAAP operating income	21,227	13,581	100,846	41,482	19,103	21,782	34,938	8,100
Adjusted EBITDA								
Non-GAAP operating income (from above)	21,227	13,581	100,846	41,482	19,103	21,782	34,938	8,100
Depreciation	3,997	3,416	15,181	13,672	3,762	3,168	3,611	3,677
Adjusted EBITDA	25,224	16,997	116,027	55,154	22,865	24,950	38,549	11,777
Pre-2011 Revenue	2,268	12,017	24,772	58,543	5,368	13,635	9,338	17,483
Elim PCS	8,100	7,000	52,900	22,500	12,000	15,500	17,600	
Adjusted EBITDA w/o Pre-2011 and Elim	14,856	(2,020)	38,355	(25,889)	5,497	(4,185)	11,611	(5,706)
Adjusted free cash flow								
GAAP net cash (used in) provided by operating activitie	s (270)	2,061	(49,195)	(34,026)	(3,909)	(9,873)	(11,209)	4,630
Capital expenditures	(1,322)	(4,220)	(11,003)	(15,330)	(2,350)	(4,368)	(4,518)	(2,940)
Restructuring payments	1,959	564	10,940	1,616	1,496	316	3,533	428
Restatement payments	153	321	153	3,945				2,117
Acquisition, integration and other payments	24	1,988	1,841	6,946	196	3,368	773	
Efficiency program payments	1,412	1,556	6,942	1,556	1,947	<u> </u>	1,981	
Adjusted free cash flow	\$ 1,956	\$ 2,270	\$ (40,322)	\$ (35,293)	\$ (2,630)	\$ (10,557)	\$ (9,440)	\$ 4,235
These non-GAAP measures reflect how Avid manages its but							98.	
Non-GAAP financial measures are not based on a comprehe a measure of performance in accordance with, disclosures re	quired by generally a	ccepted accounting	principles, or GAA					
in addition to, not as a substitute for or superior to, financial r	reasures determined	in accordance with	GAAP.					