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# Avid Technology Q2 2017 Business Update August 3, 2017



# Introduction

Emily Walt Investor Relations

# Non-GAAP & Operational Measures

The following Non-GAAP (Adjusted) Measures & Operational Measures will be used in the presentation:

#### **Non-GAAP Measures**

- Adjusted EBITDA
- Adjusted Free Cash Flow
- Non-GAAP Revenue
- Non-GAAP Gross Margin
- Non-GAAP Operating Expenses

#### **Operational Measures**

- Bookings, Recurring Revenue Bookings
- Revenue Backlog

These non-GAAP measures are defined in our Form 8-K filed today, and the non-GAAP measures are reconciled with GAAP measures in our press release tables as well as in the supplemental financial information available on ir.avid.com, which also includes definitions of our operational measures. Avid believes the non-GAAP financial measures and operational metrics provided in this release provide helpful information to investors with respect to evaluating the Company's performance.

The presentation also includes forward-looking non-GAAP financial measures, including non-GAAP Revenue, Adjusted EBITDA, non-GAAP Operating Expenses and Adjusted Free Cash Flow. Reconciliations of these forward-looking non-GAAP financial measures are not included in this presentation or our press release issued today, due to the high variability and difficulty in making accurate forecasts and projections of some of the excluded information, together with some of the excluded information not being ascertainable or accessible at this time. As a result, the Company is unable to quantify certain amounts that would be required to be included in the most directly comparable GAAP financial measure without unreasonable efforts.



### Safe Harbor Statement

Certain statements made within this presentation contain forward-looking statements, within the meaning of the Private Securities Litigation Reform Act of 1995 that involve risks and uncertainties, including projections and statements about our anticipated plans, objectives, expectations and intentions. Among other things, this presentation includes estimated results of operations for 2017, which estimates are based on a variety of assumptions about key factors and metrics that will determine our future results of operations, including, for example, anticipated market update of new products, realization of identified efficiency programs and market based cost inflation. Other forwardlooking statements include, without limitation, statements based upon or otherwise incorporating judgments or estimates relating to future performance such as future operating results and expenses; earnings; bookings; backlog; product mix and free cash flow; our long-term and recent cost savings initiatives and the anticipated benefits therefrom; our future strategy and business plans; our product plans, including products under development, such as cloud and subscription based offerings. The projected future results of operations, and the other forward-looking statements in this presentation are based on current expectations as of the date of this presentation and subject to known and unknown risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements. The guidance presented in this presentation is inherently uncertain and subject to numerous risks and uncertainties. Our actual future results of operations and cash flows could differ materially from those discussed in this presentation.

For additional information, including a discussion of some of the key risks and uncertainties associated with these forward-looking statements, please see the "Forward Looking Statements" section of our press release issued today, as well as the Risk Factors and Forward-Looking Statements sections of the Company's 2016 Annual Report on Form 10-K filed with the SEC. Copies of these filings are available from the SEC, the Avid Technology web site or the Company's Investor Relations Department.

Any forward-looking information relayed in this presentation speaks only as of today, and Avid undertakes no obligation to update or revise any forward-looking statements whether as a result of new information, future events or otherwise, except as required by law.







# **Business Update**

Louis Hernandez, Jr. Chairman and Chief Executive Officer

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Q2 2017	Highlights
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Met or exceeded guidance for all metrics; performance driving liquidity improvement	<ul> <li>Exceeded guidance for Adjusted Free Cash Flow which improved \$36M year-over-year; third consecutive positive quarter</li> <li>In-line with guidance for Bookings, Revenue, Non-GAAP Operating Expenses and Adjusted EBITDA</li> <li>Second consecutive quarter of positive Free Cash Flow</li> </ul>
Emerging from transformation phase with improved cost structure and clearer financial results	<ul> <li>Delivered the first cloud-enabled platform to address the industry's most significant challenges</li> <li>On track for \$106M efficiency program to be completed by the end of 2017</li> <li>Completed roll-off of non-marketed products and an end to the revenue accounting adjustments</li> </ul>
Higher recurring and increasing backlog driving more predictable, scalable and profitable performance	<ul> <li>Revenue has stabilized during shift to higher recurring revenue from bookings</li> <li>Bookings attributable to recurring revenue were 42% of bookings in Q2 2017, up 19% year-over-year</li> <li>Adjusted EBITDA conversion to cash strong over the last two consecutive quarters</li> </ul>
Uniquely positioned to offer the only cloud-enabled enterprise platform specifically for Media	<ul> <li>MediaCentral platform adoption continues and the strategy will drive expanded market opportunity</li> <li>Continued growth of large enterprise deals in the quarter; individual cloud-enabled subscribers increased 91% year-over-year</li> <li>Strategic alliance with Microsoft off to strong start</li> </ul>
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### **Transformation Strategy**



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## Transformation Complete - Positioned for Long-term Value

#### **PRODUCT DEVELOPMENT AND INNOVATION**

- Wrote ~5.8M lines of code (20% increase)
- 44 new products; 37 US patents granted (22% increase)
- Platform drove 25% decrease in development resources

#### WORKFORCE OPTIMIZATION

- 65% new employees to match strategy
- Relocated 70% of offices
- Redeployed 39% of workforce

#### COST EFFICIENCY (\$106M SAVINGS)

- \$76M in savings in 2016
- \$30M+ expected in 2017

#### **REVENUE STABILITY AND PREDICTABILITY**

- Completed roll-off of non-marketed products
- End of amortization of pre-2011 / implied PCS revenue

#### **BENEFITS TO CUSTOMERS**

- MediaCentral platform created to address the most significant issues
- Technology & tools allow greater agility
- Better service & deployment model to meet customer needs
- End-to-end solution for the Media industry

#### **BENEFITS TO INVESTORS**

- Clearer financials due to end of revenue adjustments
- Improved predictability and visibility due to increased recurring and revenue backlog
- Consistent Adjusted FCF growth
- Platform for growth



### Avid Everywhere Platform Making Progress in All Areas

#### **Platform Adoption**

48,000+ users 27% growth year-over-year Vehicle for future cross-sales and maximizing lifetime value of customer

#### Shift to Recurring Revenue Bookings\*

**42%** of Q2'17 13% in Q1'12 (quarter low pre-transformation) **43%** of LTM 17% in 2012 (pre-transformation)

\* On constant \$ basis. A GAAP to Non-GAAP reconciliation is available in the back of this presentation Subscribers and Digital Sales Surging

Paying subscribers up 34% from Q2'16 Digital sales up 25%

over Q2'16

Backlog Increasing and Driving Visibility

Total revenue backlog of \$488

million which includes off balance sheet contractually committed revenue backlog of \$284 million



# **Continued Momentum with Enterprises and Individuals**

#### Enterprises

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#### **Typical Characteristics**

- Multi year agreements
- Enterprise pricing models
- Media Central Platform with bundled applications
- Professional services and deployment bundles

#### Individuals

#### Pro Tools | First

#### MediaComposer | First

- Freemium and limited trial versions of industry leading cloudenabled products attracting new customers
  - Pro Tools | First
  - Media Composer | First Recently released
- Powerful, low cost acquisition tool with high conversion rates
- Total cloud-enabled subscribers reached 78,000 in Q2
- 91% year-over-year increase in subscribers; majority are net new customers
- Avid digital ecosystem enables upsell of cloud services, software plug-ins and hardware peripherals



### Land, Expand & Maximize Lifetime Value

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#### **Expand Services Offering**

- Cloud Media Services
- Leverage Microsoft Cloud
- Enhanced Professional Services and Training

MediaCentral | Infrastructure Management Layer

Traditional On Premises

Advanced Client Care

Media

Hosting Options

Services

#### MediaCentral Platform

**CLOUDIFICATION:** Cloud-first approach for full platform

**REFINEMENT:** Improve platform performance and overall customer experience

**ADOPTION:** Increase number of enterprises and creative individuals on the platform

#### **Expand Product Offering**

- New Growth Categories
- Content Security
- Content Monetization



### Avid Everywhere Strategy Drives Expanded Market Opportunity



Platform allows efficient expansion into new high-growth categories and customer segments

Incremental opportunity from cloud services enabled by platform strategy and strategic alliance with Microsoft

Shift to recurring model adds new services opportunities and establishes model for growth

Large market, but low growth – MediaCentral platform expands addressable opportunity from content creation through distribution





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# Financial Results and Guidance Brian E. Agle Senior Vice President and Chief Financial Officer

### Q2 2017 Results Compared to Guidance

	Guidance		
Q2 '17	Low	High	
\$104.3	\$95	\$109	
98.0	87	101	
102.4	93	103	
102.0			
0.4			
56.6	53	57	
8.9	6	12	
8.5			
6.2	(\$4)	\$4	
	\$104.3 98.0 102.4 102.0 0.4 56.6 8.9 8.5	Q2 '17       Low         \$104.3       \$95         98.0       87         98.0       87         102.4       93         102.0       0.4         0.4	

- Favorable to Guidance Range
  - Adjusted FCF
- Within Guidance Range
  - Bookings
  - Revenue
  - Operating Expense
  - Adjusted EBITDA



A GAAP to Non-GAAP reconciliation is available in the back of this presentation

### Q2 2017 – Adjusted Free Cash Flow Growth

					ge % InFav)
(\$M)	Q2 '16	Q1 '17	Q2 '17	Seq	YoY
Bookings – Constant \$	\$106.7	\$179.7	\$104.3	(42%)	(2%)
Excl. Greater China	101.2	103.9	104.3	0%	3%
Bookings	102.2	172.3	98.0	(43%)	(4%)
Excl. Greater China	96.7	96.5	98.0	2%	1%
Non-GAAP Revenue	134.4	104.1	102.4	(2%)	(24%)
Revenue excl. Pre-2011 & Elim PCS	111.4	102.0	102.0	(0%)	(8%)
Pre-2011 & Elim PCS	23.0	2.1	0.4		
Non-GAAP Gross Margin	90.2	65.6	62.1	(5%)	(31%)
G.M. excl. Pre-2011 & Elim PCS	67.2	63.5	61.7	(3%)	(8%)
% Revenue excl. Pre-2011 & Elim PCS	60.3%	62.2%	60.5%		
Non-GAAP Operating Expenses	64.6	56.1	56.6	(1%)	12%
Adjusted EBITDA	29.4	13.0	8.9	(32%)	(70%)
Adj. EBITDA excl. Pre-2011 & Elim PCS	6.4	10.9	8.5	(22%)	33%
Adjusted Free Cash Flow	(30.2)	6.8	6.2	(9%)	-
				(• /0)	

- Bookings excluding Greater China up year-over-year and sequentially
- Revenue stabilizes (excluding Pre-2011 & Elim PCS) while shifting to recurring revenue
- Minimum amount of Pre-2011 & Elim PCS revenue in Q2, reduced by \$22.6M year-over-year
- Efficiency program drives year-overyear reduction in Non-GAAP Operating Expenses
- Strong Adjusted EBITDA conversion rate to Adjusted Free Cash Flow
- Adjusted Free Cash Flow improves \$36M year-over-year



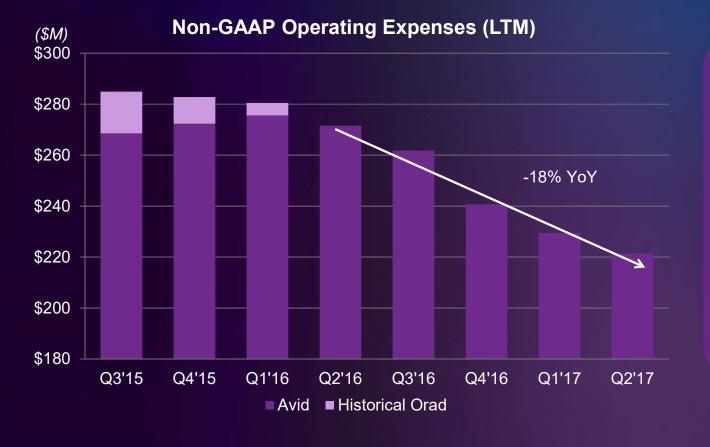
### Bookings – Greater China and Rest of World

							Q2'17
(\$M)	Q1'16	Q2'16	Q3'16	Q4'16	Q1'17	Q2'17	YoY
Greater China	\$3.9	\$5.4	\$4.3	\$3.2	\$75.8		
Rest of World	88.6	96.7	85.2	122.2	96.5	98.0	1%
Total	\$92.5	\$102.2	\$89.5	\$125.4	\$172.3	\$98.0	(4%)

- Excluding Greater China, bookings improved 1% yearover-year (3% improvement Constant \$)
- Q1 Greater China Bookings of \$76M is the three-year minimum commitment by Jetsen
- Jetsen achieved Q2
   commitments



### Efficiency Program Steadily Driving Down Expenses



- Executing on the additional \$30M efficiency program savings in 2017
  - Leverages the development platform
  - Opportunities for talent alignment
  - Facilities rationalization
- Completed the \$76M cost efficiency plan in 2016



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### **Key Balance Sheet Metrics**

(\$M)		Q2'16	Q1'17	Q2'17
Cash		\$50.4	\$47.0	\$47.4
Accounts Receivable		44.8	43.6	34.4
DSO		30	38	31
Net Inventory		53.9	49.1	41.2
Turns		3.6	3.4	3.9
Long Term Debt		187.8	189.3	189.9
Deferred Revenue	а	267.2	223.0	204.0
Def. Rev excl. Pre-2011 & Elim PCS		236.6	222.4	203.7
Backlog (Off - Balance Sheet)	b	197.6	271.2	283.8
Total Revenue Backlog	a+b	\$464.8	\$494.2	\$487.8
Total Rev Backlog excl. Pre-2011 & Elim PCS		434.2	493.6	487.5

- Cash Balance of \$47M
  - Modest Sequential Improvement
  - Adjusted FCF of \$6.2M
- Total revenue backlog of \$488 million which includes off balance sheet contractually committed revenue backlog of \$284 million
- Off balance sheet contractually committed revenue backlog up \$86 million year-over-year



#### Off Balance Sheet Contractually Committed Backlog – Significant Increase



### Adjusted Free Cash Flow Continues to be Positive



#### **Adjusted Free Cash Flow**



- \$36M year-over-year improvement
- Q2 '16 includes \$9.1M employee bonus payout
- Continue to see benefit of efficiency programs and working capital optimization



### Free Cash Flow - Reporting

#### \$000's

	June	Fav /	
	<u>2017</u>	<u>2016</u>	<u>(Unfav)</u>
GAAP net cash provided by (used in) operating activities Capital expenditures	\$    2,538 <u>     (1,379</u> )	\$ (33,806) <u>(2,803</u> )	\$ 36,344 <u>1,424</u>
Free Cash Flow	1,159	(36,609)	37,768
Non-Recurring Items			
Restructuring payments	3,700	3,952	252
Restatement payments	151		(151)
Acquisition, integration and other payments	4	848	844
Efficiency program payments	1,144	1,602	458
Total Non-Recurring Items	4,999	6,402	1,403
Adjusted free cash flow	\$ 6,158	\$ (30,207)	(36,365)

**Three Months Ended** 

- Free Cash Flow, defined as GAAP Net Cash Provided by Operating Activities less Capital Expenditures, improved \$37.8M year-over-year
- Adjusted Free Cash Flow, which has been adjusted for non-recurring items, improved \$36.4M year-over-year
- Positive Free Cash Flow for two consecutive quarters



### Q3 2017 Guidance

			Q3 2017 Q	Guidance
(\$M)	Q3'16	Q2'17	Low	High
Bookings – Constant \$	\$94.7	\$104.3	\$95	\$109
Bookings	89.5	98.0	87	101
Revenue	119.0	102.4	94	104
Revenue excl. Pre-2011 & Elim PCS Pre-2011 & Elim PCS	101.6 17.4	102.0 0.4		
Non-GAAP Operating Expenses	58.4	56.6	52	56
Adjusted EBITDA	22.9	8.9	8	14
EBITDA (Excl Pre-2011 & Elim PCS)	5.5	8.5		
Pre-2011 & Elim PCS	17.4	0.4		
Adjusted Free Cash Flow	(\$2.6)	6.2	(\$7)	\$1

- Q3'17 Guidance Pre-2011 & Elim PCS revenue adjustment has decreased to immaterial levels
- Reaffirming 2017 guidance provided on March 23, 2017



### In Summary

We met or exceeded guidance

Cash and liquidity is steady and strengthening

Backlog continues its trend of growth

We are reaffirming 2017 Guidance







# **Closing Remarks**

Louis Hernandez, Jr. Chairman and Chief Executive Officer

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# Q2 2017 Highlights

Met or exceeded guidance for all metrics; performance drives liquidity improvement

Emerging from transformation phase with improved cost structure and clearer financial results

Higher recurring and increasing backlog will drive more predictable, scalable and profitable performance

Uniquely positioned to offer the only cloud-enabled enterprise platform specifically for Media







# **Questions and Answers**



#### AVID TECHNOLOGY, INC.

Reconciliations of GAAP financial measures to Non-GAAP financial measures (unaudited - in thousands)

	Three Months Ended June 30,					Six Months Ended June 30,			
Non-GAAP revenue		2017		2016		2017	,	2016	
GAAP revenue	\$	102,373	\$	134,069	\$	206,480	\$	277,616	
Amortization of acquired deferred revenue		-		325		-		594	
Non-GAAP revenue		102,373		134,394		206,480		278,210	
Pre-2011 Revenue		360		7,798		765		17,136	
Elim PCS		-		15,200		1,700		32,800	
Non-GAAP Revenue w/o Pre-2011 and Elim		102,013		111,396		204,015		228,274	
Non-GAAP gross profit									
GAAP gross profit		59,753		87,799		123,312		187,863	
Amortization of acquired deferred revenue		-		325		-		594	
Amortization of intangible assets		1,950		1,950		3,900		3,900	
Stock-based compensation		420		152		484		332	
Non-GAAP gross profit		62,123		90,226		127,696		192,689	
Pre-2011 Revenue		360		7,798		765		17,136	
Elim PCS		-		15,200		1,700		32,800	
Non-GAAP gross profit w/o Pre-2011 and Elim		61,763		67,228		125,231		142,753	
Non-GAAP operating expenses									
GAAP operating expenses		66,079		68,997		126,555		143,303	
Less Amortization of intangible assets		(363)		(782)		(726)		(1,568)	
Less Stock-based compensation		(1,563)		(2,149)		(2,909)		(4,056)	
Less Restructuring costs, net		(6,063)		213		(7,046)		(2,564)	
Less Restatement costs		(320)		(68)		(442)		(148)	
Less Acquisition, integration and other costs		(138)		(279)		(140)		(794)	
Less Efficiency program costs		(1,049)		(1,286)		(2,571)		(2,001)	
Non-GAAP operating expenses		56,583		64,646		112,721		132,172	
Non-GAAP operating income									
GAAP operating (loss) income		(6,326)		18,802		(3,243)		44,560	
Amortization of acquired deferred revenue		-		325		-		594	
Amortization of intangible assets		2,313		2,732		4,626		5,468	
Stock-based compensation		1,983		2,301		3,393		4,388	
Restructuring costs, net		6,063		(213)		7,046		2,564	
Restatement costs		320		68		442		148	
Acquisition, integration and other costs		138		279		140		794	
Efficiency program costs		1,049		1,286		2,571		2,001	
Non-GAAP operating income		5,540		25,580		14,975		60,517	



#### AVID TECHNOLOGY, INC.

Reconciliations of GAAP financial measures to Non-GAAP financial measures (unaudited - in thousands)

	Three Months Ended		Six Months	s Ended
	June	30,	June	30,
	2017	2016	2017	2016
Adjusted EBITDA				
Non-GAAP operating income (from above)	5,540	25,580	14,975	60,517
Depreciation	3,335	3,811	6,906	7,422
Adjusted EBITDA	8,875	29,391	21,881	67,939
Adjusted EBITDA margin	9%	22%	11%	24%
Pre-2011 Revenue	360	7,798	765	17,136
Elim PCS	-	15,200	1,700	32,800
Adjusted EBITDA w/o Pre-2011 and Elim	8,515	6,393	19,416	18,003
Adjusted free cash flow				
GAAP net cash provided by (used in) operating activities	2,538	(33,806)	6,072	(45,016)
Capital expenditures	(1,379)	(2,803)	(3,108)	(7,321)
Free Cash Flow	1,159	(36,609)	2,964	(52,337)
Non-Operational / One-time Items				
Restructuring payments	3,700	3,952	6,994	7,485
Restatement payments	151	-	210	-
Acquisition, integration and other payments	4	848	19	1,621
Efficiency program payments	1,144	1,602	2,729	3,583
Sub-Total Non-Operational / One-Time Items	4,999	6,402	9,952	12,689
Adjusted free cash flow	\$ 6,158	\$ (30,207)	\$ 12,916	\$ (39,648)
Adjusted free cash flow conversion of adjusted EBITDA	69%	-103%	59%	-58%

These non-GAAP measures reflect how Avid manages its businesses internally. Avid's non-GAAP measures may vary from how other companies present non-GAAP measures. Non-GAAP financial measures are not based on a comprehensive set of accounting rules or principles. This non-GAAP information supplements, and is not intended to represent a measure of performance in accordance with, disclosures required by generally accepted accounting principles, or GAAP. Non-GAAP financial measures should be considered in addition to, not as a substitute for or superior to, financial measures determined in accordance with GAAP.



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